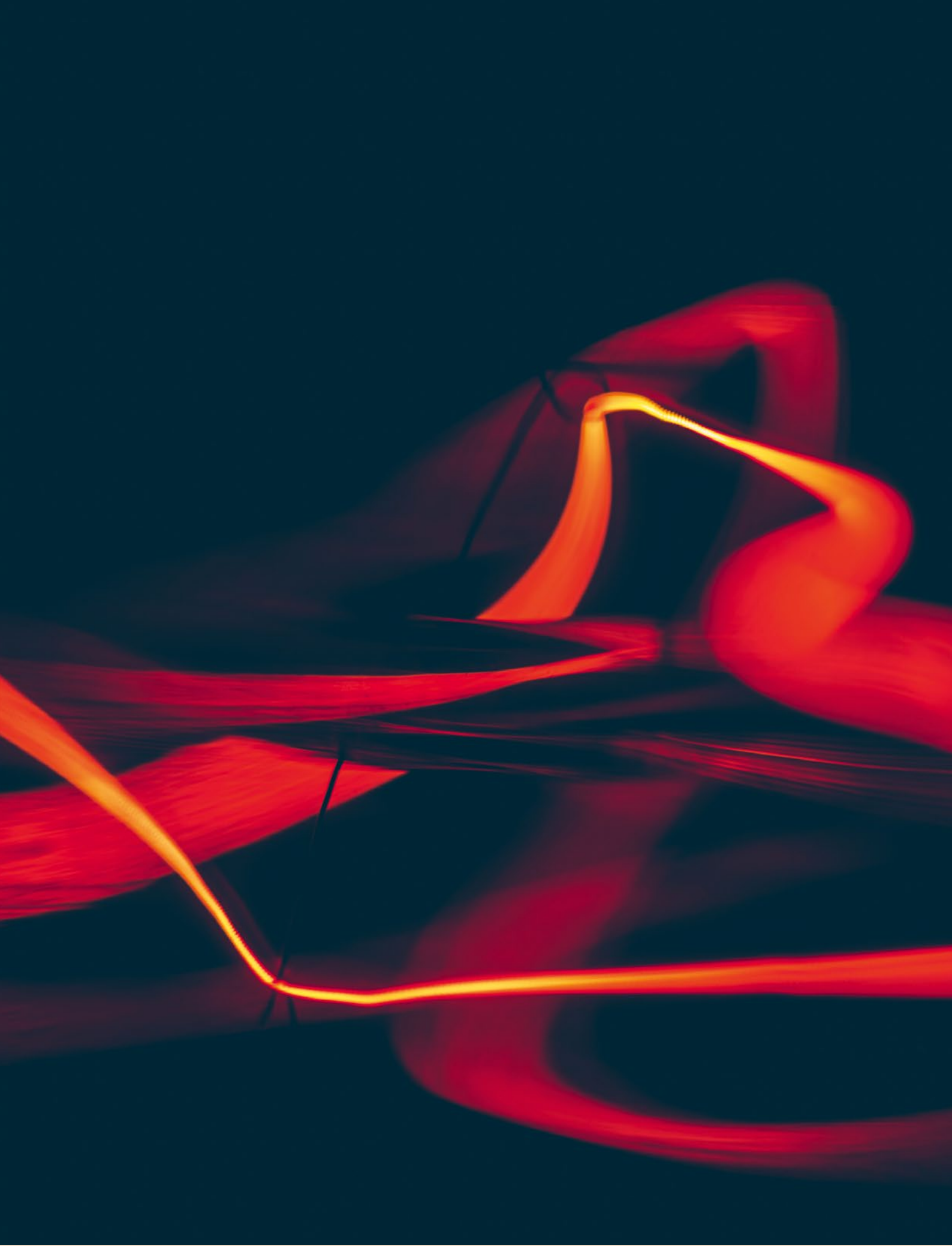




Production Logistics Distribution Retail

EXTRAORDINARY EVERYDAY

Annual Report 2018



STRATEGIC REPORT

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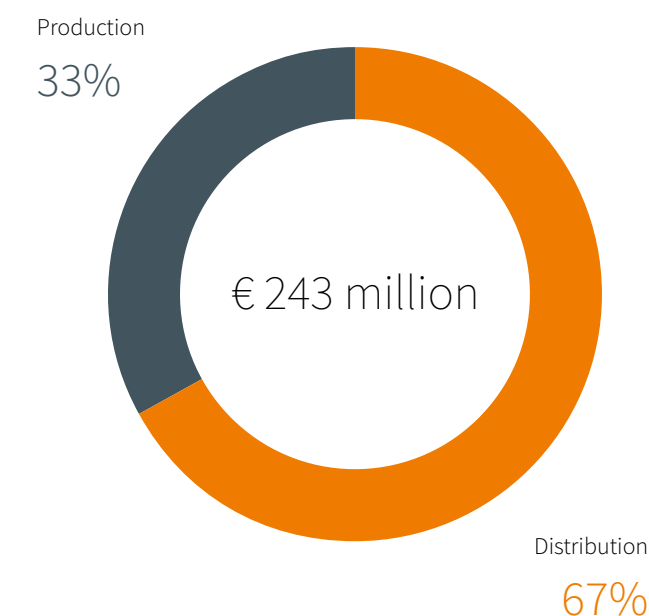
THE GROUP AT A GLANCE

Amber Beverage Group (ABG) is a leading producer, distributor, logistics provider and retailer of beverages. It operates internationally from its head office in Luxembourg and through its production and distribution companies in Russia, Mexico, the UK, Australia and the Baltics, its historical home.

Our strategic choices

- Deliver quality and value to our consumers, customers and suppliers
- Strengthen our market positions in all key sectors by building and or acquiring brands and companies
- Achieve operational effectiveness and efficiency by applying rigor to everything we do
- Build a truly effective international team with an ambitious, high performance culture
- Generate superior shareholder value through relentless focus on performance

Net revenue 2018, excluding excise



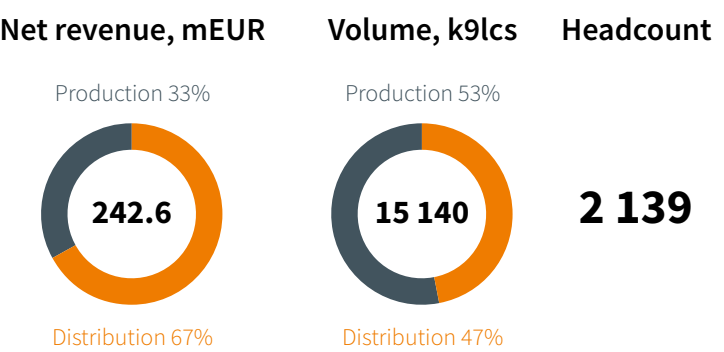
Highlights

Volume	15.1m 9L cases sold
Core brands	Products produced by ABG are sold in over 185 countries
Headquarters	ABG head office is located in Luxembourg. ABG global management team reports to independent Supervisory Board
Centralized functions	Along with production and distribution, within their central functions, ABG management and Supervisory Board define, coordinate and oversee ABG’s overall strategy and ensure governance and compliance of ABG affiliates

Volume	Net revenue	Operating Profit
Volume, k 9Lcs	Net revenue, m	Operating profit, m
15 140	€242.6	€22.0
Reported movement ↑ 50%	Reported movement ↑ 15%	Reported movement ↑ 59%
Organic movement ↑ 46%	Organic movement ↑ 10%	Organic movement ↑ 58%
2018	2018	2018
15 140	242,6	22,0
2017	2017	2017
10 070	211,6	13.8

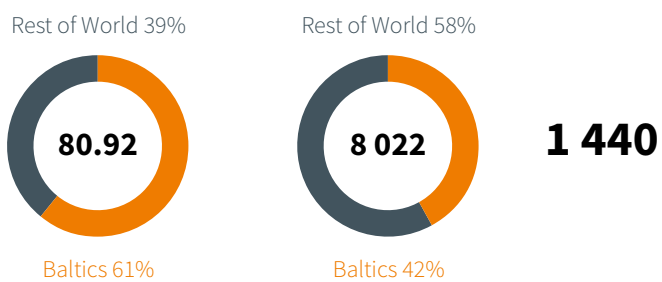
Amber Beverage Group

Revenue increase 15 %
Volume increase 50 %



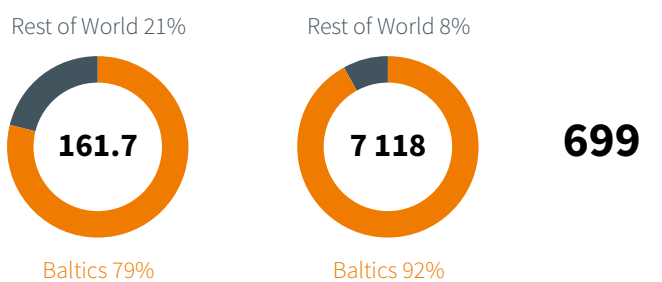
Production

Revenue increase 18 %
Volume increase 110 %

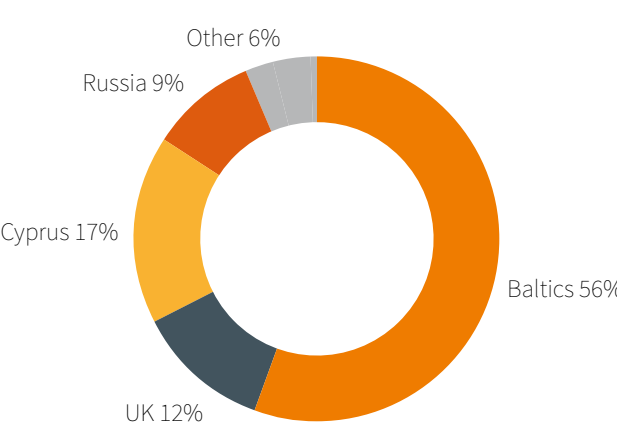


Distribution

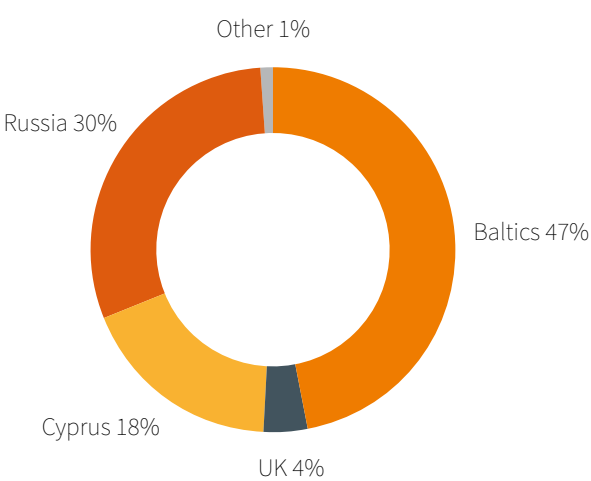
Revenue increase 13 %
Volume increase 14 %




Sales by markets, 2018



Volumes by sales markets




ABG Milestones: the Origins




1752

Pharmacist Abraham Kunze creates his unique formula for the beverage which forms the base of Riga Black Balsam®



1894


The production of Moskovskaya® Vodka begins under the auspices of the Russian Empire's vodka monopoly



1948

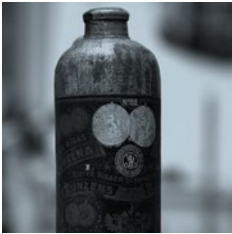
Latvijas balzams begins production of Stolichnaya vodka

The formula was created in Russia ten years earlier in 1938




2012

ABG launches 18 new products, including the new premium quality Riga Black® vodka




1847

In 1847, Albert Wolfschmidt establishes the factory that produces Kunzen's Riga Black Herbal balsam



1900

Latvijas balzams begins operations and opens as Riga State Spirits Warehouse No.1




2003

SPI BV Regional Business Unit becomes ABG's leading shareholder

Stolichnaya vodka and Moskovskaya® Vodka are now bottled for the global market


ABG Milestones: Building For Future



2014

Amber Beverage Group is registered on October 24


Amber Logistics open its doors



2016

Moskovskaya® Vodka is rolled out to 68 markets globally

ABG acquires 100% of the tequila producer Fabrica de Tequilas Finos in Tequila, Mexico




2018

Fabrica de Tequilas Finos receives the most industry awards at The Spirits Business Tequila Masters championship

ABG acquires 100% of of Permalko, 100% of Remedia and a majority stake in Think Spirits


The first Latvian premium craft gin Cross Keys® Gin was launched



2015

The first Riga Black Balsam® Global Challenge for bartenders takes place

ABG acquires Moskovskaya® Vodka



2017

Rooster Rojo® is launched for the rapidly growing global tequila category

ABG acquires shares in the UK distribution company Cellar Trends

ABG acquires 100% of Talvis spirit distillery in Tambov, Russia



Seymour Paul Ferreira
Chairman of the Executive Board and CEO

OUR VISION

Growing our business through
providing new experience to our
customers

Chairman’s Statement 2018

Extraordinary Everyday

Dear readers,

As the Chairman of the Management Board of Amber Beverage Group, I’m pleased to present the annual report for 2018 – a year of extraordinary challenges, experiences and success stories.

In 2018 the Amber Beverage Group (ABG or the Group) celebrated its 4th anniversary as a separate division of SPI Group. ABG combined the production and distribution companies of the group in the Baltic region, and provided a launch pad for the beginnings of an extraordinary journey. Over the last four years we have added new production facilities, distribution channels and brands to our portfolio, transforming ABG from a pan-Baltic enterprise into a truly global player able to offer a more direct service and experience to our customers and consumers worldwide.

By the end of 2018 ABG has grown to combine five production companies in Latvia, Estonia, Mexico and Russia, six distribution companies in Latvia, Lithuania, Estonia, the United Kingdom and Australia. We also actively deliver customer experiences through our retail chains in Latvia and Lithuania and provide specific logistic solutions at pan-Baltic level through our Logistics business unit.

Built on our core strategy of growing organically and through acquisition, ABG completed the takeover of Remedia AS in February 2018 – one of the oldest production companies in Estonia – which has allowed us to increase the presence of our brands, by consolidating and upgrading our distribution company in Estonia, adding not only the Remedia portfolio, but significant 3rd party business and firmly establishing ourselves as the number two distribution company in Estonia. We see the potential for additional production synergies with Latvijas balzams as Remedia becomes a specialist small batch production unit for the ABG portfolio.

In April 2018 we increased our holding in Cellar Trends, our UK distribution company, increasing our stake to 70%,

a majority controlling interest in the business. This strategic investment will allow us to grow our presence in one of the largest beverage markets in Europe.

In May 2018 ABG entered the Australian market, acquiring a majority stake in Think Spirits Pty Ltd – one of the largest independent distributors of spirits in the country. The investment in Think Spirits allowed us to take over the distribution for Stolichnaya vodka in Australia, and to launch ABG’s core brands in this important market. We are already seeing excellent results and have a very positive outlook for the future.

In October 2018 and as part of an SPI Group reorganisation, ABG gained a majority controlling interest in Permalko AO –the oldest vodka distillery in Russia adding to our brand portfolio such well-known brands as Gradus® and Russkij Rezerv® and nearly 3 million 9Lt cases of additional business.

The commercial environment in 2018 was very challenging. This was partly due to the political and financial situation in our domestic markets, where a number of factors adversely impacted our overall results. We have seen demand decline in our traditional consumer base, combined with continued excise and duty increases, particularly in Lithuania and Estonia, which combined with the introduction of restrictions on advertising, distribution and promotional activities led in some cases to a 20% drop in off-take. The net effect of which created consumer, trade and pipeline confusion, increased pressure on prices accelerating an ongoing shift from the traditional trade to big retail chains.

As a result we have seen a significant increase in competitive activities designed to drive volume with more aggressive pricing activities, frequently at the expense of margin, in all our key markets.

ABG, however, remains cautious about discounting for volume; we are focusing instead on our revenue management principles of promotion effectiveness, building

value through new product development (NPD), and on driving our four core business objectives:

- Building effective teams;
- Delivering quality and value to our customers and consumers;
- Achieving operational effectiveness and efficiency;
- Strengthening our market positions and growing through new business and acquisitions.

ABG continued the process started in 2017 of establishing its headquarters in Luxembourg and added an Independent Supervisory Board lead by Mr. Mark Garber to strengthen our corporate governance for our worldwide operations.

We have restructured our international operations and introduced a new regional structure for Asia Pacific, Europe/ Middle East/Africa, America’s and GTR, welcoming on board new regional managing directors and team leaders to strengthen and support our international markets and strategic marketing activities. Supporting our internationally ambitions, we also launched our web portal amberdrinks.eu and the ABG Customer Service Centre this year that brings

the customer experience closer to us and improves our communication with our customers and new international team.

ABG continued to introduce new products and new brands in 2018 including the launch of Cross Keys Gin® – a premium gin which unlocks the Baltic taste, Riga Black Balsam® 100 edition to celebrate the centenary of independence of Latvia, new flavours to our low ABV brands Cosmopolitan Diva® and Lucky Dog® and redesigned and launched new varieties to our core brand range of Moskovskaya®, Riga Black Balsam®, Grand Cavalier®, Rooster Rojo®, we are looking forward to more from our core portfolio in 2019.

Despite the political and commercial challenges faced by the group in 2018 ABG delivered outstanding financial results; EUR 243 million in net revenues (+15% vs 2017), EUR 22 million in operating profit (+59% vs 2017) and EUR 28 million in EBITDA (earnings before interest, tax, depreciation and amortisation charges) (+51% vs 2017) showing that our core strategy is working and with the right focus and team we can continue to deliver the Extraordinary Everyday.

In 2019 we will continue to consolidate the work started in 2018 and to invest in our core brands, capabilities and businesses.

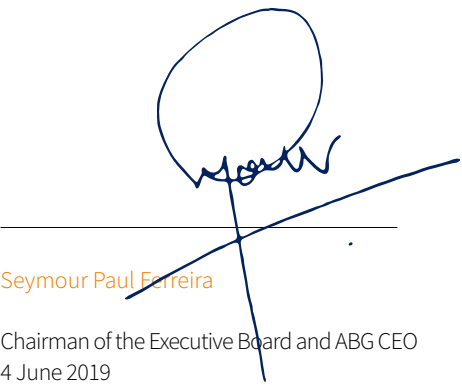
In all our current markets, we will further strengthen our core brands, by developing innovative consumer communication and by investing in our route to market and will continue to seek to lead the market, locally and internationally, with our creative propositions.

In 2019 we will focus on driving growth in our core export markets supported by our focus on our well-known brands – Riga Black Balsam®, Moskovskaya® Vodka, Rooster Rojo®, Grand Cavalier®, Cosmopolitan Diva® - investing appropriately in building their international recognition and brand equity.

ABG will also continue to support and grow our critical third party brands, building our capabilities and our effectiveness to develop our business in line with brand owner expectations across all our owned routes to market.

Supporting our brand and route to market plans will be our continued efforts to improve our overall efficiency both at the Baltics and global markets. With this in mind, we plan to improve our production capabilities further, adding additional focus to purchasing, planning and infrastructure improvements.

I believe that we are well-positioned to continue our ABG journey in 2019.



Seymour Paul Ferreira

Chairman of the Executive Board and ABG CEO
4 June 2019



Jekaterina Stuge
Chief Financial Officer

OUR GROWTH

ABG has ambitious plans for the future organic growth driven by continuous investments in cutting edge IT technologies and relentless improvements of our internal processes, including automation and robotisation of the Group’s primary activities.

Chief Financial Officer’s Statement

In 2018, the global performance of ABG was very strong, reaching 15% growth in global net revenues and a 59% increase in operating profit, adding EUR 9.5 million to EBITDA in comparison to 2017. This was achieved through continuous expansion and development of ABG which has grown into a truly global player in the production, distribution, retail and logistics of alcoholic beverages.

Investments

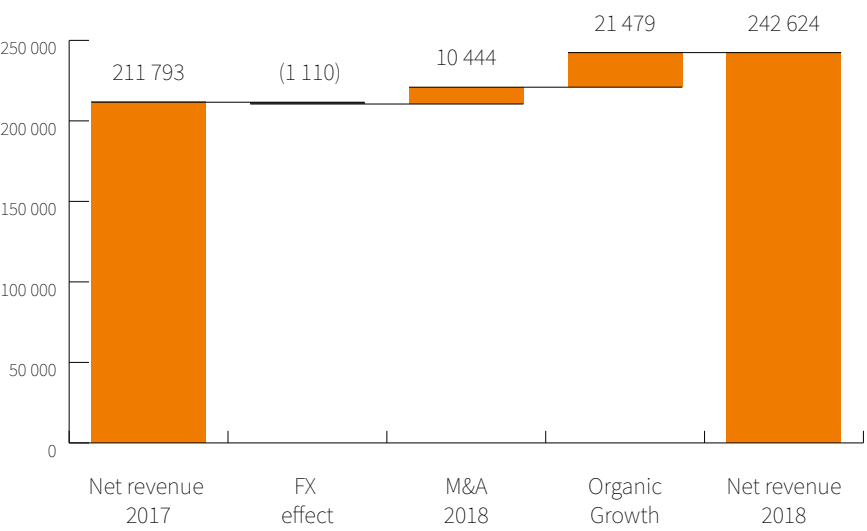
The acquisition of Cellar Trends (UK distributor) and Interbaltija AG (Latvia based HoReCa specialised distributor) in 2017 has contributed to the distribution segment of the Group; while the acquisition of Talvis (a rectified ethyl alcohol producer), has allowed the Group to take control of the supply process from the key raw materials to the finished product on the shelves of retail shops.

Following the global strategy of ABG, the expansion in both distribution and production segments also continued in 2018. Acquisition of the majority shareholding in Think Spirits, a well-known distributor of spirits in Australia, has opened the doors in one of the leading global markets for our own brands Rooster Rojo® tequila, Moskovskaya® Vodka and Riga Black Balsam®. In the production segment, we have strengthened our market position in Estonia by acquiring one of the oldest Estonian producers of alcoholic beverages Remedia that helped us significantly increase our Estonian distributor portfolio and secure a better position in the market. In addition, we are now able to effectively use synergies in the production segment at pan-Baltic level and plan further optimisation in the logistics process on the Estonian market. In late autumn, the Group gained majority control over one of the oldest Russian alcohol producers Permalko. The acquisition of Permalko ties well into the

strategic expansion of the Group as Permalko is not only one of key players on the Russian market, but it also owns a strong brand portfolio in vodka and bitters categories, thereby adding an important stake to the total brand portfolio of the Group.

In 2018, ABG’s investments totaled about EUR 4 million in the asset base. The main investment projects were related to the upgrading of bottling and packaging equipment, the improvement of quality control for finished goods by the installation of new inspection equipment at the production facilities of Latvijas Balzams, the installation of a new labelling machine and the installation of solar panels at the production facility of Fabrica de Tequilas Finos, which will ensure improved production efficiency and lower energy costs.

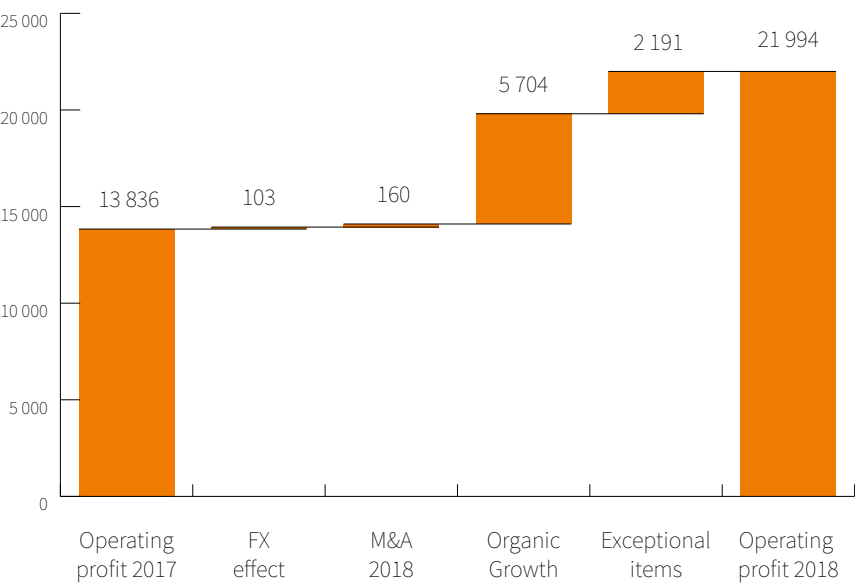
Net revenue



Based on the comparison of the Group’s financial performance in 2018 versus previous years, mergers and acquisitions (M&A) activities have contributed an additional 5% (EUR 10.4 million) to the total net revenue, thus more than compensating the negative effect from foreign exchange of EUR 1 million mainly caused by the depreciation of the Mexican peso and the Russian ruble against the euro, which

is the functional and presentation currency of ABG. Revenue growth has decelerated in Mexico, where a major private label agreement expired in 2018. Our sales volumes were also adversely effected by new legislative initiatives imposing additional restrictions on advertising and retail.

Operating profit



At operating profit level, 2018 was a year of great success because, as a result of hard work contributed by local teams and the ABG management, the operating profit has increased by 59% and reached EUR 22 million.

The main drivers of the operating profit growth were driven by the improvement of operations, which was worked through to integrate and align many of our processes across the Group, to operate consistently pursuant to the highest standards and deliver flexible and low cost production and logistics, as well as annualization of Talvis financial results.

During 2018, the Group continued to renegotiate the terms of contracts on the supply of core raw materials, which resulted in material savings, enabling our sales team to launch our products in new export markets.

We are also working hard to shift our focus from volume to profitability and upgraded our customer and margin management tools. We shall proceed with our work on promo efficiency in 2019.

An extraordinary profit item of EUR 2 million relates to adjustments made to the contingent consideration for the acquisition of the remaining shareholding in Cellar Trends.

Some of the financial ratios effectively demonstrate the stability of Group's financial performance: return on assets (ROA) of 4.81%, return on equity (ROE) of 10.4%, EBITDA margin above 11.58%. Management at both global and local level is continuously working to keep the financial performance metrics stable and improve them within the rapidly expanding Group, which is facing different challenges imposed by economic, legislative and market-specific drivers.

Financing activities

In 2018, a loan facility of EUR 3.6 million was obtained from Luminor Bank AS with the purpose of financing the acquisition of Think Spirits and from Swedbank in the amount of EUR 5 million to finance increasing working capital needs in line with our expanded operations across the world. Over the year, cooperation with the lenders has enabled us to keep financing costs low, which is critical at the Group level, where the net result is influenced by FX risk arising from out-of-euro-zone currencies (mainly Mexican pesos, US dollars, Russian rubles, Australian dollars and British pounds). At the end of the financial year, ABG restructured its borrowing portfolio in close cooperation with Luminor Bank, with the result that the maturity dates of all the borrowings from Luminor Bank have been reset to 31 December 2023 and a two-year grace period has

been granted, with other terms and conditions remaining unchanged. This will benefit cash flow management at the Group level in years to come and enable further investments in both existing and new markets.

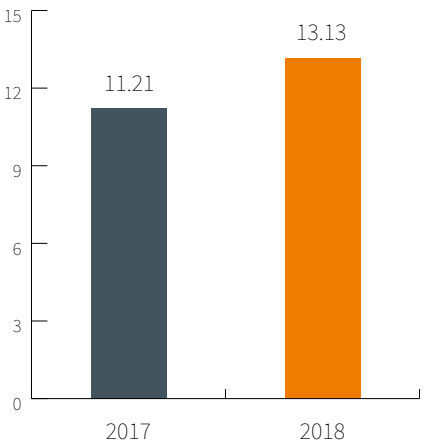
Net debt as at 31 December 2018 is EUR 56.6 million (an increase by EUR 7.8 million from 31 December 2017), which is mainly driven by additional borrowings received and net debt acquired from the newly acquired subsidiaries Think Spirits and Permalko in the amount of EUR 3.3 million, who are using overdrafts and similar financial instruments for working capital management purposes.

Cash flow

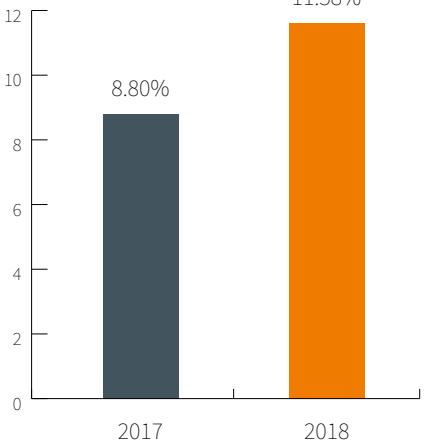
Both the level of generated profit and the timing of sales in the fourth quarter impacted the Group's cash flow. Owing to the strong cash flow during the year, the Group could make use of the early payment option offered by some of our major suppliers to receive cash discounts.

The cash pool allows our major subsidiaries to share resources and makes it possible to manage our cash position in the most beneficial and profitable way.

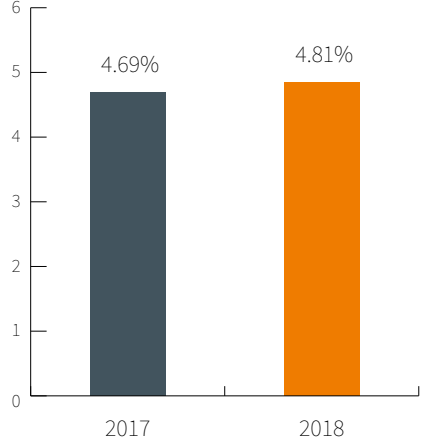
EBITDA per head, kEUR



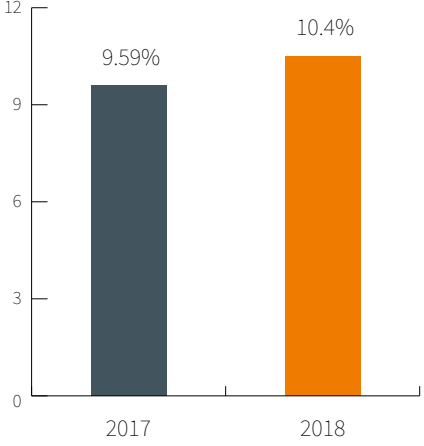
EBITDA margin, %



ROA, %



ROE, %



Jekaterina Stuge

ABG Chief Financial and Operations Officer
4 June 2019

OUR BRANDS

ABG manages over 600 brands, including more than 130 brands (over 1 000 SKUs) that we own and produce.

Brand Portfolio Management

ABG manages over 600 brands, including more than 130 brands (over 1 000 SKUs) that we own and produce. As one of the leading importers and distributors, our companies from the Baltic States have the honour to represent premier distillers and vintners from all around the world, bringing celebrated brands to Latvia, Lithuania, and Estonia.

With roots in the business stretching back over a century, it is a challenge to keep pace with the ever-changing marketplace, while investing in qualities that matter. However, our insight into the local markets and our technological capabilities give us a very strong competitive advantage.

ABG has used 2018 to further develop the global footprint of its core brands Moskovskaya® Vodka, Rooster Rojo® tequila, Cross Keys Gin®, Riga Black Balsam® and Cosmopolitan Diva®.

While the renewed ambition for Moskovskaya® Vodka is set to deliver 1 million 9 L cases by 2022, the continuous organic growth of Riga Black Balsam® is on track growing its profitability base. Cross Keys Gin® and Rooster Rojo® tequila are launching in new markets every quarter and Cosmopolitan Diva® keeps finding new partners to distribute the brand all over the world.

Gradus® vodka and Russian Reserve® vodka produced by Permalko have successfully enhanced our brand portfolio with great potential in the global markets. At the same time, many new brands are under development, which are planned to be launched globally in 2019.

Attractive Brand Portfolio Across Key Categories

Leading International Brand Lines



Leading Category Brands

Vodka



Tequila



Brandy



Coffee liqueur



Sparkling wines



Cider





Riga Black Balsam®

The Legendary Herbal Bitter Riga Black Balsam® is probably the oldest living bitter brand in the world, with a history of craftsmanship dating back over 260 years.

First recorded in 1752, it has been loved and admired by generations. Only natural ingredients are used to craft this unique herbal bitter.

Riga Black Balsam® with its distinguished award-winning natural clay bottle is well-known and sold to customers in 30 international markets, with over 4 million bottles produced every year.

Riga Black Balsam® is beloved by industry experts and the world's best bartenders, having received more than 100 awards at international fairs and competitions.

The authentic and versatile taste of this legendary herbal bitter makes it an indispensable component for modern mixology and even cuisine.

Today, this brand line is built around four bitters – the original Riga Black Balsam® and its contemporary flavoured variations, Riga Black Balsam Currant® (the original recipe is enriched with blackcurrant juice), Riga Black Balsam Cherry® (enriched with cherry juice) and the rum-based Riga Black Balsam Element®.



Likely the oldest bitter brand available

Crafted with passion since 1752

Distinctive, authentic taste

An exquisite balance of sweet and bitter flavours

Complex blendable flavour profile

An exciting ingredient for modern mixology and cuisine

All-natural ingredients

No colorants or flavours added

Secrets of master craftsmanship

Single-barrel infusion technology

Unique bottle

True to the original centuries-old natural clay design

Recognition of quality

Over 100 top international awards and counting

Riga Black Balsam®

Performance

- 164k 9lcs sold
- Strong 11% growth y-t-y
- Over EUR 10 million generated from brand sales
- Presented in four different flavours (original, black currant, cherry, rum)
- Sold to 23 markets worldwide



Māris Kalniņš,
Global Brand Director

“2018 was another great year for the legendary herbal bitter Riga Black Balsam®, showing +11% volume increase from 2017. It was a breakthrough year for the brand in export markets with +30% volume increase from the year before, reaching more than 1/3 of the volume sold outside the brand’s home market. Riga Black Balsam® continued to increase its business in existing largest export markets, such as Russia, Ukraine, Travel Retail, as well as successfully expanding its footprint in new strategic markets: US, UK, Australia and Italy.

Key focus areas for the brand in 2018 were new product development and close cooperation with the Global Bartenders Community. In 2018 full re-branding of Riga Black Balsam® product lines was completed as well as the launch of Riga Black Balsam Cherry® and a limited edition dedicated to Latvia’s centenary.

Riga Black Balsam® was one of the World Bartenders’ Association key supporters and official sponsor of World Cocktail Championship. “





Moskovskaya®

Moskovskaya® Vodka is one of the oldest traditional vodkas with a recipe dating back to the end of the 19th century. The Russian Empire Spirits Monopoly originally licensed two producers of this brand—one in Moscow and one in Riga. We currently produce and market this vodka to over 68 markets worldwide, expanding distribution in US and LATAM markets in recent years.

Capitalising on Moskovskaya® Vodka brand heritage and loyalty to the brand's core value of simplicity, we are building the brand on a single global positioning platform, attracting new consumers and up-trading loyal ones by introducing Premium Line and Limited Editions.

One of the oldest Russian vodka brands

Created for the Russian Empire's vodka monopoly in 1894

Authentic Russian production process

Traditional Russian column filtration at the historical premises

Over 100 years of vodka traditions

The current production facility was established in 1900

Smooth taste with character

Made according to the Osobaya or 'the special' recipe

Highly acclaimed quality

Recognized by experts in numerous global competitions



Performance

- 376k 9lcs sold in 2018
- Over EUR 8.6 million generated from brand sales
- Sold to 68 markets worldwide



Renatas Alekna,
Global Brand Director

“Moskovskaya® Vodka is the main asset of the whole Amber Beverage Group. 2018 was a year for fixing the basics and preparing for the brand’s global relaunch. We unified the recipes, created and market tested the new packaging which is about to be launched at the end of May 2019. The global price strategy was revised to ensure the brand’s sustainability.

With the launch of a limited edition, we introduced new brand symbols which are part of the new brand look. In addition, we developed unique products – Moskovskaya® Infusions which came on the market in March 2019.”





Cosmopolitan Diva®

Cosmopolitan Diva® — the first sparkling wine filtered through real gold. The concept of the brand is based on insights from modern consumer trends that go beyond the traditional realm of the sparkling category.

Cosmopolitan Diva® was launched successfully in Chinese markets to become an exclusive drink in top level clubs, later expanding in the Baltic markets to become a Top 3 successful launch and #3 sparkling in one of the markets (AC Nielsen). Building on this success, the brand was further launched in other export markets including the US.



The first ever gold filtered sparkling wine
Delivers a round, smooth taste

Inspired by the emerging fusion trend
Fusion drives the growth of light beverages globally

Unique fruit-flavoured sparkling indulgence
Natural fruit juices and refreshing flavour

Award winning design & varieties
Recognized and appreciated by customers

Changing consumption habits – a new favourite
Low 6% ABV and alcohol-free versions

Global distribution
China, US, UK, Norther Europe, Asia

Multiple international awards
Great achievements in the first three years post-launch

Cosmopolitan Diva®

Performance

- Volume sold in 2018 exceeds 95k 9lcs
- Stable 6% growth y-t-y
- 58% growth (y-t-y) for non-alco version
- Present in 18 markets



Evija Sparāne,
Global Brand Director

“2018 was a great year for our Diva! We continued to expand our global distribution and introduced the brand in new markets like the UK, Nordics, Portugal and Poland. Meanwhile, we also achieved noticeable growth in some of the existing markets like the US, Philippines, Panama, which all contributed to overall volume growth. As a truly feminine brand should, Cosmopolitan Diva® is taking care of its looks, so towards the end of the year we introduced upgraded and more premium-looking packaging while maintaining the core design elements that we know our consumers love and appreciate. No doubt that 2019 will bring even more exciting news!”





Rooster Rojo®

Rooster Rojo® tequila was developed and launched globally in 2017. It is produced at our local factory in Tequila, Mexico.

Rooster Rojo® is an extra smooth tequila, produced using only the best ingredients and production techniques which result in preserving the superb natural flavours of its top quality agave. Born in the agave fields of Jalisco, Mexico, it is carefully crafted by using only 100% Agave juices, to ensure exceptional taste and quality that would please even the greatest tequila connoisseur.

Superb 100% agave tequila

Received accolades at the Tequila Masters Awards in 2018

Straight from the UNESCO-protected tequila producing region

Made in the hart of the Tequila region, Mexico – at the foot of Tequila Hill

Exceptional packaging

A tall craft bottle with vintage cork stopper

Strong, memorable brand name

The Rooster is the unofficial symbol of Mexico

Unique brand experience

For discerning consumers who recognize the difference

Brand positioning = vivid revelation

Discovery, escape, transformation, independence

Kosher certified

Impressive expansion opportunities in fast-growing global kosher market

Immediate international success

First international awards immediately after launch



Rooster Rojo®

Performance

- Volume of 6.5k 9lcs exceeds last year by 3.6x
- over EUR 0.5 million sales generated from sale of brand
- Sold in 17 markets worldwide
- Presented in Blanco, Reposado, Anejo version



Mantas Zlatkus,
Global Brand Director

“In 2018, the Rooster Rojo® tequila brand had global distribution expansion not only in Europe, the UK, the Baltics, Greece and Italy, where the brand was first introduced, but also in important markets such as Canada and Australia. The newly launched brand received international recognition five times in a row by winning medals at each of the beverage industry competitions where it was presented. And finally, the J2-Racing team sponsored by Rooster Rojo® tequila successfully finished the season in 2nd place in its class at the VLN championship at the famous Nürburgring track, which gathered an absolute record of more than 400 000 spectators during the highlight of the ADAC 24 hours endurance race.”





Cross Keys Gin®

1000 miles north of Berlin, between the blooming marshes of Lithuania and stony Estonian islands, lays the crown jewel of Eastern Baltic coast – Rīga, the capital of Latvia. This city has always bred all kinds of rebels: it was the cradle of the Reformation, hub of revolutionaries and homestead of anarchists. Its history has inspired unique and rebellious drinks as well.

The first was the famous Herbal Bitter Riga Black Balsam® – an alchemic experiment of 1752 with its still secret recipe, and the latest is Cross Keys Gin®. Created by the same master distiller who blends Balsam today, the gin takes its name from crossed keys – an ancient symbol of urban hospitality and part of Riga’s heraldry.

Cross Keys® is characterized by rich sweetness of wild flowers and trees blooming in short Northern summers. It is joined by the sappy explosion of birch buds and a refreshing hint of mint on the one hand, and anchored by classical spices like black pepper and cloves on the other.

Baltic summer flavour

Classical gin flavour tenderly enriched by chamomile, linden blossoms and botanicals of the legendary herbal bitter Riga Black Balsam®

Pure gift of nature

All-natural and pure herbal ingredients carefully gathered to preserve their unique qualities

Authentic crafting process

The original recipe requires great care, therefore the gin is handcrafted in small batches

Original clay bottle

The traditional Riga Black Balsam® clay bottle complements the ageing process of gin

Finest art of distillery

Craftsmanship perfected since 1900 and enlightened by centuries of tradition



Cross Keys Gin®

Performance

- Launched in 2018
- Present in eight markets
- Premium class gin unlocking the Baltic taste



Māris Kalniņš,
Global Brand director

“2018 witnessed the launch of the Latvian-distilled premium gin: Cross Keys Gin®. The brand was launched in August and by the end of the year it was listed in eight markets. Its largest markets are Latvia, UK, Italy, and Australia. The brand has already received its first international awards for packaging and liquid.

Gin is one of the few strong spirits categories that has seen a positive dynamic in recent years, with the premium gin segment growing between 7-9%. Our decision to start in this category with a high quality product is strategically thought-out. We have put the best we can offer into this product. Furthermore, we include tried and tested values in this beverage – the herbal combination from the legendary Riga Black Balsam®.”



REGIONAL PERFORMANCE

PRODUCTION

Latvia

Performance

€ 75m Standalone net revenue, excluding excise

€ 3m Annual investment in production facilities

> 33% 3rd party private label volume production growth

Continuous investments in production facilities allow to improve efficiency and financial results

AS Latvijas balzams (LB) is the largest and one of the oldest alcoholic beverage producers in the Baltics. Our production and bottling traditions began in 1900, when the first state alcohol monopoly warehouse was established in Latvia.

Currently, Latvijas balzams operates two alcoholic beverage production facilities in Riga – a production plant for strong alcoholic beverages and a production plant for sparkling wines and light alcoholic beverages. We use ingredients from all around the world and have retained our traditional beverage production technologies. The recipes for some of our signature products date back hundreds of years, for example the formula for Riga Black Balsam® was officially written down in 1752, but our own Moskovskaya® Vodka dates back to the end of the 19th century. Our mission is to deliver excellence in whatever we do.

LB is a leading producer of alcoholic beverages in the Baltic States - we are the market leader in all segments of spirits and sparkling wines, cider and cocktails. Currently, LB produces more than 100 different brands of beverages. Our products are sold in more than 170 export markets through SPI Group, as well as in more than 42 markets by direct export of Latvijas balzams.

A small but significant part of LB's business is logistics services - this competence has developed especially during the last two years. Mostly, services are provided to affiliated companies, but more and more services are provided to 3rd parties, such as transit services, customs warehouse services, value-added services and bundling, etc. Therefore, available resources can be used more efficiently.

In 2018, Latvijas balzams continued to invest in the development of its production, with a particular focus on increasing efficiency and leaning process in order to maintain competitive cost base for all produced products. Overall, in 2018, Latvijas balzams invested over EUR 3 million in acquiring both fixed and intangible assets. The main investments are:

- Installation of automatic packing and labeling equipment on three high-speed lines;
- A stock management module for improving procurement planning;
- Modernization of a specialized undersized volume line;
- Changes in electricity connection input;
- Introduction of new bottle shapes in production for one of our leading brands Riga Sparkling wine, and many others.

In 2018, the production of several new products started, and packaging renewal projects were executed for the following products: Apple Garden winter cider, Lucky Dog black currant, raspberry and lime cider, and others. Among completely new beverages, one must definitely make note of the higher-price segment Cross Keys Gin®, a gin distilled in-house, as well as the Riga Black Balsam® limited series in honour of Latvia's centenary.

Latvijas Balzams has developed its presence in the production of private label products. As an affirmation of high production quality standards, Latvijas Balzams has been granted an opportunity to produce one of Russia's largest vodka brands Five Lakes (Пять Озер). Latvijas balzams manages the bottling of this product for the client's foreign customers.

Russia

Performance

- 2.9m** DAL of spirit production in 2018 by Talvis
- 92.5%** Utilised capacity in 2018 in Talvis
- 169k** 9lcs of Gradus sold in 2018

The superior quality of our products is highly appreciated by customers

Tambovskoye spirtovoye predpriyatye Talvis JSC (Talvis) is the largest producer of Lux and Alpha spirits in Russia and is listed in the 100 best ecological enterprises of the Russian Federation. Since 2003, Talvis has been part of the SPI Group and joined ABG in late 2017.

With a history dating back over a century, Talvis has mastered the production process of rectified ethyl alcohol in combination with modern technology that allows production capacity of 10 thousand dekaliters (DAL) per day.

Each year over 70 000 tons of grain are processed, providing the raw material – spirit – ffor producers of alcoholic beverages in Russia and abroad. Over 40% of production volume is sold in export markets.

Spirit produced by Talvis is the only source of spirit for production of Stolichnaya vodka that supports the Stoli marketing concept Originally from Russia. The remaining proportion of Talvis spirit is sold within Russia, partly to related company Permalko, remaining to 3rd parties. The quality of Talvis spirit is highly appreciated by the market, allowing the company to choose the most appropriate customer base.

Permalko JSC (Permalko) is one of the oldest producers of spirits in Ural, Russia. The company is ranked among the Top 20 vodka and spirits producers in Russia. Permalko has been part of ABG since 2018 when the ownership was taken over from the SPI Group which acquired a majority stake in 2006.

Permalko has over 120 years history and more than 20 brands/ products in its portfolio. The geography of deliveries is extensive and includes not only the Perm region but also many other regions of Russia. Over 10% of volume is sold in export markets.

The main brands of the company that were highly valued by consumers and awarded at professional contests are GRADUS® vodka and Russian Reserve® vodka, which received Gold and Silver Outstanding at International Wine & Spirit Competition (IWSC) in London.

Since inclusion of Permalko in ABG Group, Russian Reserve has been added to the brand portfolio of all ABG distribution entities.

In 2018, a total volume of 1.62 million 9lcs was produced (Nov-Dec 0.33m 9lcs), utilization of production capacity is 44% (Nov-Dec 54%) – there are many opportunities to develop the company.

Sales volume of low-price segment vodka Permskaya reached 603k 9lcs with net revenue EUR 6 million. The sales volume of Gradus® vodka from middle-price segment is 169k 9lcs with net revenue EUR 2 million. In 2018 Permalko also has produced 146k 9lcs of private label products with revenue of EUR 2 million. The major focus by ABG for 2019 will be repositioning of Permalko sales operations to value brands.

Permalko is one of the first producers in the industry to meet the new state requirements on system for accounting of each federal special mark for alcohol products. To comply with the federal requirements, Permalko has made investments over EUR 300 000.

Estonia

Performance

- 900** Pallet places in warehouse
- 4 000** Output capacity of labeling machine, units per hour
- 1m** Production capacity in liters

Our efficient production facility allows to meet customers’ needs in small and mid-sized batches

Remedia AS (Remedia) was the first private equity company to attain the right to produce alcoholic beverages after Estonia regained its independence in 1991. Having initially received a license to produce low alcohol drinks only, in 1990 the company brought the egg liqueur Kiiu Tom to the market, which was made of natural egg yolks. The original recipe was developed in cooperation with Tallinn University of Technology.

In February 2018 ABG acquired a 100% equity stake in Remedia.

During 2018 Remedia was reorganized and switched operations from a production-distribution company to concentrate on production. From May onwards, all sales of the Remedia portfolio on the Estonian market were organized by Amber Distribution Estonia OU (ADE). In 2018 Remedia production output reached 484 000 litres.

As of 1st of August, the Group’s corporate finance resource management system Axapta was introduced in Remedia to improve the accountability and transparency of Remedia

financial results. Introduction of new EPR will facilitate more precise analysis of the profitability of Remedia’s existing products, as well as provide a more accurate basis for price calculations, because the production facility owned by Remedia is totally suitable for tailor made products.

Since acquisition ABG has supported investments in a new labelling station to improve production cycle and provide automatic excise duty stamp labelling for all Remedia products. This investment has made it possible to increase production output to 4 000 units per hour. We also have re-routed the third-party product import by Amber Distribution Estonia through the warehouse in Kiiu, thus bringing synergies to logistic costs in the Estonian market.

Mexico

Performance

€ 10.5m	Standalone net revenue
123k	Private label volume, 9lcs
5 000	Bottles per hour – capacity of new labelling equipment

Our tequila production facilities are rated in the Top 10 of quality tequila producers, winning industry awards annually

Fabrica de Tequilas Finos S.A. de C.V. (FTF) was established in 1999 and started production in 2000. The company is based in the heart of Tequila, Jalisco, surrounded with agave landscape that has been declared the heritage of the humanity by UNESCO.

In 2001 FTF started producing Tenoch Tequila followed by Stallion, Tonalá, Don Camilo, Zapopan, Santos and other brands. All the brands have been marketed with great success in the United States.

In 2016, we launched Rooster Rojo® tequila that has become of the of the ABG core brands with immediate international recognition and over 10 000 followers on social media platforms. In close collaboration with the SPI Group, FTF is producing the premium quality tequila Cenote, as well as serving other private label customers.

Our recent investments in new labelling equipment have increased production efficiency, which in combination with newly installed solar panels (with the financial support of the Mexican government) has made it possible to reduce overheads in the tequila production process.

FTF has a certified quality management system (NSF) and its products have been Kosher and Organic certified.



DISTRIBUTION

Latvia

Performance

€ 77.1 m	Standalone net revenue
30%	Volume market share (source: IWSR)
>600	Brands served

A strong focus on light category products in 2018 resulted in revitalisation of ABG brands and improved volumes and profitability

Latvian distribution segment comprises Amber Distribution Latvia SIA (ADL) - the No. 1 distribution company in Latvia in terms of volume and revenue, and Interbaltija AG AS (IB) – the premium wine and spirits distributor whose main focus is on the HoReCa (hotels-restaurants-cafes) segment.

In 2018 our total volume market share reached 30% (ADL 29%, IB 1%), including 23% volume share of the vodka category, 44% of the RTD (ready-to-drink) category, 58% of the sparkling wine category, 56% of the brandy category, 80% in bitters and 40% in liqueurs (source: IWSR).

We serve more than 4 500 customers around Latvia including off-trade and on-trade supply.

The ADL portfolio comprises over 250 international and local

beverage brands, and our selection of fine wines includes more than 400 labels from 45 winemakers around the world. IB is distributing over 450 brands of which over 50% are imported still wine brands. 2018 was affected by an increase in excise tax in Latvia by 15.2% on strong alcohol, 17.9% on wine and light alcohol, that resulted in an increase in product shelf prices. Despite that the total market volume grew by 2.0%, and our combined market share grew by 6.1% (source: IWSR). Market stability has driven higher demand for promotional support from our customers and has increased competition among spirits distributors with the aim to grow volumes in the key sales accounts. Considering the overall market situation, we concentrated our efforts to work out the most efficient promotional spending strategy and achieved an increase in total Brand Contribution (i.e., gross margin less net advertising and promotional expense) by 14% compared to 2017.

Core brands

Riga Black Balsam® (volume in line with 2017, value +7.8% vs 2017). In 2018, we launched Riga Black Balsam® special centenary edition for Latvia 100. We continued to develop brand by general and specific marketing activities in different channels as well as participated in Positivus2018 festival achieving great visibility.

Moskovskaya® (volume +9.2%, value +16.7% vs. 2017) growth achieved greatly by focus on off-trade promotional activities.

Jim Beam (volume +14.9%, value +19.7% vs 2017). Rapid development has maintained Jim Beam position as No.1 whiskey brand in Latvia. It was achieved with frequent specific

promotional activities with focus on the off-trade segment (price promotions, additional placement, branded displays). Performance in relation to key off-trade clients with aggressive price offers was influenced by competitors' behaviour.

Bosca (volume +3.7%, value +7.7% vs. 2017). After becoming the No.1 sparkling wine in Latvia in 2016, Bosca has continued its growth with promotional activities across various channels.

New product development

We expanded our ABG product portfolio with the launch of Cross Keys Gin® and received a lot of positive feedback from the market.

In 2018, a strong focus was place on light categories of ABG brands. In the RTD category new flavours were introduced (e.g. grapefruit, crab-apple and rowanberry flavours for LB

Cocktails). In 2018 we started the first stage of the Lucky Dog® cider rebranding process and a new Berry & Lime flavour was developed, in addition to which we introduced the Apple Garden Winter edition.

In 2018 we continued to expand the soft drinks category by adding the Thomas Henry brand to our portfolio.

Recognition of our distribution capability

In 2018, we engaged with Treasury Wine Estate (one of the leading still wine producers) and Alcohol Siberia Group that

resulted in strengthening our brand portfolio in still wine and vodka categories.

Efficiency achieved

During 2018 we continued to focus and train our sales team to switch from volume orientation to profitability orientation. We reviewed our portfolio to ensure that we have profitable products that meet consumer needs at all price points.

We introduced an online ordering system for our clients, with the ability to review products and to submit orders 24/7.

Retail

Latvijas balzams stores in Latvia are operated by Bravo, serving 2.7 million customers in 2018 in a network of 48 stores at the end of the year. The stores offer a wide range of alcoholic beverages, representing our own brands as well as a quality

selection of imported beverages. LB stores have the highest total awareness (79%) among specialised alcohol stores in LV market (source: Nielsen).

Lithuania

Performance

€ 50.9m	Standalone net revenue
36.3%	Brandy category market share in 2018 (source: IWSR)
>50m	Bottles sold annually

The ability to restructure internally has enable us to hit the new sales records in stagnating market conditions

Bennet Distributors UAB (BD) is the No1. alcohol importer in Lithuania serving over 7500 customers in its key accounts, HoReCa segment, and in traditional trade channels. BD has a well-developed distribution network throughout Lithuania with sales more than 50 million bottles annually. BD runs a fleet of 30 trucks and vans and has 14 000 m² in warehouse area.

The largest beverage categories for Lithuania, where BD holds the leading position by value are whisky by 31.6%, brandy by 36.3% and wine by 20.6% share of market (src: IWSR).

BD provides unique local expertise and market knowledge that highly appreciated by and important for brand owners to create, develop and implement a marketing strategy in the Lithuanian beverage market. BD portfolio comprises more than 210 international brands and more than 21 brands owned by ABG.

Financial performance for 2018 has been significantly impacted by government activities imposed from 1st of January in respect to public advertising ban for alcoholic beverages, shortened trading hours in retail chains, increased legal drinking age. These activities has resulted in decline of the total alcohol market (excl. beer) by 5.2% (source: IWSR). Despite this and because of BD’s ability to restructure the sales and marketing activities in the local market, the total BD volume sold has increased by 12.3% vs 2017.

In addition, following the strategic decisions made in 2017 and 2018, BD has worked hard to develop the tobacco brand portfolio that has resulted in almost triple the net profit from tobacco segment compared to 2017 (EUR 557 thousand in 2018 vs EUR 192 thousand in 2017).

Core brands

Despite the declining size of the alcohol market, the business continues to succeed with many of the core brands and new product launches that deliver strong results in the medium to long term.

Moskovskaya®: (volume + 6.2%, value + 9% compared to 2017). A good result in the declining vodka category led mainly by the growth off-trade generated by competitive pricing.

Grand Cavalier® brandy: (volume -2% compared to 2017, value in line with 2017). Sales volume has declined much less than the total brandy category (-14%) and we have been able

to grow our market share by +0.5%. The focus was on off-trade activities and a fair pricing strategy.

Torres brandy: (volume +1%, value + 3% compared to 2017). Increasing market share of the brand and keeping No. 1 premium brandy position in declining brandy category has been a great success story for the sales and marketing team.

Finlandia Vodka: (volume +24%, value +20% compared to 2017). Due to a fair pricing strategy & focus on off-trade activities.

Jack Daniels: (volume +10%, value +7% compared to 2017). Due to fair pricing strategy, promotions supported with trade activities (secondary placement, price tags, etc.) & image building activities in on-trade.

New product development

BD has continued to launch new products in the Lithuanian market with a number of successful projects that are expected to provide further value share growth in 2019. Key launches were Russkij Rezerv®, Yamskaya and Five Lakes vodkas, launch of Cenote tequila and non-alcoholic version of Cosmopolitan Diva®.

Efficiency achieved

We constantly review our product portfolio to ensure that we have profitable products that meet consumer needs at all price points.

Estonia

Performance

€ 7.4m	Standalone net revenue
28.2%	Volume share increase in 2018 (source: IWSR)
>1 600	Outlets served in 2018

Strategic decisions on brand and customer portfolios has resulted in 32.4% growth in gross revenues in 2018

Amber Distribution Estonia OU (ADE) is a mid-sized, competitive and dynamically developing player in the Estonian beverage market providing customers with a wide range of international spirits and wine brands.

ADE serves more than 1 600 outlets across Estonia with a portfolio of more than 220 brands. This year, as a result of the ABG expansion, we took over the sales activities and brands of the local spirits producer Remedia OU. This has resulted in additional 19,9 thousand 9lcs sold, an increase of our market presence and overall market share in Estonia.

2018 was affected by an increase in excise tax, imposed by the government on 1st of February. The tax increase resulted in

overall product shelf-prices increase in retail from one side and total market decline by 8,1%. However, our major category of strong spirits faced decline by 7,7% in volume (src: IWSR).

Despite the overall market decline, ADE managed to grow – domestic alcohol volume sales increased by 28,2% vs 2017 and our volume market share increased to 4,5%. Growth was supported mostly by vodka category (+100%), liqueur category (+1744%), and brandy category (+176%) (src: IWSR).

Main challenge in 2018 was merging our existing brand portfolio with portfolio taken over from Remedia, that has had some minor negative impact on total profitability of the business, still has positive outlook for the upcoming periods.

Core brands

Moskovskaya®: (volume +2%, value +8% compared to 2017). Despite a market decline of 8% in the vodka category and strong competition in main-stream segment Moskovskaya® managed to strengthen its position and is still among leading brands in imported vodka category.

Riga Black Balsam® (volume -2%, value +2% compared to 2017). Despite a market decline of 11% in the bitters category, Riga Black Balsam® has strengthened its position. Increase driven by successful

launch of the Riga Black Balsam® Element flavour and expansion of listings in traditional trade chains.

Beam Suntory Whiskeys: (volume +2%, +2% in value vs 2017). Jim Beam has heavily invested in general promotional and marketing activities, keeping key focus on off-trade segment via (price-promotional activities, additional placement, branded displays).

Acquired brands

In 2018, we started distributing the well-known vodka brand Zeljonaya Marka which has been one of the main drivers for growth in vodka category.

United Kingdom

Performance

€ 29m	Standalone net revenue
>55	Brands served
475 000	Cases of Faustino brand sold in 2018

Further integration in ABG has helped to grow the business through distribution of new and well-known brands in the UK market

In 2018, Cellar Trends (CT) continued the process of deeper integration into ABG. This integration process included the launch of several ABG brands within the CT portfolio including Moskovskaya® and Rooster Rojo®. In addition to this, the distribution of the Stoli portfolio, including Stolichnaya and Elit, was transferred to the business. Adding the Stoli portfolio has taken the business to the next level, helping it to exceed the 550 thousands 9lcs benchmark.

These changes were made during a period of significant political and economic uncertainty in the UK, with Brexit dominating the headlines, and continued intense competition in the market combining to make for a challenging and contracting trading environment. This was particularly true at

Christmas where many sections of the trade struggled – spirits in the off trade fell by 1.6% in the period and this would have been more had it not been for the boom in the gin category, a category in which CT is yet to find traction.

Whilst the addition of the ABG brands adds stability to the portfolio, it remains the case that third party brands form a critical pillar of CT’s performance. Whilst Faustino represents nearly 39% of the 552 thousand 9lcs volume in the business, the wine sector is typified by lower margins. Within spirits, the Luxardo portfolio is a core element with 17% of overall volumes.

Core Brands

Stolichnaya: 2018 was a year of stabilisation for the brand with price increases required across the market. This, combined with a large amount of stock already in the market, meant that the year was challenging for volumes. By the end of the year the brand was in a better position, but heavily reliant on support funding with limited scope for consumer activation.

Faustino Rioja: Whilst remaining the second largest rioja brand in the UK, Faustino dropped off the highs of 2017, a record breaking year. In part this was a reflection of the overall Spanish wine market which fell 10%, but also due to changes in promotional strategy within the largest account ASDA where a new type approach pulled consumers to the category, but not to the brand – a fate shared by the leading competitive brand.

Luxardo: Sambuca continues to be a price sensitive market in decline with consumers switching away from the shot category. This, combined with a delist in a major trade on account, caused overall portfolio volumes to drop by 2.5% in the year.

Luc Belaire: Whilst not continuing the growth seen previously, Belaire remained a buoyant brand in the portfolio with volumes up 4%. This would have been higher apart from stock arriving from outside the UK in the key Christmas period. The brand continues to be driven by a strong social media presence and innovative use of POS.

New brands

A star performer in the portfolio for the year was Bumbu rum which, along with Bayou, gained a listing within ASDA retail chains. This drove 100% growth on the brand.

Substantial progress has been made in re-establishing Elit in the prestige trade with volumes up by 13% on 2017.

Efficiencies

CT is continually looking at methods to improve efficiency in the operation. This includes giving the sales team a clear prioritisation structure for the brand portfolio, seeking and delivering increased automation in finance routines and aligning everyone behind a profit focus.

Australia

Performance

€ 6 m	Standalone net revenue
4 859	9lcs of Stolichnaya sold in the market since distribution takeover in November 2018
>700%	Sales growth of Seedlip (non-alco spirit)

By acquiring Think Spirits, the ABG is strengthening the global market presence

In 2018, ABG acquired a 90% stake in Think Spirits PRY LTD (TS), one of the biggest on-trade focused distributor of spirits in Australia. Brands are selectively sourced from international suppliers not affiliated with other Australian distributors or corporates. Products are distributed by leveraging the sales channels of large scale buyers such as Woolworths, Metcash (ALM) and Coles. The business has also established strong relationships with its end-users (i.e. bartenders).

2018 was characterised as a year of transition from being a family-owned company to becoming a part of a global group.

Even with the focus on the transaction and transformation of the company, the team managed to turn out an outstanding performance. 2018 full year sales volumes grew by 22%, gross revenue grew by 28% from AUD 17.7 million to AUD 22.7 million in 2018.

2018 in Australia was characterised by a slowdown in residential real estate markets and subdued consumer spending, while overall economic growth remained solid at 2.3%. Subdued consumer spending has resulted in downward pressure on retail and wholesale pricing and margins.

Core brands

Stolichnaya: In November 2018 TS took over distribution rights of the brand in Australia and in two months sold more than 4.8 thousand 9Lcs thus becoming the largest brand by revenue in the portfolio.

Seedlip: With healthy lifestyle in growth, this UK produced non-alcoholic spirit brand grew strongly turning out 3.4 thousand 9Lc / 1.3mAUD gross sales and annual growth of 700% vs previous year when it was introduced in the market.

Little Drippa – cocktail coffee is a non-alcoholic cold extracted coffee designed by bartenders for cocktails. Its exposure in on-trade channels is growing and in 2018 sales reached 7.5 thousand 9Lc / 1.1mAUD in gross sales and a growth by 56% vs prior year.

Crystal Head – vodka with an original head-shaped packaging and high-quality ingredients are its key success in the market. The brand sold 2.2 thousand 9Lc / 1.8mAUD in gross sales and grew by 376% vs previous year.

Chateau Tananda – a locally produced brandy with historic heritage, in 2018 sold 4.3 thousand 9Lc / 1.6mAUD in gross sales and grew by 20%.

New brands

During 2018, TS took on several new high value brands, including Gin Mare gin, Italicus liqueur, Shackleton whisky, Tamnavulin whisky and Carpano vermouth.

Other events

The company has improved efficiency of the finance function by introducing ABG group reporting procedures. Additional highly experienced sales and marketing staff was brought on board to assist in the introduction of new brands.

International Sales

Performance

€ 3.9 m	Net revenue
235k	9lcs of Moskovskaya® vodka sold worldwide (excluding Baltics)
23	Riga Black Balsam® markets

We are constantly innovating our products and sales channels to get closer to our customers and their needs wherever they are

The international sales segment covers sales of goods under brands owned by the Group outside the Baltic market. These sales include sale of products under brands owned by the Group produced in our facilities of Latvijas balzams (Latvia), Fabrica de Tequilas Finos (Mexico), Remedia (Estonia), as well as the sale of Moskovskaya® Vodka brand.

In 2018 export revenues excluding Moskovskaya® Vodka grew 34% vs. 2017, while volumes grew by 19%. We have successfully expanded list of priority brands, launching Cross Keys Gin® and actively selling Rooster Rojo® on top of a 22.6% growth in Riga Black Balsam® sales and a 34% increase in Cosmopolitan Diva® sales compared to 2017.

In 2018, we launched amberdrinks.eu - a website that is used by our customers worldwide for order placement and follow-up on outstanding balances, as well as for advertising and as a promotional expenditure reporting tool.

In the autumn of 2018, the single-point-of-contact concept - ABG Customer Service Centre - was introduced with the goal to serve the customers from one company, whenever Amber Beverage Group products are produced in order to optimize ordering, delivery, invoice and payment processes.

Moskovskaya® (volume -10%, value -19% compared to 2017) volume sales volumes reached 235 thousand 9lcs with the main decline coming from our core markets in Spain and Italy that underwent price repositioning to boost sales in the long term.

Riga Black Balsam® (volume +22.6%, value +23% compared to 2017) is described by significant growth in Russian market +32% compared to 2017 and expansion to three new geographies in 2018.

Cosmopolitan Diva® (volume +14.7%, value +58% compared to 2017) expanded to new customers and countries globally, adding four new markets in 2018.

Rooster Rojo® (volume + 371%) expanding to Austria, Canada, Greece, Italy, GTR Latvia, Malta, The Netherlands, United Kingdom.

New brands

The Group's new Cross Keys® brand was successfully launched in four markets in 2018 with a positive market response and healthy outlooks for 2019 and upcoming periods.

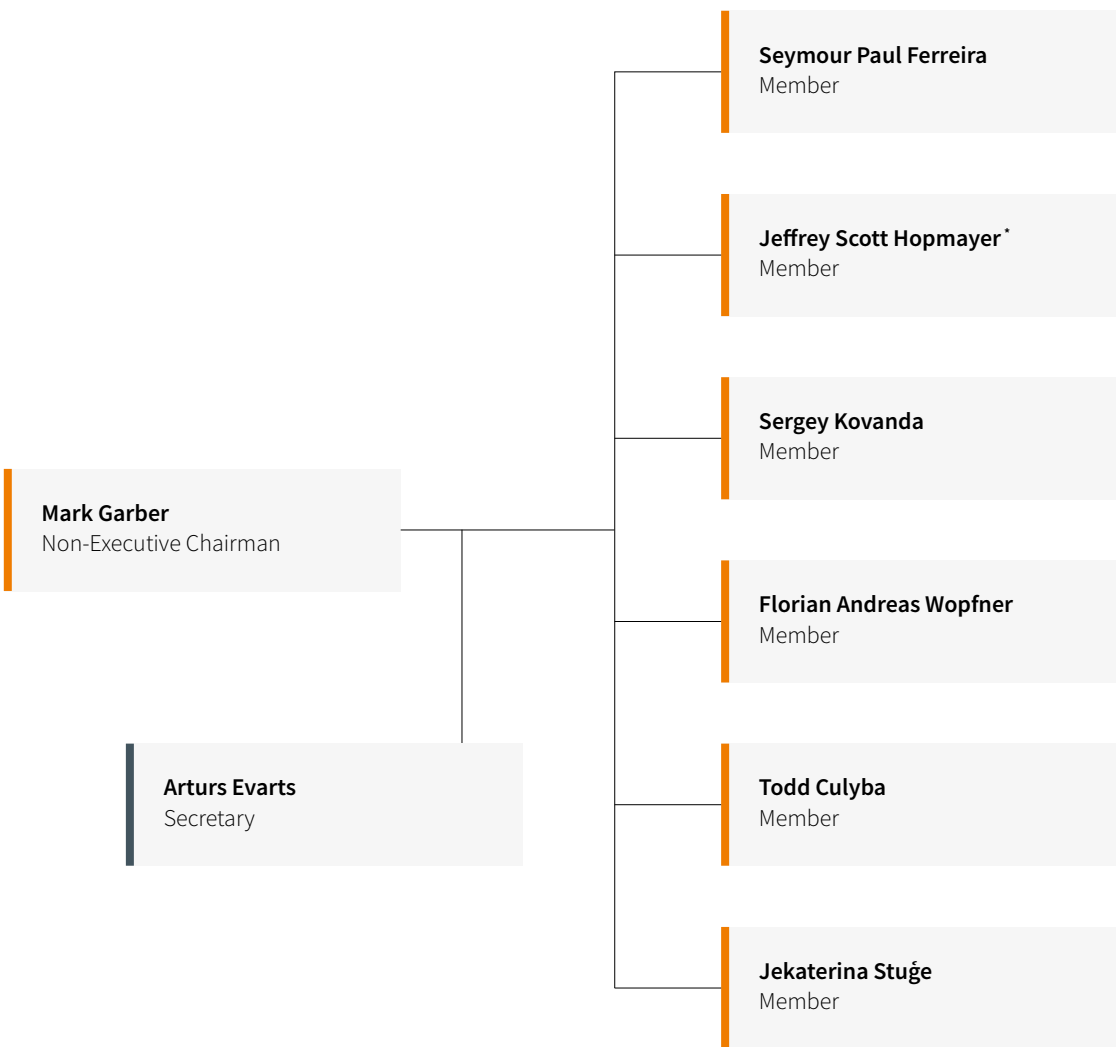
Efficiency achieved

During 2018, foundations for future growth were established with investments in the international sales team. We added Managing Director EMEA & GTR, Sales Area Director position in Latin America and in Asia Pacific. Moskovskaya® Vodka clearly helped us to establish more new contacts with new customers globally and we plan to capitalise on this strength and continue to add more product ranges to already existing contracts, as well as further expand our global footprint.



OUR TEAM

Corporate Governance: ABG Supervisory Board



The main functions of the Supervisory Board are:

- To provide a corporate governance framework
- To provide strategic direction for the Group’s development
- To provide expertise and guidance in relation to the Group’s international operations
- To supervise key areas of the Group’s operations, performance and compliance

* Until 1 March 2019

Our team



Seymour Paul Ferreira,
ABG Chief Executive Officer



Jekaterina Stuge,
ABG Finance and Operations



Arturs Evarts,
ABG Chief Legal Officer



Līga Slenģe,
ABG HR



Pepijn Janssens,
ABG Marketing



Walter Kooijman,
Managing Director, EMEA and Global Travel and Retail



Patrick Borg,
Managing Director, Asia-Pacific



Charles Henagan,
Managing Director, Americas



Pāvels Fiļipovs,
Managing Director, Latvia and Estonia



Marek Kuklis,
Managing Director, Lithuania

STRATEGY IN ACTION



Strategy in action

The main pillars of ABG strategic activities are to:

Deliver	quality and value to our consumers, customers and suppliers
Strengthen	our market positions in all key sectors by building and or acquiring brands and companies
Achieve	operational effectiveness and efficiency by applying rigor to everything we do
Build	a truly effective international team with an ambitious, high performance culture
Generate	superior shareholder value through relentless focus on performance



What we do

Deliver

Consumer experience

ABG puts the consumer at the heart of everything we do. At the core of our consumer focus is a drive to deliver epic brand experiences.

We have developed a deep understanding of the states of customer needs and our local teams continuously generate actionable insights in respect to consumer usage and attitudes, lifestyle preferences and consumption occasions in each of our focus markets.

We leverage these insights to ensure we deliver consumer and customer value propositions across a wide scope of profitable consumption occasions, either with our own brands, partner brands or private labels.

Deliver

Strengthen

Business intelligence

We build our consumer and market understanding by ensuring simple, focused and transparent business intelligence systems across the business and scaling insights rapidly, effectively and efficiently.

We undertake meaningful market research to understand emerging consumer trends both globally and in our individual local markets and seek to develop new brand concepts and products that match these trends ahead of our competitors.

Deliver

Achieve

Effective and efficient new product development

We execute a world-class NPD process to bring high quality, profitable products to the market within short lead times from concept to market.

Our NPD process is focused on delighting consumers with ongoing new category innovations, which also makes commercial sense for ABG and our trade partners.



What we do

Deliver

Achieve

Generate

Product portfolio analyses

We perform ongoing detailed reviews of our product portfolio, to ensure that we have attractive products that meet consumer needs at all price points and which perform according to external benchmarks and clear internal standards.

Deliver

Achieve

Generate

Brand portfolio management

We carefully review all opportunities to add further distribution partner brands to our local portfolios, to offer a complementary and profitable brand portfolio which covers all relevant product categories and price segments.

We engage with our trade partners to ensure that the ABG portfolio address their respective category objectives and act as a category management partner and value generator.

Deliver

Achieve

Generate

New Brands

We perform ongoing detailed reviews of market tendencies and we make innovations by developing and launching new brands. New brands and innovations are strategic priorities for ABG.



What we do

Strengthen

Achieve

Build

Generate

Mergers and Acquisitions (M&A)

ABG drive value by boldly acquiring foothold-businesses in key markets. 2018 was year of global expansion and growth, ABG performed acquisition of producer in Estonia – Remedica and acquisition of major control of Russian producer – Permalko, and performed acquisition of major stakes of UK distributor Cellar Trends and Australian distributor Think Spirits.

Deliver

Achieve

Generate

Brand building

We create brand experiences through new products and services and their further development and building. Our recent developed brands are Mosco Pink and Cross Keys Gin®

Deliver

Value-added trade relationships

Through our own distribution businesses and working with independent distribution partners in global markets, ABG has developed unique capabilities and competitive advantages in relation to the critical aspects of route-to-market management.

We focus our engagement model with all customer tiers and channels, on delivering value propositions across all five key dimensions of customer value creation, prioritised by segment.

We employ sales teams that serve the differing needs of on-trade and off-trade customer segments.

We are proud of our heartland distribution coverage - 98% of weighted distribution across the Baltic region



What we do

Deliver

Generate

Marketing effectiveness

2018 was a year of strategic investments in core brands, including development and launch of a new gin brand Cross Keys Gin®.

We build awareness of our brands by differentiated digital marketing, as well as developing innovative point of sale activation materials and continuously enhancing packaging.

We tactically build local capabilities to activate brand experiences in all channels during key shopper purchase and consumer consumption occasions.

Achieve

Generate

Group's buying power

The Group reorganized purchasing department functions and responsibilities with a strong focus on acquiring raw materials under competitive terms – price, quality and stock levels. ABG has developed a procurement process in order to ensure the efficient use of resources and to minimize suppliers and financial risks that ABG could face. Procurement process is governed by respective procedure, which sets out key procurement principles, competences, processes, procurement committee and information exchange during the procurement process within ABG

Achieve

Generate

Capacity

The Group has over 10m dal (decalitre) of bottling capacity at its two bottling sites located in Latvia and facilities in Russia, Estonia and Mexico. At the moment, total capacity utilization of 40% gives us a strong platform for future growth without significant investments.



What we do

Deliver

Achieve

Generate

Quality improvement

We constantly aim to ensure that product quality is of the highest standard and seek to improve at every opportunity, whether this is new packaging or improved liquids.

Achieve

Cost reduction

The Group strives to reduce production cost by means of the constant improvement of production processes. In 2018 Latvijas balzams continued the LEAN project that has showed immediate results in bottling area efficiency.

In addition, we work on the elimination of costs that are not adding value or reallocating resources to deliver optimum returns by centralisation of all Group Back up functions, as well as logistics and warehousing.

Achieve

Targeted capital investment

In 2018 our focus for investments was to the production site Caka in order to automatize packaging and de-palletizing zone, improve bottling capacities at our production sites in Perm and Mexico, implement warehouse management system in our raw materials warehouses, and other investments to increase production efficiency and our competitiveness.



What we do

Achieve

Global functions

Our markets are supported by a global structure and shared service centre designed to drive efficiency, share best practice, impart knowledge and help to build capability at a local level, as well as set the standards for governance of controls, compliance and ethics.

Build

Our people

We want all our employees to reach their full potential and play their part in the success of our business. To achieve this, we have created a diverse and inclusive culture, with shared values and a common purpose.

Generate

Performance management

We continued development of the Business Intelligence (BI) tool that enables us to analyse the profitability of the Group online and within different dimensions.

In 2018 we started the Robotic Automatization Process (RPA) project, allowing us to shift the workload from technical performance of routine operations to problem-solving mode.

We also upgraded our customer and margin management tools to switch from volume to profitability as a key performance indicator.



What we do

Generate

Working capital management

We monitor our investment in working capital and ensure that we have efficient and sufficient working capital to support the business and its growth.

Achieve

Generate

Systems

The Group continue to invest in its IT systems, to ensure that newly acquired subsidiaries can be fully integrated with easy to implement processes and procedures developed by ABG.



Principal risks

ABG believes that the following risks are the principal ones that its business is exposed to. The steps taken by ABG to manage and mitigate these risks are listed below. If any of these risks occur in practice, ABG’s business, financial condition and performance might be affected and the value of its shares might decline. Some of these risks are beyond the control of the Group and this list is not comprehensive, as other risks and uncertainties may arise in a changing business environment.



Risk

Description and impact

How we manage and mitigate

Economic and political change

Deliver
Strengthen

The Group’s results are affected by economic conditions persisting in its key geographic markets and the level of consumer confidence and spending.

The Group mainly operates in the Baltic markets, where there is a risk of economic and regulatory uncertainty, as well as high influence from the Russian economy.

In addition, local laws and regulations are not always fully transparent, can be difficult to interpret and may be applied inconsistently.

Ongoing political tensions between Russia, EU member states and the US are creating instability throughout Eastern Europe.

Uncertainty regarding Brexit scenarios and timing drives consumer habits.

We monitor and analyse economic indicators and consumer consumption, which directly influences our product portfolio and new product development.

For the most part, countries in which we are operating are EU member States and, therefore, are subject to EU regulation. We monitor the economic conditions within the market, review our product portfolio and routes to the market and adjust our activities accordingly.

We are looking for ways to diversify our market presence and look for business and investment opportunities outside Europe.

Taxes

Deliver
Strengthen
Generate

Increases in taxes could adversely affect the demand for the Group’s products, which is extremely sensitive to fluctuations in excise duties, since they represent the largest component of the sales price of alcoholic beverages.

The Group may be exposed to tax liabilities resulting from tax audits. The Group has faced, is currently facing and may in the future face, audits and other reviews by tax authorities.

Changes in tax laws and their interpretation and increased enforcement actions and penalties may alter the environment in which the Group is operating. In addition, certain tax positions taken by the Group are based on industry practice and external tax advice or assumptions, involving a significant degree of judgment.

We constantly work on building trust through proactive and evidence-based engagement, deepening our relationship and reputation with governments, industry and other stakeholders.

We provide dedicated training and build the capabilities of our team through a curriculum focusing on indirect tax, trade and regulatory affairs, alcohol policy, campaigning and scenario planning.



Risk

Description
and impact

How we manage
and mitigate

Consumer preferences

Consumers move away from our brands to alternative products.

Suboptimal routes to consumers and customers.

A less efficient business model compared to key competitors.

We develop a highly diversified portfolio of brands to ensure coverage of consumer occasions and price points.

We systematically review emerging consumer and route-to-customer trends including potential disruptive technologies.

We continuously assess the existing business model looking for optimization opportunities, business efficiencies and value-added investments.

Deliver

Marketplace and
competition

ABG is operating in a highly competitive environment and faces pressure from both local and international spirits producers, which may result in the downward revision of prices and loss of market share.

Changes in the Group's distribution channels may also have an adverse effect on its profitability and business.

The Group's revenue is mainly derived from a limited number of customers. The Group may not be able to maintain its relationships with these customers, or renegotiate agreements on favourable terms, or collect payments from some customers, which will affect its financial situation.

We continually evaluate our route-to-consumer and adapt our business model as appropriate. We cover directly traditional and small format stores and work closely with wholesaler partners. We trade across all channels and actively manage our profit mix. Also, key retailers bear notable risk. The share of key retailers like RIMI and Maxima delivers 28% of ABG businesses, while at the same time they are responsible for 50% of retail market in Baltics. Our broad distribution network enables us to limit the impact of key retailers on our current and future business.

Deliver

Achieve

Build



Risk

Description
and impact

How we manage
and mitigate

Talent

The Group's success depends on the skills of key personnel and its ability to retain such personnel.

Build

As a member of local professional associations, we are up to date on the latest employment trends within markets. The Group pursues a remuneration policy aiming to retain, motivate and attract key personnel. Every other year, we participate in Hay Group remuneration surveys to receive remuneration comparative data for each market separately. As a matter of routine, we review team performance and individual performance for which bonuses are awarded for the successful fulfillment of KPIs.

Every two years, we conduct a potential planning process which ensures that high performers (talents) are analysed, recognised and succession planning processes are in place.

We also conduct an employee engagement and satisfaction study – Amber Climate. The latest Climate study was conducted at the end of 2018 and it showed that the strongest advantages of ABG companies from an employee point of view are the approachable management, overall team spirit and the employer's image. Compared to the previous study in the spring of 2017, respondents are more satisfied with their managers, teams and work environment – new offices and stores. The salary and bonus system was marked as good. Overall employee participation rate was 89% from all Group employees, which is a very high participation rate.

The Group invests in training for all levels of employees, in team spirit strengthening and in clever recruitment to ensure that the best talents are approached, and employee turnover is low as possible.



Risk

Description and impact

How we manage and mitigate

Supply of raw materials and resources

Any changes in prices or the availability of supplies and raw materials could have a materially adverse effect on the Group's business. Commodity price changes may result in increases in the cost of raw materials and packaging materials used by the Group due to factors beyond the Group's control. The Group may not be able to pass on increases in the cost of raw materials to its customers or required adjustments may not be immediate and may not fully offset extra costs incurred or may cause a decline in sales. In addition, the focus is on uninterrupted deliveries of packaging and raw materials, keeping stock levels as low as possible.

During 2018, the Group renegotiated the terms of contracts for the supply of core raw materials that resulted in material savings and provided flexibility for our sales team for exploring our products in new export markets.

Overall, the Group keeps track of and compares market prices of raw materials and services, to be competitive and manage pricing fluctuations.

Deliver

Achieve

Generate

Funding and liquidity

Due to market conditions, the Group may be exposed to unexpected liquidity problems, which may lead to an increase in debt. The availability of financing in the longer term depends on certain factors which are not controlled by the Group, including adverse capital and credit market conditions.

Higher interest rates and more stringent borrowing requirements could increase the Group's financing charges and reduce its profitability.

The Group closely controls cash, future requirements for funding and the external market for financing. We undertake detailed reviews of both short term and longer-term liquidity requirements on a regular basis. We are confident that we have the appropriate processes and relationships in place to handle any unexpected liquidity problems and that we will continue to have access to required funding in the future.

Achieve

Generate



Risk

Description and impact

How we manage and mitigate

Cyber threat

Cyber-attacks might result in financial loss, operational disruption, and reputational damage.

We constantly focus on insider threats by tightening "privileged access" to critical applications.

Mandatory e-learning and regular phishing exercises to global workforce help us to identify critical issues promptly so that we can develop the most appropriate action plans for risk mitigations.

We engage experts to perform intelligence-led, proactive hunting and monitoring of threats.

We use high risk market cyber stress tests addressing security gaps.

Deliver

Achieve

Data privacy

Non-compliance with data protection regulations may harm our reputation with consumers, customers and/or our people and may also result in a financial penalty of up to 4% of global turnover.

We have implemented a Global Data Privacy programme with global data privacy policy, training and communication.

Regular briefings to the Board, Executives and other senior leadership on our General Data Protection Regulation (GDPR) Readiness Program are carried out.

We perform Privacy Impact Assessments in key risk areas of the business concerning the proper use of data.

We perform risk assurance at a market and global functions level.

Deliver

Achieve



Risk

Description
and impact

How we manage
and mitigate

Brand Protection and IP

Look-alike products and brands, as well as counterfeit products are damaging brand equity and may heavy impact sales

We carefully evaluate the brands in the development phase in order to make sure that the brand would be trademarked and would therefore enjoy the protection granted under the respective regulatory regimes and protect business and intellectual property. We maximize the business' competitive position monitoring the competitive environment, in order to promptly identify possible unfriendly actions and counterfeit cases.

Deliver

Achieve

Generate

Major litigations and fraud

Any major litigation could have a materially adverse effect on the Group's business, resulting in financial losses or the leakage of information.

We implement a litigation avoidance strategy, i.e. ABG constantly adapts and improves its practices to avoid potential conflicts. This is achieved by continuously reviewing transaction documents, developing and upgrading contracts drafts to be used in business activities, as well as providing recommendations for business, operation and compliance measures in order to meet legislative requirements and avoid claims. We developed and follow the respective policies and procedures in order to minimize the risk of fraud and the leakage of information. We train managers and other employees to make sure that they are promptly informed of requirements and are prepared to conduct or avoid specific actions, which could trigger the risk of claims. We respond to risky situations promptly, reviewing and preparing to mitigate them during the course of regular management meetings. We seek professional assistance in cases where it is required in order to protect the Group's interests.

Deliver

Achieve

Generate



Risk

Description
and impact

How we manage
and mitigate

Product quality issues

Products quality deviation may lead to costumers' disappointment and brand image deterioration.

We constantly aim to ensure that products quality is the highest quality is of the highest standard and seek to improve at every opportunity, whether this is new packaging or improved liquids. This is reached through continues investments in production upgrade bringing modern technologies in product quality evaluation.

Deliver

Achieve

Generate

Geopolitical and macroeconomic instability, sanction regime compliance

Risk of broad geopolitical turmoil and the resurgence of macroeconomic crisis.

Non-compliance with AML and sanctions could result major penalties from state authorities.

We continually evaluate the geopolitical and macroeconomic situation and perform the best efforts to minimize risk.

We developed and follow the respective policies and procedures in order to make ABG compliant with AML and sanctions requirements.

Deliver

Achieve

Strengthen

SOCIAL RESPONSIBILITY

Social Responsibility



Society

We work to ensure that our business activities have a positive impact on the well-being of our employees and on society in general

We take care of our employees by providing good working conditions, social guarantees, and benefits.



Environment

We continuously work to ensure a responsible approach to environmental issues

Each year we deliver over 1000 tons of materials for recycling.



Work Safety

We provide a stable and dynamic working environment with growth opportunities for our employees

We work with the ISO 9001:2015 certified manufacturing control system and maintain HACCP production principles.



Market

Amber Beverage Group responds to consumer needs and preferences

We follow the principles of ethical marketing communication and observe all current legislation regarding marketing communication and advertising in 175 markets.



Economy

We actively participate in the development of the local business environment

We are active members in national associations of:

- producers of alcoholic beverages in Latvia, Russia and Mexico
- Entrepreneurs, employers and investors in Latvia, Lithuania, the United Kingdom and Russia
- Retailers and distributors in Latvia and the United Kingdom
- and many others



CONSOLIDATED FINANCIAL STATEMENTS

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Primary Statements

Consolidated Statement of Comprehensive Income

	Notes	2018 EUR 000	2017 EUR 000
Revenue		371 132	313 455
Excise and duties		(128 508)	(101 662)
Net revenue	5	242 624	211 793
Cost of goods sold	6.1	(169 497)	(156 743)
Gross profit		73 127	55 050
Selling expenses	6.2	(37 291)	(28 141)
General and administration expenses	6.3	(18 996)	(15 271)
Net impairment losses of financial assets		(366)	(627)
Other operational income		6 971	5 366
Other operational expenses		(1 023)	(1 982)
Merger and acquisition related costs		(428)	(559)
Operating profit		21 994	13 836
Finance income	9	1 375	1 558
Finance costs	9	(7 898)	(2 252)
Profit before tax		15 471	13 142
Corporate income tax	10	(834)	434
Profit for the period		14 637	13 576
Attributable to:			
Equity holders of the parent		13 487	12 549
Non-controlling interest		1 150	1 027
		14 637	13 576
Other comprehensive income (can not be subsequently reclassified to profit or loss)		1 660	(2 109)
Total comprehensive income for period		16 297	11 467
Attributable to:			
Equity holders of the parent		15 147	10 440
Non-controlling interest		1 150	1 027
		16 297	11 467

These consolidated financial statements on pages 94 to 158 were approved by the Board of Managers on 4 June 2019 and signed on its behalf by:



 Seymour Paul Ferreira
 Chairman of the Board of Managers

Consolidated Statement of Financial Position

Assets

	Notes	12/31/2018 EUR 000	12/31/2017 EUR 000	12/31/2016 EUR 000
Non-current assets				
Intangible assets	12	56 160	51 065	39 449
Property, plant and equipment	13	51 650	51 784	34 729
Investment properties	14	1 912	664	684
Loans to related parties	25.2	23 458	27 728	39 403
Other non-current financial assets		2 943	2 970	829
Deferred tax asset	10.3	26	28	1 668
Total non-current assets		136 149	134 239	116 762
Current assets				
Inventories	15.1	67 260	57 281	46 512
Trade and other receivables	15.2	111 527	84 240	62 010
Loans to related parties	25.2	1 027	53	2
Corporate income tax		1 329	431	786
Cash and cash equivalents	26	4 048	4 166	4 360
Total current assets		185 191	146 171	113 670
Total assets		321 340	280 410	230 432

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 Seymour Paul Ferreira
 Chairman of the Board of Managers

Consolidated Statement of Financial Position

Equity and liabilities

	Notes	12/31/2018 EUR 000	12/31/2017 EUR 000	12/31/2016 EUR 000
Capital and reserves				
Share capital	20	13	13	104 537
Share premium	20	132 553	132 553	-
Foreign exchange revaluation reserve		259	(707)	(364)
Pooling reserve	21	(17 673)	(21 783)	-
Revaluation reserve of derivatives		(176)	(49)	(114)
Retained earnings		23 897	11 678	10 214
Profit for the period		13 487	12 549	11 294
Total attributable to majority shareholders		152 360	134 254	125 567
Non-controlling interest		6 295	4 575	9 617
Total equity		158 655	138 829	135 184
Liabilities				
Non-current liabilities				
Interest bearing loans and borrowings	17	22 841	25 709	17 155
Finance lease liabilities	18	2 032	913	793
Trade and other payables	15.4	50	-	-
Deferred tax liability	10.3	64	-	3 689
Derivatives		175	49	134
Total non-current liabilities		25 162	26 671	21 771
Current liabilities				
Interest bearing loans and borrowings	17	37 820	27 269	23 641
Finance lease liabilities	18	831	557	586
Trade and other payables	15.4	57 893	59 993	29 187
Taxes payable	15.3	40 979	27 091	20 113
Total current liabilities		137 523	114 910	73 527
Total liabilities		162 685	141 581	95 298
Total equity and liabilities		321 340	280 410	230 482

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 Seymour Paul Ferreira
 Chairman of the Board of Managers

Consolidated Statement of Changes in Equity

	Attributable to the equity holders of the parent									
	Share capital EUR 000	Share Premium EUR 000	Foreign exchange revaluation reserve EUR 000	Pooling reserve EUR 000	Derivatives revaluation reserve EUR 000	Retained earnings EUR 000	Current period result EUR 000	Total EUR 000	Non-controlling interest EUR 000	Total equity
31 December 2016	104 537	–	(364)	–	(114)	10 214	11 294	125 567	9 617	135 184
Transfer of prior period result	–	–	–	–	–	11 294	(11 294)	–	–	–
Dividend payment	–	–	–	–	–	(4 000)	–	(4 000)	–	(4 000)
Issue of share capital	13	132 553	–	–	–	–	–	132 566	–	132 566
Profit for the period	–	–	–	–	–	–	12 549	12 549	1 027	13 576
Other comprehensive income	–	–	(343)	–	64	(1 830)	–	(2 108)	–	(2 108)
Total comprehensive income	–	–	(343)	–	64	(1 830)	12 549	10 441	1 027	11 468
Reclassification of reserve due to reorganisation of the Group	(104 537)	–	–	–	–	(4 000)	–	(108 537)	–	(108 537)
Acquired during the period	–	–	–	(21 783)	–	–	–	(21 783)	(6 069)	(27 853)
31 December 2017	13	132 553	(706)	(21 783)	(50)	11 678	12 549	134 254	4 575	138 828
Effect of changes in accounting policies	–	–	–	–	–	(330)	–	(330)	–	(330)
1 January 2018	13	132 553	(707)	(21 783)	(50)	11 348	12 549	133 923	4 575	138 498
Transfer of prior period result	–	–	–	–	–	12 549	(12 549)	–	–	–
Dividend payment	–	–	–	–	–	–	–	–	(93)	(93)
Profit for the period	–	–	–	–	–	–	13 487	13 487	1 150	14 637
Other comprehensive income	–	–	966	821	(126)	–	–	1 660	–	1 660
Total comprehensive income	–	–	966	821	(126)	–	13 487	15 147	1 150	16 297
Effect of changes in accounting policies	–	–	–	–	–	(330)	–	(330)	–	(330)
Acquired during the period	–	–	–	3 289	–	–	–	3 289	663	3 952
31 December 2018	13	132 553	259	(17 673)	(176)	23 897	13 487	152 360	6 295	158 655

Consolidated Statement of Cash Flows

	Notes	2018 EUR 000	2017 EUR 000
Cash flow from operating activities			
Profit for the period before taxation		15 471	13 142
Adjustments for:			
Deprecation and amortization charge	6	6 093	4 776
Impairment reversal of property, plant and equipment	13	(96)	–
Net gain on sales and disposal of fixed assets and intangibles		(369)	(26)
Interest income	9	(1 242)	(1 558)
Interest expense	9	2 333	2 015
		22 190	18 349
Working capital changes:			
Increase in inventories		(2 949)	(2 049)
Increase in trade and other receivables		(14 307)	(9 850)
Increase in trade and other payables		12 481	7 985
Cash generated from operations		17 415	14 435
Corporate income tax paid		(3 176)	(726)
Net cash generated from operating activities		14 239	13 709
Cash flows used in investing activities			
Payments to acquire property, plant and equipment		(4 174)	(3 139)
Payments to acquire intangible assets		(948)	(2 964)
Proceeds from disposal of property, plant and equipment and investment properties		1 143	148
Payment for acquisition of subsidiary, net of cash acquired		(12 088)	(5 387)
Dividends paid		(93)	–
Net cash used in investing activities		(16 160)	(11 342)
Cash flows used in/ generated from financing activities			
Proceeds from issue of share capital		–	13
Interest paid		(1 540)	(2 015)
Change in overdraft		16 562	1 526
Borrowings received		4 560	12 040
Borrowings from related party		1 903	5 351
Repayment of borrowings		(18 737)	(18 728)
Finance lease payments		(945)	(748)
Net cash used in/ generated from financing activities		1 803	(2 561)
Net change in cash and cash equivalents		(118)	(194)
Cash and cash equivalents at the beginnging of the period		4 166	4 360
Cash and cash equivalents at the end of the period		4 048	4 166

Notes to Consolidated Financial Statements

Accounting Information and Policies

This section describes the basis of preparation of the consolidated financial statements and the Group’s accounting policies that are applicable to the financial statements as a whole. Accounting policies, critical accounting estimates and judgements that are specific to a note are included in the note to which they relate. This section also explains new accounting standards, amendments and interpretations, that the Group has adopted in the current financial year or will adopt in subsequent years.

1. General Information

These consolidated financial statements were approved and authorised for issue by the Board of Managers of Amber Beverage Group Holding S.à r.l. (the Parent Company) on 4 June 2019.

The Parent Company was incorporated on 26 September 2017 under the laws of Grand Duchy of Luxembourg with the registered number B218246 as Amber Beverage Group Holding S.à r.l. The Parent Company’s registered office is at 42 Rue de la Vallee, Luxembourg.

As of 31 December 2018 Amber Beverage Group (the Group or ABG) consists of following companies – the Parent Company, Amber Beverage Group SIA (Latvia), Latvijas balzams AS (Latvia), Amber Distribution Latvia SIA (Latvia), Bravo SIA (Latvia), Amber Distribution Estonia OU (Estonia), Bennet Distributors UAB (Lithuania), Amber IP Brands S.à r.l. (Luxembourg), Fabrica de Tequilas Finos S.A. de C.V.

(FTF) (Mexico), Interbaltija AG AS (Latvia), Amber Beverage Group UK Limited (the UK), Cellar Trends Holding Ltd (the UK), Cellar Trends Ltd (the UK), Tamboskoye spirtovoye predpriyatiye “Talvis” OA (Russia), Permalko OA (Russia) – acquired in 2018, Remedia AS (Estonia) – acquired in 2018, and Think Spirits Pty Ltd (Australia) – acquired in 2018.

The Parent Company, together with its subsidiaries (the Group), is involved in the production and distribution of branded spirits in the European Union (the EU) and global markets.

The approval of the consolidated financial statements of the Group at a meeting of shareholders shall be postponed if, disputing the correctness of separate positions in the consolidated financial statements, the postponement is requested by shareholders who represent at least one tenth of the equity capital.

2. Basis of Preparation

The consolidated financial statements of the Group have been prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB) and as adopted by the EU under the historical cost convention. These consolidated financial statements for the period are the forth financial statements of the Group that has been prepared in accordance with IFRS.

Going Concern

These consolidated financial statements have been prepared on a going concern basis as the Managers believe there are no material uncertainties that lead to significant doubt about the Group’s ability to continue as a going concern in the foreseeable future.

To maintain comparability of financial information presented, several income and expense positions in the consolidated statement of comprehensive income for 2017 has been reclassified (see Note 29).

Group Reorganisations

In 2014 the Amber Beverage Group was formed through a reorganisation of S.P.I. Regional Business Unit B.V. in which Amber Beverage Group SIA became a new parent entity of the Group.

In 2017 the further reorganisation process was performed according to which the newly established company – Amber Beverage Group Holding S.à r.l. became a new parent entity of the Group. As the reorganisation does not involve a business combination, it was accounted as a capital reorganisation using predecessor accounting method. Accordingly, although the Amber Beverage Group Holding S.à.r.l. was established during 2017, these consolidated financial statements have been prepared as a continuation of the existing Group and include financial performance and cash flows of the Group from the beginning of 2018 as well as comparative financial information for 2017 and 2016 (Consolidated statement of financial position only).

Basis for Measurement

The consolidated financial statements have been prepared on a historical cost basis, except for derivative financial instruments that are recognised at fair value.

Basis of Consolidation

The consolidated financial statements incorporate the financial statements of the Parent Company and entities controlled by the Parent Company (its subsidiaries). Control is achieved when the Group is exposed, or has rights, to variable

returns from its involvement with the investee and can affect those returns through its power over the investee. Specifically, the Group controls an investee if, and only if, the Group has:

- Power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee);
- Exposure, or rights, to variable returns from its involvement with the investee;
- The ability to use its power over the investee to affect its returns.

Generally, there is a presumption that most of voting rights result in control. To support this presumption and when the Group has less than a majority the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- The contractual arrangement with the other vote holders of the investee;
- Rights arising from other contractual arrangements;
- The Group’s voting rights and potential voting rights.

The Group re-assesses whether it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated financial statements from the date the Group gains control until the date the Group ceases to control the subsidiary.

Subsidiaries

Subsidiaries are part of the Group from the date of their acquisition, being the date on which the Group obtains control, and continue to be part of the Group until the date that such control ceases. Control comprises the power to govern the financial and operating policies of the investee to obtain benefit from its activities and is achieved through direct or indirect ownership of voting rights currently exercisable or convertible potential voting rights or by way of contractual agreement. The subsidiary financial statements are prepared for the same reporting year as the parent company and are based on consistent accounting policies. All intra-group balances and transactions including unrealised profit arising from them are eliminated in full.

A change in the ownership interest of a subsidiary, without loss of control, is accounted for as an equity transaction. If the Group loses control of a subsidiary it: (i) derecognises the assets (including goodwill) and liabilities of the subsidiary; (ii) de recognises the carrying amount of any non-controlling interest; (iii) derecognises the cumulative translation differences recorded in equity; (iv) recognises the fair value of the consideration received; (v) recognises the fair value of

any investment retained; (vi) recognises any surplus or deficit in profit or loss; (vii) recognises the parent’s share of any components previously recognised in other comprehensive income to profit or loss or retained earnings, as appropriate.

Functional and presentation currency

The functional and presentation currency of the main Group entities is euro (EUR) as the European Union is the primary economic environment in which the Group’s subsidiaries operate. These consolidated financial statements are presented in thousand euros (unless stated differently).

In preparing the financial statements of each individual group entity, transactions in currencies other than the entity’s functional currency (foreign currencies) are

recognised at the rates of exchange prevailing at the dates of the transactions. At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date.

Exchange differences on monetary items are recognised in the statement of comprehensive income in the period in which they arise except for exchange differences on foreign currency borrowings relating to assets under construction for future productive use, which are included in the cost of those assets.

Reporting period

These consolidated financial statements cover the period from 1 January 2018 to 31 December 2018.

3. Changes in IFRS Standards and Interpretations

The following new and amended IFRS and interpretations became effective in 2018, but have no significant impact on the operations of the Group and these consolidated financial statements:

IFRS 9 Financial instruments (issued in July 2014 and effective for annual periods beginning on or after 1 January 2018). Key features of the new standard are:

- Financial assets are required to be classified into three measurement categories: those to be measured subsequently at amortised cost, those to be measured subsequently at fair value through other comprehensive income (FVOCI) and those to be measured subsequently at fair value through profit or loss (FVPL).
- Classification for debt instruments is driven by the entity’s business model for managing the financial assets and whether the contractual cash flows represent solely payments of principal and interest (SPPI). If a debt instrument is held to collect, it may be carried at amortised cost if it also meets the SPPI requirement. Debt instruments that meet the SPPI requirement that are held in a portfolio where an entity both holds to collect assets’ cash flows and sells assets may be classified as FVOCI. Financial assets that do not contain cash flows that are SPPI must be measured at FVPL (for example, derivatives). Embedded derivatives are no longer separated from financial assets but are included in assessing the SPPI condition.
- Investments in equity instruments are always measured at fair value. However, management can make an irrevocable election to present changes in fair value in other comprehensive income, provided the instrument is not held for trading. If the equity instrument is held for trading, changes in fair value are presented in profit or loss.

- Most of the requirements in IAS 39 for classification and measurement of financial liabilities were carried forward unchanged to IFRS 9. The key change is that an entity is required to present the effects of changes in own credit risk of financial liabilities designated at fair value through profit or loss in other comprehensive income.
- IFRS 9 introduces a new model for the recognition of impairment losses – the expected credit losses (ECL) model. There is a ‘three stage’ approach which is based on the change in credit quality of financial assets since initial recognition. In practice, the new rules mean that entities have to record an immediate loss equal to the 12-month ECL on initial recognition of financial assets that are not credit impaired (or lifetime ECL for trade receivables). Where there has been a significant increase in credit risk, impairment is measured using lifetime ECL rather than 12-month ECL. The model includes operational simplifications for lease and trade receivables.
- Hedge accounting requirements were amended to align accounting more closely with risk management. The standard provides entities with an accounting policy choice between applying the hedge accounting requirements of IFRS 9 and continuing to apply IAS 39 to all hedges because the standard currently does not address accounting for macro hedging.

For financial instruments, no changes in the measurement principles are identified.

The Group chose the option of not restating the comparative information for prior periods. Differences in the carrying amounts of financial assets resulting from adoption of IFRS 9 are recognised in retained earnings as at 1 January 2018 (see Note 16.5).

IFRS 15 Revenue from Contracts with Customers (issued on 28 May 2014 and effective for annual periods beginning on or after 1 January 2018). The new standard introduces the core principle that revenue must be recognised when the goods or services are transferred to the customer, at the transaction price. Any bundled goods or services that are distinct must be separately recognised, and any discounts or rebates on the contract price must generally be allocated to the separate elements. When the consideration varies for any reason, minimum amounts must be recognised if they are not at significant risk of reversal. Costs incurred to secure contracts with customers must be capitalised and amortised over the period when the benefits of the contract are consumed.

The new standard does not have a material impact on the Group's consolidated financial statements as the accounting principles for the absolute majority of Group's revenues are the same under the new IFRS 15 regulations.

Amendments to IFRS 15, Revenue from Contracts with Customers – The amendments do not change the underlying principles of the standard but clarify how those principles should be applied. The amendments clarify how to identify a performance obligation (the promise to transfer a good or a service to a customer) in a contract; how to determine whether a company is a principal (the provider of a good or service) or an agent (responsible for arranging for the good or service to be provided); and how to determine whether the revenue from granting a licence should be recognised at a point in time or over time. In addition to the clarifications, the amendments include two additional reliefs to reduce cost and complexity for a company when it first applies the new standard.

Amendments to IFRS 15 has no impact on Group's consolidated financial statements nor respective disclosures.

Classification and Measurement of Share-based Payment Transactions – Amendments to IFRS 2 – The amendments mean that non-market performance vesting conditions will impact measurement of cash-settled share-based payment transactions in the same manner as equity-settled awards. The amendments also clarify classification of a transaction with a net settlement feature in which the entity withholds a specified portion of the equity instruments, that would otherwise be issued to the counterparty upon exercise (or vesting), in return for settling the counterparty's tax obligation that is associated with the share-based payment. Such arrangements will be classified as equity-settled in their entirety. Finally, the amendments also clarify accounting for cash-settled share based payments that are modified to become equity-settled, as follows (a) the share-based payment is measured by reference to the modification-date fair value of the equity instruments granted as a result of the modification; (b) the liability is derecognised upon the modification, (c) the equity-settled share-based payment is recognised to the extent that the services have been rendered up to the modification date, and (d) the difference between the carrying amount of the liability as at the

modification date and the amount recognised in equity at the same date is recorded in profit or loss immediately.

Amendments to IFRS 2 has no impact on Group's consolidated financial statements nor respective disclosures as the Group has not accounted for share-based payment transactions.

Applying IFRS 9 Financial Instruments with IFRS 4 Insurance Contracts – Amendments to IFRS 4 – The amendments address concerns arising from implementing the new financial instruments standard, IFRS 9, before implementing the replacement standard that IASB is developing for IFRS 4. These concerns include temporary volatility in reported results. The amendments introduce two approaches. (1) The amended standard will give all companies that issue insurance contracts the option to recognise in other comprehensive income, rather than profit or loss, the volatility that could arise when IFRS 9 is applied before the new insurance contracts standard is issued ('overlay approach). (2) In addition, the amended standard will give companies whose activities are predominantly connected with insurance an optional temporary exemption from applying IFRS 9 until 2021. The entities that defer the application of IFRS 9 will continue to apply the existing financial instruments standard - IAS 39. The amendments to IFRS 4 supplement existing options in the standard that can already be used to address the temporary volatility.

Amendments to IFRS 4 has no impact on Group's consolidated financial statements nor respective disclosures as the Group does not issue insurance contracts.

Annual Improvements to IFRSs 2014–2016 Cycle – IFRS 1 was amended to delete some of the short-term exemptions from IFRSs after those short-term exemptions have served their intended purpose. The amendments to IAS 28 clarify that venture capital organisations or similar entities have an investment-by- investment choice for measuring investees at fair value. Additionally, the amendment clarifies that if an investor that is not an investment entity has an associate or joint venture that is an investment entity, the investor can choose on an investment-by-investment basis to retain or reverse the fair value measurements used by that investment entity associate or joint venture when applying the equity method.

The Annual Improvements to IFRS's 2014-2016 Cycle does not have any impact on Group's consolidated financial statements nor disclosures.

Transfers of Investment Property - Amendments to IAS 40 – The amendment clarified that to transfer to, or from, investment properties there must be a change in use. This change must be supported by evidence; a change in intention, in isolation, is not enough to support a transfer.

Amendments to IAS 40 does not have any impact on Group's consolidated financial statements nor respective disclosures.

IFRIC 22 Foreign Currency Transactions and Advance Consideration – (Effective for annual periods beginning on or after 1 January 2018). The interpretation applies where an entity either pays or receives consideration in advance for foreign currency-denominated contracts. The interpretation clarifies that the date of transaction, i.e. the date when the exchange rate is determined, is the date on which the entity initially recognises the non-monetary asset or liability from advance consideration. However, the entity needs to apply judgement in determining whether the prepayment is monetary or non-monetary asset or liability based on guidance in IAS 21, IAS 32 and the Conceptual Framework.

Interpretation does not have any impact on Group's consolidated financial statements nor respective disclosures.

Certain new standards and interpretations have been published that become effective for the accounting periods beginning on 1 January 2019 or later periods or are not yet endorsed by the EU:

IFRS 16 Leases (issued in January 2016 and effective for annual periods beginning on or after 1 January 2019). It will result in almost all leases being recognised on the balance sheet by lessees, as the distinction between operating and finance leases is removed. Under the new standard, an asset (the right to use the leased item) and a financial liability to pay rentals are recognised. The only exceptions are short-term and low-value leases.

The Group has set up a project team which has reviewed all of the Group's leasing arrangements over the last year in light of the new lease accounting rules in IFRS 16. The standard will affect primarily the accounting for the Group's operating leases.

For the existing operating lease commitments, the Group expects right-of-use assets and lease liabilities of approximately EUR 5.59 million on 1 January 2019.

Operating cash flows will increase and financing cash flows decrease by approximately EUR 1.9 million in 2019 as repayment of the principal portion of the lease liabilities will be classified as cash flows from financing activities.

The Group's activities as a lessor are not material and hence the Group does not expect any significant impact on the financial statements. However, some additional disclosures will be required from next year.

The Group will apply the standard from its mandatory adoption date of 1 January 2019. The Group intends to apply the simplified transition approach and will not restate comparative amounts for the year prior to first adoption. Right-of-use assets for leases will be measured on transition at the amount of the lease liability on adoption (adjusted for any prepaid or accrued lease expenses).

IFRIC 23 Uncertainty over Income Tax Treatments (effective for annual periods beginning on or after 1 January 2019, not yet endorsed in the EU).

Prepayment Features with Negative Compensation - Amendments to IFRS 9 (effective for annual periods beginning on or after 1 January 2019).

Long-term Interests in Associates and Joint Ventures – Amendments to IAS 28 (effective for annual periods beginning on or after 1 January 2019; not yet adopted by the EU).

Annual improvements to IFRS's 2015-2017 cycle (effective for annual periods beginning on or after 1 January 2019, not yet endorsed in the EU). The amendments include changes that affect 4 standards:

- IFRS 3 - Business Combinations
- IFRS 11 - Joint Arrangements
- IAS 12 - Income Taxes
- IAS 23 - Borrowing costs.

Plan Amendment, Curtailment or Settlement – Amendments to IAS 19 (effective for annual periods beginning on or after 1 January 2019; not yet adopted by the EU).

Amendments to the Conceptual Framework for Financial Reporting (effective for annual periods beginning on or after 1 January 2020; not yet adopted by the EU).

Definition of a business – Amendments to IFRS 3 (effective for annual periods beginning on or after 1 January 2020; not yet adopted by the EU).

Definition of materiality – Amendments to IAS 1 and IAS 8 (effective for annual periods beginning on or after 1 January 2020; not yet adopted by the EU).

IFRS 17, Insurance Contracts (effective for annual periods beginning on or after 1 January 2021; not yet adopted by the EU).

Sale or Contribution of Assets between an Investor and its Associate or Joint Venture - Amendments to IFRS 10 and IAS 28 (effective date to be determined by the IASB; not yet adopted by the EU).

The Group has elected not to adopt these standards, revisions and interpretations in advance of their effective dates. The Group anticipates that the adoption of all standards, revisions and interpretations will have no material impact on the financial statements of the Group in the period of initial application except as for implementation of IFRS 16 as discussed before.

4. Critical Assumptions and Estimates

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next financial year are described below. The Group based its assumptions and estimates on parameters available when the consolidated financial statements were prepared. However, estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, if the revision affects only that period, or in the period of the revision and future periods, if the revision affects both current and future periods.

Impairment of goodwill

The Group's impairment test for goodwill is based on a value-in-use calculations using a discounted cash flow model. The cash flows are derived from the Group's five-year plans for goodwill impairment testing purposes and three-year plans for trademark impairment testing purposes. The recoverable amount is most sensitive to the discount rate used for the discounted cash flow model as well as the expected future cash inflows and the growth rate used

for extrapolation purposes. The key assumptions used to determine the recoverable amount for the different cash generating units, including a sensitivity analysis, as further explained in [Note 12](#). The Group tests annually whether goodwill has suffered any impairment.

Provisions for inventory obsolescence

Provisions are made with reference to the ageing of inventory balances and the view of management as to whether amounts are recoverable. Provision for inventory obsolescence are determined with consideration to latest sales forecasts.

Results for the Year

This section explains the results and performance of the Group for the year ended 31 December 2018. Disclosures are provided for segmental information, operating profit, finance income and costs, and taxation.

5. Segment Reporting

In identifying its segments, management follows the Group's business specific. The Group is considered to have two main reportable segments: Production and Distribution segment.

Each of these segments is managed separately as each of business areas require different approaches. All inter-segment transfers are carried out at arm's length prices.

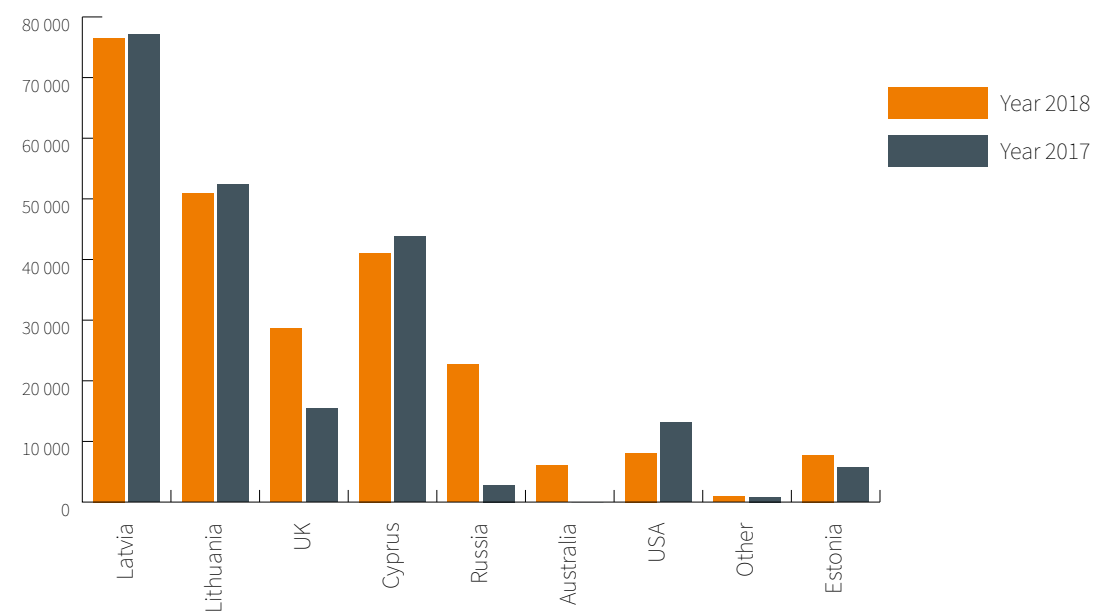
Net revenue comprises the fair value of the consideration received or receivable for the sale of goods and services in the ordinary course of the Group's activities. Net revenue is reduced for estimated customer returns, discounts, rebates, and other similar allowances. Net revenue is shown net of value-added tax, excise and duties or other sales taxes. Net revenue is recognized to the extent that it is probable that future economic benefits will flow to the Group and these can be measured reliably.

	Production		Distribution		Management/ Other/ Eliminations		Consolidated	
	2018 EUR 000	2017 EUR 000	2018 EUR 000	2017 EUR 000	2018 EUR 000	2017 EUR 000	2018 EUR 000	2017 EUR 000
Net revenue								
Third party net revenue	80 903	68 317	290 228	245 138	(128 507)	(101 662)	242 624	211 793
Intersegment net revenue	34 579	27 269	8 064	3 051	(42 643)	(30 320)	–	–
Segment net revenue	115 482	95 586	298 292	248 189	(171 150)	(131 982)	242 624	211 793
Operating profit	14 617	6 404	6 852	9 313	525	(1 881)	21 994	13 836
Finance income							1 375	1 558
Finance costs							(7 898)	(2 252)
Income tax							(834)	434
Net profit							14 637	13 576

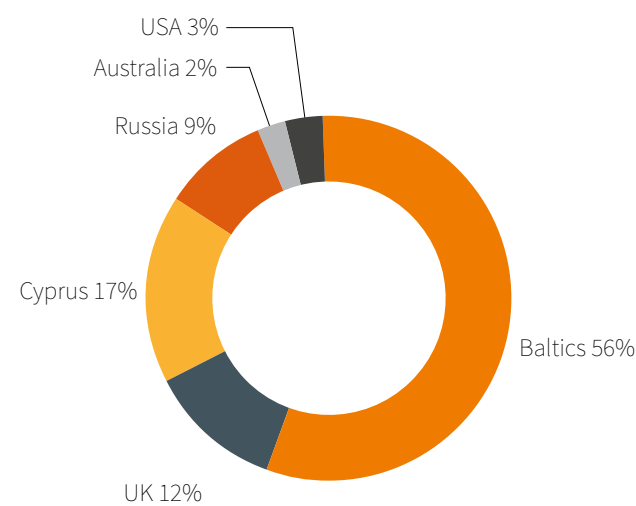
Third party segment revenue of includes the excise and duties which is excluded via eliminations.

	Production		Distribution		Management/ Other/ Eliminations		Consolidated	
	2018 EUR 000	2017 EUR 000	2018 EUR 000	2017 EUR 000	2018 EUR 000	2017 EUR 000	2018 EUR 000	2017 EUR 000
Assets								
Non-current segment assets	56 102	55 307	30 480	32 381	23 140	15 824	109 722	103 512
Current segment assets	75 447	54 496	105 501	88 476	1 887	2 716	182 835	145 688
Segment assets	131 549	109 803	135 981	120 857	25 027	18 540	292 557	249 200
Deferred tax assets							26	28
Current tax receivable							1 329	431
Loans to related parties							24 485	27 781
Other non-current assets							2 943	2 970
Total assets							321 340	280 410
Liabilities								
Non-current segment liabilities	(764)	(663)	(1 317)	(249)	–	–	(2 081)	(912)
Current segment liabilities	(5 897)	(30 637)	(93 191)	(53 868)	(616)	(3 137)	(99 704)	(87 642)
Segment liabilities	(6 661)	(31 300)	(94 508)	(54 117)	(616)	(3 137)	(101 785)	(88 554)
Deferred tax liabilities							(64)	–
Loans and borrowings							(60 661)	(52 978)
Derivatives							(175)	(49)
Total liabilities							(162 685)	(141 581)
Other disclosures								
Capital expenditure	4 656	5 711	2 242	951	768	1 974	7 666	8 636
Depreciation and amortisation	3 956	2 809	1 750	1 670	387	297	6 093	4 776
Acquisition of goodwill	–	–	5 799	9 346	–	–	5 799	9 346

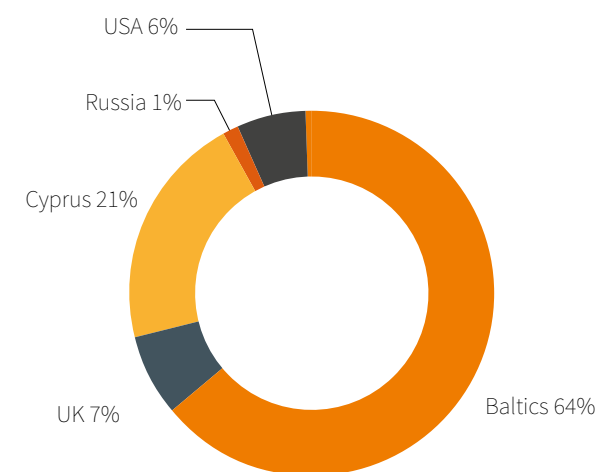
The Group is domiciled in Luxembourg, with the primary activities carried out in Baltic countries (Latvia, Lithuania and Estonia). The amount of its net revenues from external customers broken down by location of the customers is shown in the following graph:



Sales by markets, 2018

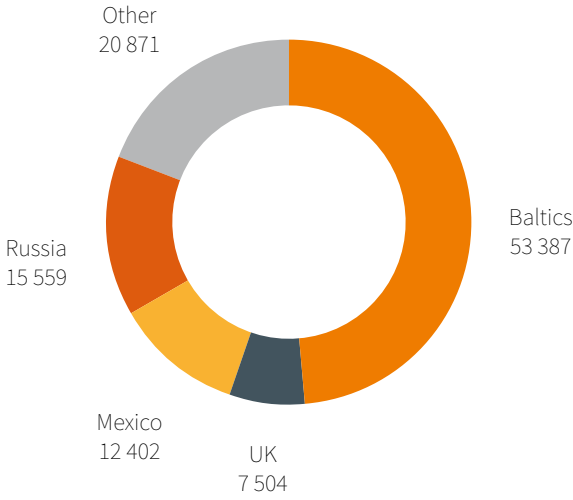


Sales by markets, 2017

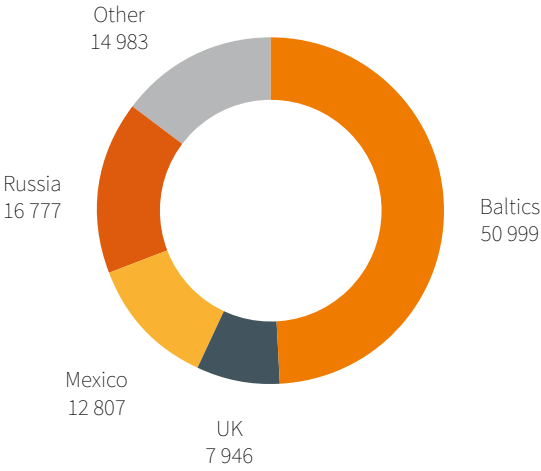


The total non-current assets other than financial instruments and deferred tax assets, broken down by location of assets, are shown in the following graphs:

2018



2017



6. Operating Profit

Operating profit for the period has been arrived at after charging (classifying expenses by nature):

	2018 EUR 000	2017 EUR 000
Revenue	371 132	313 455
Excise and duties	(128 508)	(101 662)
Net revenue	242 624	211 793
Cost of inventories	(7 099)	(5 063)
Advertising, marketing and promotional costs	(13 384)	(12 598)
Logistic costs	(12 421)	(9 236)
Staff costs	(34 494)	(27 484)
Indirect costs of production	(14 033)	(13 353)
Other operating income	6 970	5 578
Net impairment loss on financial assets	(366)	(627)
Depreciation and amortisation – cost of goods sold	(1 960)	(1 058)
Depreciation and amortisation – selling costs	(1 185)	(1 144)
Depreciation and amortisation – administration costs	(2 948)	(2 574)
Total depreciation and amortisation	(6 093)	(4 776)
M&A related costs	(428)	(559)
Operating profit	21 994	13 836

The EBITDA (Earnings before interest, tax, depreciation and amortization costs) is calculated as following:

	2018 EUR 000	2017 EUR 000
Operating profit	21 994	13 836
Add-back for:		
Depreciation and amortisation	6 093	4 776
EBITDA	28 087	18 613

6.1. Costs of Goods Sold

	2018 EUR 000	2017 EUR 000
Cost of inventories	152 668	142 233
Salaries and related tax expense	8 847	7 211
Depreciation and amortisation	1 960	1 058
Utility expense	2 792	1 002
Nature Resource Tax	2 038	2 222
Maintenance costs	840	724
Change in accruals	(801)	260
Real Estate Tax	218	216
Insurance costs	80	57
Laboratory expense	68	42
Other production costs	787	1 718
Total	169 497	156 743

Change in costs of goods sold have been impacted by the expansion of the Group via business combinations and reorganization. [See also Note 11.3.](#)

6.2. Selling Expenses

	2018 EUR 000	2017 EUR 000
Salaries and related tax expenses	16 586	13 106
Advertising	7 099	5 621
Transport and logistics	5 497	3 619
Rent and maintenance of premises	2 943	2 510
Depreciation and amortisation	1 185	1 144
Maintenance of cars	435	430
Packaging materials	200	197
Change in accruals	335	200
Other distribution costs	3 011	1 314
Total	43 576	35 676

Change in selling expenses have been impacted by the expansion of the Group via business combinations and reorganisation. [See also Note 11.3](#)

6.3. General and Administrative Expenses

	2018 EUR 000	2017 EUR 000
Salaries and related tax expenses	9 061	6 899
Depreciation and amortisation	2 948	2 574
IT maintenance	591	1 054
Change in accruals	737	222
Management and professional service expense	1 018	666
Office expense	864	509
Business trips	915	554
Transport	31	343
Communication	390	322
Represenation	394	261
Bank commissions	246	128
Training expense	62	81
Other administration	1 739	1 658
Total	18 996	15 271

Change in general and administrative expenses have been impacted by the expansion of the Group via business combinations and reorganisation. [See also Note 11.3](#)

7. Auditor’s Remuneration

The Group has paid the following amounts to its auditors PricewaterhouseCoopers and other firms in respect to the audit of the financial statements and for other services provided to the Group:

	2018 EUR 000	2017 EUR 000
Fees paid for audit and audit related services	222	197
Fees paid for other consulting services	–	4
Total	222	200

8. Staff Costs

Personnel expenses incurred by the Group during the period are analysed as follows:

	2018 EUR 000	2017 EUR 000
Wages and salaries	28 086	22 477
Social security contributions	6 464	5 007
Total	34 550	27 484

The average number of persons employed by the Group during the period, including managers was as follows:

	2018	2017
Production	862	569
Wholesale & Retail	543	441
Other	734	651
Total	2 139	1 661

9. Finance Income and Costs

	2018 EUR 000	2017 EUR 000
Finance income:		
Interest income	1 242	1 558
Other financial income	133	-
Total finance income	1 375	1 558
Finance costs:		
Interest costs	(2 333)	(2 015)
Foreign exchange loss, net	(5 260)	(151)
Other financial costs	(305)	(86)
Total finance costs	(7 898)	(2 252)
Net finance income/ (costs)	(6 523)	(694)

10. Corporate Income Tax

Corporate income tax comprises current and deferred tax of the reporting year. Corporate income tax for the reporting period is included in the financial statements based on the management's calculations prepared in accordance with requirements of tax legislation of each company of the Group. Deferred tax assets/liabilities are

written off in the profit and loss account of the reporting period based on the legislative changes resulting in a change in deferred tax base. Income taxes are recognized through profit or loss unless they relate to items recognized directly in equity.

10.1. Corporate Income Tax Components

	2018 EUR 000	2017 EUR 000
Current tax expense	802	2 940
Change in deferred tax	32	(3 374)
Tax charge/ (credit)	834	(434)

10.2. Reconciliation of Accounting Profit to Income Tax Charges

	2018 EUR 000	2017 EUR 000
Profit before tax	15 471	13 142
Income tax credit calculated at effective tax rate (20.1% 2018; 15% 2017)	3 111	1 971
Adjusting for:		
Permanent differences	(2 258)	739
Change in allowance for deferred tax asset	(19)	(3 144)
Income tax expense/ (credit) recognized in profit or loss	834	(434)

Income tax is calculated at 20.1% as this represents the tax rate applicable for the key jurisdictions of profit generation.

10.3. Movements in Deferred Tax Components

Year ended 31 December 2018

	12/31/2017 EUR 000	Acquire through re- organisation of the Group EUR 000	Charged to income statement EUR 000	Charged to OCI EUR 000	12/31/2018 EUR 000
Temporary differences					
Property, plant and equipment	940	39	(106)	–	873
Tax loss carried forwards	(5 050)	–	859	–	(4 191)
Other provisions and accruals	(294)	(34)	129	–	(199)
Allowance for deferred tax asset	4 376	19	(19)	(821)	3 555
	(28)	24	863	(821)	38
Deferred tax asset	(28)				(26)
Deferred tax liabilities	–				64
	(28)				38

Operating Assets and Liabilities

This section describes the assets used to generate the Group’s performance and the liabilities incurred. Liabilities relating to the Group’s financing activities are included in this section. This section also provides detailed disclosures on the Group’s recent acquisitions of subsidiaries.

11. Business Combinations and Reorganization

Business combinations are accounted for using the acquisition method. The cost of any acquisition is measured as the aggregate of the consideration transferred, measured at acquisition date fair value and the amount of any non-controlling interest in the acquiree. For each business combination, the acquirer measures the non-controlling interest in the acquiree either at fair value or at the proportionate share of the acquirer’s identifiable net assets.

Acquisition costs incurred are expensed and included within merger and acquisition (M&A) related costs.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts by the acquiree.

Goodwill is initially recognised at cost being the excess of the aggregate of the consideration transferred and the amount recognised for non-controlling interest over the net identifiable assets acquired and liabilities assumed. If this consideration is lower than the fair value of the net assets of the subsidiary acquired, the difference is recognised in the statement of comprehensive income.

After initial recognition goodwill is measured at cost less any accumulated impairment losses. For impairment testing, goodwill acquired in a business combination is from the acquisition date allocated to each of the Group’s cash generating units that are expected to benefit from the combination irrespective of whether

assets or liabilities of the acquisition are assigned to those units.

Where goodwill forms part of a cash generating unit and part of the operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Goodwill disposed of in this circumstance is measured based on the relative values of the operation disposed of and the portion of the cash generating unit retained.

Purchases of controlling interests in subsidiaries from entities under common control

Purchases of controlling interests in subsidiaries from entities under common control are accounted for prospectively from the date of acquisition, using the pooling of interest’s method.

The assets and liabilities of the subsidiary transferred under common control are recorded in these consolidated financial statements at the historical cost of the controlling entity (the Predecessor). Related goodwill inherent in the Predecessor’s original acquisition is also recorded in the consolidated financial statements. Any difference between the total book value of net assets, including the Predecessor’s goodwill, and the consideration paid is accounted for in the consolidated financial statements as an adjustment to the shareholders’ equity via pooling reserve.

Acquisition of subsidiaries

The initial accounting for a business combination involves identifying and determining the fair values to be assigned to the acquiree's identifiable assets, liabilities and contingent liabilities and the cost of the combination. If the initial accounting for a business combination can be determined only provisionally by the end of the period in which the combination is

affected because either the fair values to be assigned to the acquiree's identifiable assets, liabilities or contingent liabilities, or the cost of the combination can be determined only provisionally, the Group accounts for the combination using those provisional values. The Group recognises any adjustments to those provisional values because of completing the initial accounting within twelve months of the acquisition date.

11.1. Acquisitions in 2018

	2018			2017		
	Remedia EUR 000	Think Spirits EUR 000	Total EUR 000	Interbaltija AG EUR 000	Cellar Trends EUR 000	Total EUR 000
Assets						
Intangible assets	17	–	17	26	–	26
Property, plant and equipment	1 223	193	1 416	25	459	484
Inventories	916	2 253	3 169	1 719	5 600	7 319
Trade receivables and other receivables	727	3 089	3 816	1 137	9 832	10 969
Cash and cash equivalents	111	126	237	82	979	1 061
Liabilities						
Non-current bank liabilities	(103)	(37)	(140)	–	–	–
Trade payables	(182)	(1 894)	(2 076)	(542)	(6 812)	(7 354)
Other AP	(1 071)	(526)	(1 597)	(574)	(2 052)	(2 626)
Borrowings	(18)	(2 950)	(2 968)	(310)	–	(310)
Total identifiable net assets acquired	1 620	254	1 874	1 563	8 006	9 569
Negative goodwill arising on acquisition	(20)	–	(20)	–	–	–
Goodwill arising on acquisition	–	5 799	5 799	1 637	7 709	9 346
Purchase consideration	1 600	6 053	7 653	3 200	15 715	18 915
Cash paid	1 600	5 431	7 031	2 240	4 508	6 748
Contingent consideration	–	622	622	960	11 207	12 167
Total purchase consideration	1 600	6 053	7 653	3 200	15 715	18 915
Net cash acquired on acquisition	111	126	237	82	979	1 061
Cash paid	(1 600)	(5 431)	(7 131)	(2 240)	(4 508)	(6 748)
Net cash flow on acquisition	(1 489)	(5 305)	(6 794)	(2 158)	(3 529)	(5 687)

Remedia AS

On 20 February 2018, the Group acquired 100% of voting shares of Remedia AS, an unlisted company based in Estonia and specialising in the production and distribution of alcoholic beverages in Estonia. The Group acquired Remedia AS in accordance with the Group's strategy on strengthening the

position in off-trade distribution segment in Estonia. As the result of business combination, the negative goodwill in amount of EUR 20 thousand was recognized in the income statement as Other operating income.

Think Spirits Pty Ltd

On 23 May 2018, the Group acquired 90% of voting shares of Think Spirits Pty Ltd, an unlisted company based in Australia, whose main activity is Building the Brands of alcoholic and non-alcoholic beverages in the Australian market. The Group acquired Think Spirits Pty Ltd in accordance with the Groups strategy on strengthening the global position of distribution division.

The goodwill of EUR 5 799 thousand comprises the synergies arising from the acquisition and the fair value of put and call options as stipulated in the share purchase agreement.

The goodwill is fully recognised entirely to the distribution division. None of the goodwill recognised is expected to be deductible for income tax purposes. Contingent consideration for the purchase consideration consists of estimated payments for the remaining part of Think Spirits shares.

Since the date of acquisition, Remedia has contributed EUR 1.68 million of revenues and loss before tax of EUR 339 thousand. Think Spirits has contributed EUR 10 million of revenues and EUR 79 thousand of profit before tax from continuing operations of the Group. If the combinations had taken place at the beginning of the year, revenue from continuing operations would have been EUR 1.95 million for Remedia and EUR 13.9 million for Think Spirits and loss before tax from continuing operations for the Group would have been EUR 536 thousand for Remedia and EUR 204 thousand for Think Spirits respectively.

11.2. Reorganisation in 2018

	2018		2017	
	Permalko EUR 000	Total EUR 000	Talvis EUR 000	Total EUR 000
Assets				
Intangible assets	188	188	–	–
Property, plant and equipment	1 520	1 520	16 776	16 776
Other non-current assets	1 136	1 136	343	343
Inventories	3 841	3 841	1 400	1 400
Trade receivables and other receivables	9 129	9 129	1 449	1 449
Cash and cash equivalents	1 212	1 212	383	383
Liabilities				
Non-current bank liabilities	(43)	(43)	–	–
Trade payables	(1 107)	(1 107)	(1 411)	(1 411)
Other AP	(4 426)	(4 426)	(600)	(600)
Other borrowings	(2 496)	(2 496)	(46 110)	(46 110)
Total identifiable net assets acquired	8 954	8 954	(27 770)	(27 770)
Non-controlling interest	(663)	(663)	6 070	6 070
Pooling reserve recongized	(3 289)	(3 289)	21 783	21 783
Purchase consideration	5 002	5 002	83	83
Cash paid	(5 002)	(5 002)	(83)	(83)
Total purchase consideration	(5 002)	(5 002)	83	83
Net cash acquired on acquisition	1 212	1 212	383	383
Cash paid	(5 002)	(5 002)	(83)	(83)
Net cash flow on acquisition	(3 790)	(3 790)	300	300

Permalko AO

On 26 October 2018 as part of the reorganisation process of the Group, the Parent Company acquired 92.6% of voting shares and obtained the majority control over Permalko AO. Acquisition is considered to be combination of entities under common control, therefore net assets are recognized at historical cost and no goodwill is recognised.

As the result of acquisition of Permalko AO, the difference between the initial investment value and net assets acquired is recognized as change in Pooling reserve (see also Note 21).

11.3. Impact on Financial Results

The operating profit development in 2018 has been impacted by the merger and acquisitions (M&A) of prior years. Therefore, to allow proper benchmarking of the operating profit for 2018 and its development in comparison to 2017, the M&A impact is presented separately.

M&A represents the share of financial performance of subsidiaries that have been included in the Group for a period less than two full reporting periods, i.e., for 2018

the M&A segment includes the operating profit generated by Remedia (10 months), Think Spirits (7 months) and Permalko (2 months) acquired in 2018 as well as Talvis, Cellar Trends and Interbaltija AG acquired in 2017. Comparative information for M&A represents Interbaltija AG (9 months), Cellar Trends (7 months), Talvis (1 month) acquired in 2017 and Fabrica de Tequilas Finos acquired in 2016.

	2018			2017		
	Organic Growth EUR 000	M&A impact EUR 000	Total EUR 000	Organic Growth EUR 000	M&A impact EUR 000	Total EUR 000
Net revenue	179 044	63 580	242 624	166 648	45 145	211 793
Cost of goods sold	(124 012)	(45 485)	(169 497)	(119 689)	(37 054)	(156 743)
Gross profit	55 032	18 095	73 127	46 959	8 091	55 050
Selling expense	(25 835)	(11 456)	(37 291)	(23 098)	(5 043)	(28 141)
General and administration expense	(14 038)	(4 958)	(18 996)	(11 080)	(4 191)	(15 271)
Net loss from impairment of financial assets	(561)	195	(366)	(619)	(8)	(627)
Other operational income	6 273	698	6 971	5 275	91	5 366
Other operational expense	(338)	(685)	(1 023)	(1 813)	(169)	(1 982)
M&A related expense	-	(428)	(428)	-	(559)	(559)
Operating profit	20 533	1 461	21 994	15 624	(1 788)	13 836

12. Intangible Assets

The Group main categories of intangible assets accounted by the Group are goodwill, trademarks and respective registration costs and computer software and licences. The following accounting policies are used for accounting of these assets.

(a) Goodwill

Goodwill on acquisition of subsidiaries is included in intangible assets. Separately recognized goodwill is tested annually for impairment and carried at cost less accumulated impairment losses. Impairment losses on goodwill are not reversed. Gains and losses on the disposal of an entity include the carrying amount of goodwill of the entity sold.

Goodwill is allocated to cash-generating units for the purpose of impairment testing. The allocation is made to those cash-generating units or groups of cash-generating units that are expected to benefit from the business combination in which the goodwill arose.

(b) Trademarks and trademark registration costs

Trademarks are recognized at purchase price including expenses incidental thereto or at production cost. Trademarks have indefinite useful life. Trademark registration expenses across the world are treated as intangible assets and are presented as part of other intangible assets. Such expenses are capitalized based on invoices and amortized over a period of three years by using straight-line method.

(c) Computer software and licences

Internal as well as external costs associated with developing or maintaining computer software programmes are recognized as an expense as incurred. Acquired computer software licences are capitalized on the basis of the costs incurred to acquire and bring to use the specific software. These costs are amortized over their estimated useful lives of three to five years.

Impairment of non-financial assets

Assets that have an indefinite useful life, are not subject to amortisation and are tested annually for impairment.

Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset’s carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset’s fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

Goodwill arising through business combinations and brand have been allocated for impairment testing purposes to five cash-generating units (CGU) based on the core functional activity and the ownership of intellectual property. This represents the lowest level within the Group at which goodwill and brand are monitored for internal management purposes.

Cash generating units

The Group has identified the cash generating units, used in the impairment review of intangible assets with indefinite lives, to be for production units (grain and agave) and distribution units (Baltics, the UK and Australia). Impairment test is performed separately for Moskovskaya® trademark.

	Goodwill EUR 000	Brands EUR 000	Conces- sions, licences and other intangi- ble assets EUR 000	Advances for in- tangible assets EUR 000	Total EUR 000
As at 31.12.2016					
Cost value	22 618	14 778	3 178	78	40 652
Accumulated amortisation	–	–	(1 203)	–	(1 203)
Net book value	22 618	14 778	1 975	78	39 449
2017					
Additions	9 346	2 072	850	32	12 300
Disposals	–	–	(24)	–	(24)
Acquired through business combination (Note 11.1)	–	–	26	–	26
Reclassification	–	–	10	(10)	–
Amortisation	–	–	(686)	–	(686)
Total	31 964	16 850	2 151	100	51 065
As at 31.12.2017					
Cost value	31 964	16 850	3 937	100	52 851
Accumulated amortisation and impairment	–	–	(1 786)	–	(1 786)
Net book value	31 964	16 850	2 151	100	51 065
2018					
Additions	5 799	–	537	411	6 747
Acquired through business combination (Note 11.1)	–	–	17	–	17
Acquired through reorganisation of the Group (Note 11.2)	–	188	–	–	188
Amortisation	–	(25)	(838)	–	(863)
FX differences	(1 053)	100	(41)	–	(994)
Reclassification	–	35	53	(88)	–
Total	36 710	17 148	1 879	423	56 160
As at 31.12.2018					
Cost value	36 710	17 172	4 464	423	58 769
Accumulated amortisation and impairment	–	(24)	(2 585)	–	(2 609)
Net book value	36 710	17 148	1 879	423	56 160

Segment level summary of goodwill is presented as following:

	12/31/2018 EUR 000	12/31/2017 EUR 000	12/31/2016 EUR 000
Production grain	5 935	5 935	5 935
Production agave	5 594	6 008	6 008
Distribution Baltics	12 312	12 312	10 675
Distribution UK	7 312	7 710	–
Distribution AUS	5 557	–	–
Total:	36 710	31 965	22 618

The trademark portfolio is presented as following:

	12/31/2018 EUR 000	12/31/2017 EUR 000	12/31/2016 EUR 000
Moskovskaya	14 778	14 778	14 778
KAH	1 666	1 555	–
Other brands	704	517	–
Total:	17 148	16 850	14 778

Impairment review

Assessment of the recoverable amount of an intangible asset, the useful economic life of an asset, or that an asset has an indefinite life, requires management estimate and judgement. Impairment reviews are carried out to ensure that intangible assets, including trademarks, are not carried at above their recoverable amounts. The tests are dependent on management’s estimates and judgements, in particular in relation to the forecasting of future cash flows, the discount rates applied to those cash flows and the expected long-term growth rates. Such estimates and judgements are subject to change as a result of changing economic conditions and actual cash flows may differ from forecasts.

The Group tests whether goodwill and the book value of trade-marks have suffered any impairment on an annual basis. The

management has identified six cash generated units (CGUs) – Production Grain, Production Agave, Distribution Baltics, Distribution the United Kingdom (UK), Distribution Australia (AUS). Trade-mark Moskovskaya® is treated as separate CGU for impairment test purposes.

For the 2018 and previous reporting periods, the recoverable amount of the CGUs was determined based on value-in-use calculations which require the use of assumptions. The calculations use cash flow projections based on financial budgets approved by management covering a three-year period. Cash flows beyond the three-year period are extrapolated using the estimated growth rates stated below. These growth rates are consistent with forecasts included in industry reports specific to the industry in which each CGU operates.

The following table sets out the key assumptions for those CGUs that have significant goodwill allocated to them:

2018	Production		Distribution			Trademark Moskovskaya®
	Grain	Agave	Baltics	UK	AUS	
Sales volume growth, %	1	9	2,3	2	5	46
Sales price growth, %	(0,3)	0,0	0,7	1,2	(0)	(5,2)
EBITDA margin, %	12	4	6	3	5	n/a
Replacement CAPEX	3 041	–	1 202	–	–	n/a
Discount Rate	10%	13,0%	10,0%	10,0%	10,0%	10,4%
Terminal value growth	2,5%	2,0%	2,5%	2,5%	2,5%	2,5%
Profit margin base growth	–	–	–	–	–	93,7

2017	Production		Distribution			Trademark Moskovskaya®
	Grain	Agave	Baltics	UK	AUS	
Sales volume growth, %	2	8	2	2	n/a	3
Sales price growth, %	2	5,3	2	2	n/a	2
EBITDA margin, %	14	7	5	4	n/a	–
Replacement CAPEX	1 623	–	681	–	n/a	–
Discount Rate	10%	13,4%	10,0%	10,0%	n/a	10,4%
Terminal value growth	2,5%	3,5%	2,5%	2,5%	n/a	2,5%
Profit margin base growth	–	–	–	–	–	33

Key assumptions used in the value-in-use calculations are as following:

- Sales volume – Average annual growth rate over the five-year forecast period; based on past performance and management’s expectations of market development.
- Sales price– small annual percentage increases assumed in all markets based on historic data;
- Growth in spirits market – assumed to be static or slightly declining in all markets based on recent historic trends;
- Growth in tequila market – assumed to be growing up to 9% per annum for next 5 years in all markets based on recent historic trends;
- Raw material cost – assumed to be at average industry cost;
- Agave price inflation – 10% annual percentage increase for next 5 years assumed based on recent market research data;
- Market share – through Group companies specific actions outlined in detailed internal plans, market share to be grown overall;
- Annual capital expenditure – Expected cash costs in the CGUs. This is based on the historical experience of management, and the planned refurbishment expenditure. No incremental revenue or cost savings are assumed in the value-in-use model as a result of this expenditure.
- Discount rates – rates reflect the current market assessment of the risks specific to each operation. The discount rate was estimated based on an average guideline of companies adjusted for the operational size of the Group and specific regional factors;
- The assumed growth rate used to extrapolate cash flows beyond the forecast period reflects management expectation and takes into consideration growth achieved to date, current strategy and expected spirits market growth.

Sensitivity to change in key assumptions

Impairment testing for the year ended 31 December 2018 has identified the following cash-generating units as being sensitive to reasonably possible changes in assumptions:

The recoverable amount of Production Agave CGU is estimated to exceed the carrying value by EUR 755 thousand. The recoverable amount of this CGU would equal its carrying amount if the key assumptions were to change as following:

- Average EBITDA margin would decrease from 4% to 3%
- Discount rate would increase from 13% to 14.25%
- Long-term growth rate would decrease from 2% to 0%

It remains possible that changes in assumptions could arise in excess of those indicated before.

For all intangibles with an indefinite life, other than the cash generating units in the table above, the Management has concluded that no reasonable possible change in the key assumptions on which it has determined the recoverable amounts would cause their carrying values to exceed their recoverable amounts.

13. Property, Plant and Equipment

Recognition and measurement

Items of property, plant and equipment (PPE) are measured at cost less accumulated depreciation and accumulated impairment losses.

Cost includes expenditure that is directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the cost of materials and direct labour, any other costs directly attributable to bringing the assets to a working condition for their intended use, and capitalised borrowing costs. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to the statement of comprehensive income during the financial period in which they are incurred.

Gains and losses on disposal of an item of property, plant and equipment are determined by comparing the proceeds from disposal with the carrying amount of property, plant and equipment, and are recognised net within other income in statement of comprehensive income.

Depreciation

Depreciation is calculated over the depreciable amount, which is the cost of an asset, or other amount substituted for cost, less its residual value. Depreciation is recognised in statement of comprehensive income on a straight-line basis over the estimated useful lives of each part of an item of property, plant and equipment, since this most closely reflects the expected pattern of consumption of the future economic benefits embodied in the asset.

The following useful lives are used in the calculation of depreciation:

Buildings and their components: 10 – 71 years
Machinery and equipment: 2 – 25 years
Other tangible assets: 2 – 25 years

Leased assets are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the Group will obtain ownership by the end of the lease term. Freehold land is not depreciated.

Properties in the course of construction for production, supply or administrative purposes are carried at cost, less any recognised impairment loss. Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use.

Depreciation methods, useful lives and residual values are reviewed at each financial year-end and adjusted if appropriate. Impairment losses are recognised as an expense in the statement of comprehensive income.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognized in the consolidated statement of comprehensive income within “Other operational income” or “Other operational expense” respectively.

Impairment of non-financial assets

Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

	Land and buildings EUR 000	Machinery and equipment EUR 000	Other PPE EUR 000	Leasehold improvements EUR 000	Construction in progress EUR 000	Advances for PPE EUR 000	Total EUR 000
As at 12/31/2016							
Cost value	41 037	22 388	7 849	216	2 970	151	74 611
Accumulated depreciation and impairment	(14 194)	(19 448)	(5 339)	(26)	(875)	–	(39 882)
Net book value	26 843	2 940	2 510	190	2 095	151	34 729
2017							
Additions	29	1	399	88	2 871	590	3 978
Disposals	–	(56)	(306)	–	22	–	(340)
Acquired through business combination (Note 11.1)	–	342	142	–	–	–	484
Acquired through reorganisation of the Group (Note 11.2)	14 394	2 245	94	–	43	–	16 776
Reclassification	1 222	2 681	(194)	11	(3 178)	(542)	–
FX differences	(7)	239	(4)	–	–	–	228
Depreciation	(2 060)	(1 935)	(22)	(54)	–	–	(4 071)
Total	40 421	6 457	2 619	235	1 853	199	51 784
As at 12/31/2017							
Cost value	56 675	27 280	7 619	315	2 728	199	94 816
Accumulated depreciation and impairment	(16 254)	(20 823)	(5 000)	(80)	(875)	–	(43 032)
Net book value	40 421	6 457	2 619	235	1 853	199	51 784
2018							
Additions	57	2 217	293	72	3 840	16	6 495
Disposals	(21)	(177)	(30)	(3)	(543)	–	(774)
Reclassification	748	3 292	(611)	–	(4 588)	(197)	(1 356)
Acquired through business combination (Note 11.1)	922	394	100	–	–	–	1 416
Acquired through reorganisation of the Group (Note 11.2)	887	310	38	–	285	–	1 520
FX differences	(2 070)	(307)	(22)	–	(5)	–	(2 404)
Depreciation	(2 574)	(1 809)	(679)	(65)	–	–	(5 127)
Reversal of impairment	–	–	–	–	96	–	96
Total	38 370	10 377	1 708	239	938	18	51 554
As at 12/31/2018							
Cost value	57 119	32 059	7 053	372	1 717	18	98 338
Accumulated depreciation and impairment	(18 749)	(21 682)	(5 345)	(133)	(779)	–	(46 688)
Net book value	38 370	10 377	1 708	239	938	18	51 650

The gross carrying value of fully depreciated property, plant and equipment that is still in use is EUR 22 632 thousand (2017: EUR 22 832 thousand).

pledge agreements as the security for loans from the credit institutions (see Note 17).

Fixed assets of the Group with the net book value of EUR 21.5 million as at 31.12.2018 (2017: EUR 34 million) are pledged under the conditions of the Mortgage and Commercial

The Group has acquired several assets during the finance lease transactions. The net book value of these assets as at 31 December 2018 is EUR 2 244 thousand (31.12.2017: EUR 2 244 thousand; 31.12.2016: EUR 1 675 thousand).

14. Investment Properties

Investment properties are land, buildings or part of buildings held by the Group to earn rentals or for capital appreciation rather than use in the production or supply of goods or services or for administrative purposes or sale in the ordinary course of business and are not occupied by the Group. Investment properties is initially recognised at acquisition cost. Subsequently investment properties

is carried at their cost less any accumulated depreciation and any accumulated impairment losses. The depreciation is calculated using the straight-line method. Applied depreciation rates are based on estimated useful life set for respective asset categories. The useful lives are reviewed, and adjusted if appropriate, at each end of the financial year.

	2018 EUR 000	2017 EUR 000
Opening balance	664	684
Reclassification	1 352	–
Depreciation	(104)	(20)
Closing balance	1 912	664

Investment properties consists of several land plots and commercial buildings in Riga, Latvia, which are held for rental income generation purposes. The fair value of investment properties is estimated to be EUR 2 011 thousand (2017: EUR 1 850 thousand). The fair value in 2018 was assessed by independent valuation expert.

Direct income in amount of EUR 156 thousand (2017: EUR 39 thousand) and direct expense in amount of EUR 118 thousand (2017: EUR 39 thousand) from rent of investment property was recognised in the statement of comprehensive income.

15. Working Capital

Inventories

Inventories are stated at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses. When the net realisable value of inventories is lower than its cost, provisions are created to reduce the value of inventories to its net realisable value.

The cost of inventories is based on the first-in-first-out method and includes expenditure incurred in acquiring the inventories and bringing them to their existing location and condition. In the case of manufactured inventories and work in progress, cost includes an appropriate share of production overheads based on normal operating capacity.

Trade receivables

Trade receivables are amounts due from customers for merchandise sold or services performed in the ordinary course of business. If collection is expected in one year or

less, they are classified as current assets. If not, they are presented as non-current assets.

Trade receivables are recognised initially at invoiced amount and subsequently measured at amortised cost using the effective interest method, less provision for impairment. Provisions are recognized according to simplified approach of expected credit loss method.

Trade payables

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities.

Trade payables are carried at cost which is the fair value of the consideration to be paid in the future for goods and services received, billed to the Group, unless the effect of discounting is material.

15.1. Inventories

	12/31/2018 EUR 000	12/31/2017 EUR 000	12/31/2016 EUR 000
Raw materials	16 940	15 467	13 760
Finished goods and merchandize	42 869	39 683	29 711
Production in progress	6 389	3 394	2 993
Goods on the way	2 451	481	1 641
Other	657	300	8
Provisions for obsolete stock	(2 046)	(2 044)	(1 601)
Total	67 260	57 281	46 512

Inventories of the Group with the book value as of 31.12.2018 of 62 million (31.12.2017: EUR 51 million) are pledged in accordance with the terms of Commercial

pledge agreements as the security for loans from the credit institutions (see Note 17).

15.2. Trade and Other Receivables

	12/31/2018 EUR 000	12/31/2017 EUR 000	12/31/2016 EUR 000
Gross trade receivables	81 290	63 679	42 885
Allowance for doubtful debts	(2 230)	(1 058)	(1 490)
Net trade receivables	79 060	62 621	41 395
Receivables from related parties	24 571	20 155	18 439
Other debtors and prepayments	7 896	1 464	2 176
Total	111 527	84 240	62 010

Information about major customers

Concentration of credit risk of Trade receivables with the customers of similar characteristics as at 31 December 2018 is 18% (31.12.2017: 22%; 31.12.2016: 31%).

Receivables from related party represent debt of S.P.I. Spirits (Cyprus), as Latvijas balzams is manufacturing alcoholic beverages for S.P.I. Spirits (Cyprus), based on Private label agreement in relation to Stolichnaya trademark.

Trade receivables with the book value as at 31.12.2018 of EUR 62 million (31.12.2017: EUR 48 million; 31.12.2016: 43 million) of the Group are pledged under the conditions of the Commercial pledge agreements as the security for loans from the credit institutions (see Note 17).

15.3. Taxes Payable

	12/31/2018 EUR 000	12/31/2017 EUR 000	12/31/2016 EUR 000
Excise tax	30 239	18 582	15 200
Value added tax	6 474	5 172	3 917
Corporate income tax	433	2 146	128
Other	3 833	1 191	868
Total	40 979	27 091	20 113

15.4. Trade and Other Payables

	12/31/2018 EUR 000	12/31/2017 EUR 000	12/31/2016 EUR 000
Trade payables	39 595	36 303	22 173
Accrued expense	8 162	4 391	2 117
Payables to related parties	3 005	3 368	2 453
Vacation reserve	1 735	1 602	1 282
Contingent consideration	3 991	12 167	–
Salaries payable	1 081	936	914
Advances received	82	221	100
Deferred income	69	104	21
Other payables	223	901	127
Total	57 943	59 993	29 187
Out of that:			
Non-current	50	–	–
Current	57 893	59 993	29 187

Risk Management and Capital Structure

This section sets out the policies and procedures applied to manage the group’s capital structure and the financial risks the group is exposed to. ABG considers the following components of its balance sheet to be capital: borrowings and equity. ABG manages its capital structure to achieve capital efficiency, provide flexibility to invest through the economic cycle and give efficient access to debt markets at attractive cost levels.

16. Risk Management

The Group’s activity is exposed to various financial risks, including credit risk, currency risk and interest rate risk. The Management of the Group considers and adopts risk management policy for each of the risk. The Group’s

management regularly carries out financial risk assessment and monitoring in order to reduce the negative impact of financial risks on the Group’s performance.

16.1. Interest Rate Risk

The following table demonstrates the sensitivity to a reasonably possible change in interest rates on the Group’s floating rate loans and borrowings which at the end of 31 December 2018 are not hedged. With all other variables

being constant the Group’s profit before tax is affected through the impact on floating rate borrowings as follows:

	12/31/2018 EUR 000	12/31/2017 EUR 000	12/31/2016 EUR 000
Financial liabilities at floating rate	38 929	24 281	23 858
Total	38 929	24 281	23 858

Currency of the borrowing	Change in basis points	Effect on profit before tax	
		2018 EUR 000	2017 EUR 000
EUR	+30	92	73
	-30	(92)	(73)
RUB	+30	9	–
	-30	(9)	–
AUD	+30	12	–
	-30	(12)	–

The assigned movement in basis points for interest rate sensitivity analysis is based upon the currently observable market environment.

The Group cash balances are held in bank and earn

immaterial levels of interest. Management has concluded that reasonable changes in the EURIBOR rates will have an immaterial impact on interest income earned on the Group cash balances. No interest rate sensitivity has been included in relation to the Group’s cash balances.

16.2. Market Risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. The Group’s exposure is primarily to the financial risks of changes in foreign currency exchange rates

and interest rates. Financial instruments affected by market risk include loans and borrowings and derivative financial instruments (see also Note 17).

16.3. Sensitivity Analysis

The Parent Company recognises that movements in certain risk variables (such as interest rates or foreign exchange rates) might affect the value of its derivatives and also the amounts recorded in its equity and its statement of comprehensive income for the period. Therefore, the Parent Company has assessed:

- What would be reasonably possible changes in the risk variables at the end of the reporting period;
- The effects on statement of comprehensive income and equity, if such changes in the risk variables were to occur (see also Note 16.1 and 16.4).

16.4. Foreign Currency Risk

The Group operates internationally and is exposed to foreign currency risk arising mainly from the U.S. dollars, Australian dollars, Russian rubles, pounds Sterling and Mexican pesos fluctuations resulting from purchase of raw materials and consumables.

The Group’s significant open currency position at the end of the reporting period is:

	12/31/2018 Units 000	12/31/2017 Units 000	12/31/2016 Units 000
Financial assets in RUB	1 031 775	171 781	–
Financial liabilities in RUB	(191 891)	(488 065)	(1 214)
Open position in RUB, net	839 884	(316 284)	(1 214)
Open position in RUB calculated in EUR, net	10 536	(4 558)	(19)

Financial assets in USD	1 645	891	5 495
Financial liabilities in USD	(1 828)	(1 033)	(1 389)
Open position in USD, net	(183)	(142)	4 106
Open position in USD calculated in EUR, net	(160)	(136)	3 924

	12/31/2018 Units 000	12/31/2017 Units 000	12/31/2016 Units 000
Financial assets in GBP	10 605	9 839	–
Financial liabilities in GBP	(8 624)	(15 060)	(6)
Open position in GBP net	1 981	(5 221)	(6)
Open position in GBP calculated in EUR, net	2 215	(5 885)	(7)
Financial assets in MXN	35 462	25 299	1 781
Financial liabilities in MXN	(44 873)	(34 092)	–
Open position in MXN net	(9 411)	(8 793)	–
Open position in MXN calculated in EUR, net	(418)	(372)	82
Financial assets in AUD	7 577	–	–
Financial liabilities in AUD	(1 545)	–	–
Open position in AUD net	6 032	–	–
Open position in AUD calculated in EUR, net	3 719	–	–

The following table demonstrates the sensitivity to a reasonably possible change in currency rates on outstanding financial assets and liabilities. With all other variables held constant, the Group's profit before tax is affected as follows:

	2018		2017	
	Change in currency rate	Effect on equity, EUR 000	Change in currency rate	Effect on equity, EUR 000
RUB	+10%	(958)	+10%	414
	-10%	1 171	-10%	(506)
USD	+10%	15	+10%	13
	-10%	(18)	-10%	(15)
GPB	+10%	(202)	+10%	535
	-10%	246	-10%	(653)
MXN	+10%	38	+10%	34
	-10%	(47)	-10%	(41)
AUD	+10%	(338)	n/a	–
	-10%	413	n/a	–

16.5. Credit Risk

Credit risk is the risk that a counter-party will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Group is exposed to credit risk from its operating activities (primarily for trade receivables) and from its financing activities, foreign exchange transactions and other financial instruments.

The Group has the following financial assets that are subject to the expected credit loss model:

- trade receivables for sales of finished goods and providing of services;
- loans to related parties.

While cash and cash equivalents are also subject to the impairment requirement of IFRS 9, the identified impairment loss was immaterial. Impairment loss related to intercompany loans and receivables is considered to be immaterial as the cash-flow is managed at the Group level.

Trade receivables

The Group applies the IFRS 9 simplified approach to measuring expected credit losses which uses lifetime expected loss allowance for all trade receivables. To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due. The expected loss rates are based on the payment profiles of sales over a period of 36 month before 31 December 2018 or 1 January 2018 respectively and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables. On that basis, the loss allowance as at 31 December 2018 and 1 January 2018 (on adoption of IFRS 9) was determined for trade receivables, as follows:

31 December 2018	Total	Not due	1-90	91-180	181-270	270-360	361-
Gross carrying amount - Trade receivables	81 290	63 814	14 819	749	113	61	1 734
Expected loss rate		0,30%	0,75%	10%	50%	100%	100%
Loss allowance	2 230	192	111	75	57	61	1 734

1 January 2018	Total	Not due	1-90	91-180	181-270	270-360	361-
Gross carrying amount – Trade receivables	63 679	46 688	14 925	969	115	268	714
Expected loss rate		0,30%	0,75%	10%	50%	100%	100%
Loss allowance	1 388	139	112	97	58	268	714

	2018 EUR 000	2017 EUR 000
31 December – calculated under IAS 39	1 058	1 490
Amounts restated through opening retained earnings	330	-
Opening loss allowance as at 1 January 2018 – calculated under IFRS 9	1 388	1 490
Acquired through business combination	1 212	194
Increase in loss allowance recognized in profit or loss during the year	333	277
Receivables written off during the year as uncollectible	(356)	(474)
FX adjustment	(75)	–
Unused amounts reversed	(272)	(429)
At 31 December 2018	2 230	1 058

Trade receivables are written off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include legal assessment and customer's existence. Impairment losses

on trade receivables are presented as net impairment losses within operating profit. Subsequent recoveries of amounts previously written off are credited against the same line item.

Previous accounting policy for impairment of trade receivables

A provision for impairment is established when there is objective evidence that the Group will not be able to collect all amounts according to the original terms of receivables. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganization, and default or delinquency in payments are considered

indicators that the trade receivable is impaired. The amount of the impairment is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate. Impairment loss is recognised in the statement of comprehensive income.

16.6. Liquidity Risk

Liquidity risk is the risk that the Group will not be able to meet its financial obligations as they fall due. The Group manages liquidity risk by maintaining adequate cash reserves and borrowing facilities, by continuously monitoring forecast and actual cash flows and matching the maturity profiles of financial assets and liabilities.

The table below summarises the maturity profile of the Group's undiscounted financial liabilities at 31 December 2018.

12/31/2018				
Financial liabilities	Less than 1 year EUR 000	Between 2 and 5 years EUR 000	More than 5 years EUR 000	Total EUR 000
Interest bearing loans and borrowings (Note 17)	35 310	25 321	29	60 660
Interest payable	1 756	1 813	1	3 570
Finance leases (Note 18)	815	2 047	–	2 863
Derivatives	–	175	–	175
Trade and other payables	84 690	–	–	84 690
Total:	122 572	29 356	30	151 958

12/31/2017				
Financial liabilities	Less than 1 year EUR 000	Between 2 and 5 years EUR 000	More than 5 years EUR 000	Total EUR 000
Interest bearing loans and borrowings (Note 17)	29 602	18 560	4 807	52 969
Interest payable	1 207	2 560	228	3 995
Finance leases (Note 18)	594	828	–	1 422
Derivatives	–	49	–	49
Trade and other payables	39 892	–	–	39 892
Total:	71 295	21 997	5 035	98 327

12/31/2016				
Financial liabilities	Less than 1 year EUR 000	Between 2 and 5 years EUR 000	More than 5 years EUR 000	Total EUR 000
Interest bearing loans and borrowings (Note 17)	18 839	21 921	31	40 791
Interest payable	652	560	–	1 212
Finance leases (Note 18)	594	828	–	1 422
Derivatives	–	134	–	134
Trade and other payables	24 627	–	–	24 627
Total:	44 712	23 443	31	68 186

As at 31 December 2018 the Group has further EUR 13 340 thousand (31.12.2017: EUR 11 835 thousand; 31.12.2016: EUR 6 071 thousand) of undrawn facilities available under the terms of credit line agreements with financial institutions.

16.7. Fair Value Measurement

Management assessed that cash and cash equivalents, trade receivables, loans issued, trade payables and other current liabilities approximate their carrying amounts largely due to the short-term maturities of these instruments.

The carrying amounts of the Group's financial instruments are a reasonable approximation of their fair values.

Fair value hierarchy

The Group uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:

- Level 1: quoted (unadjusted) prices in active markets for identical assets or liabilities.
- Level 2: other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly.
- Level 3: techniques which use inputs which have a significant effect on the recorded fair value that are not based on observable market data.

All Group's financial assets and financial liabilities can be classified in Level 3 of fair value hierarchy. Except for cash, which can be classified in Level 2. The fair value of financial assets and financial liabilities approximates to their book value.

16.8 Financial Assets and Financial Liabilities

	12/31/2018 EUR 000	12/31/2017 EUR 000	12/31/2016 EUR 000
Financial assets			
Financial assets at amortised costs			
Trade receivables	103 631	80 610	59 834
Loans to related parties	24 485	27 781	39 405
Other assets	2 632	2 553	-
Other receivables	3 802	2 575	1 702
Cash and cash equivalents	4 048	4 166	4 360
Total	138 598	117 685	105 301
Financial liabilities			
Liabilities at amortized cost			
Trade and other payables	98 853	86 981	49 294
Loans from credit institutions	55 140	35 891	40 735
Loans from related parties	5 521	17 087	61
Finance lease liabilities	2 863	1 470	1 379
Derivative financial instruments			
Used for hedging	175	49	134
Total	162 552	141 478	91 603

17. Borrowings

Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently carried at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in statement of comprehensive income over the period of the borrowings using the effective interest method.

General and specific borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended

use or sale, are added to the costs of those assets, until such time as the assets are substantially ready for their intended use or sale. Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the end of the reporting period. In case of breach of covenants, the related borrowings are classified as current although their contractual maturity may exceed 12 months from the reporting date.

Current interest-bearing loans and borrowings	Interest rate %	Maturity	12/31/2018 EUR 000	12/31/2017 EUR 000	12/31/2016 EUR 000
Obligations under finance lease contracts (Note 18)			831	557	586
Bank overdrafts – Luminor	EONIA + 2.05%	12/31/2019	21 921	11 192	11 554
Bank overdrafts – Swedbank	3M EURIBOR + 2%	06/30/2019	2 518	1 889	1
Bank overdrafts – Sberbank	MosPrime 3M+1.11%	08/11/2019	641	–	–
Bank overdrafts – OTP bank	MosPrime 1M+0.7%	08/23/2020	2 509	–	–
Bank overdrafts – Scotpac	1M BBSY + 4%	05/16/2019	4 090	–	–
Bank overdrafts – Royal Bank of Scotland	3%	10/14/2019	2 734	–	–
EUR 7.9m bank loan – Swedbank (Latvijas balzams)	3M EURIBOR + 2.20%	5/31/2021	1 392	4 808	5 940
EUR 8.9m bank loan – Luminor (Latvijas balzams) ²	1M EURIBOR + 2.2%	12/31/2023	–	1 795	1 795
EUR 5m bank loan – Luminor (Amber Distribution Latvia) ²	1M EURIBOR +2.50%	12/31/2023	–	1 017	1 017
EUR 0.6m bank loan – Luminor (Amber Distribution Latvia) ²	3M EURIBOR + 2.50%	12/31/2023	–	85	84
EUR 1m bank loan – Luminor (Amber Distribution Latvia) ²	3M EURIBOR + 2.50%	12/31/2023	–	143	143
EUR 12m bank loan – Luminor (Amber Beverage Group) ²	3M EURIBOR + 2.3%	9/30/2021	–	2 363	2 363
EUR 4,9m bank loan – Swedbank AB (Bennet Distributors) ¹	3M EURIBOR + 2.2%	5/8/2018	–	3 081	714
EUR 2,9m bank loan – Swedbank AS (Bennet Distributors) ¹	3M EURIBOR + 2.2%	5/31/2021	980	–	–
EUR 1m bank loan – Luminor (Amber Beverage Group) ²	3M EURIBOR + 2.3%	3/31/2022	–	205	–
Accrued interest on bank loans			–	9	–
Loans from related parties (EUR)	3%	12/31/2020	12	6	30
Loans from related parties (MXN)	15%	12/31/2019	1 023	676	–
Total current interest-bearing loans and borrowings			38 651	27 826	24 227

Non-current interest-bearing loans and borrowings	Interest rate %	Maturity	12/31/2018 EUR 000	12/31/2017 EUR 000	12/31/2016 EUR 000
Obligations under finance lease contracts (Note 18)			2 032	913	793
EUR 12m bank loan – Luminor (Amber Beverage Group) ²	3M EURIBOR + 2.3%	9/30/2021	–	6 499	8 862
EUR 1m bank loan – Luminor (Amber Beverage Group) ²	3M EURIBOR + 2.3%	3/31/2022	–	665	–
EUR 8.9m bank loan – Luminor (Latvijas balzams) ²	1M EURIBOR + 2.2%	12/31/2023	1 346	898	2 693
EUR 7.9m bank loan – Swedbank (Latvijas balzams)	3M EURIBOR + 2.20%	5/31/2021	2 089	–	–
EUR 1m bank loan – Luminor (Amber Distribution Latvia) ²	3M EURIBOR + 2.50%	12/31/2023	500	464	607
EUR 0.6m bank loan – Luminor (Amber Distribution Latvia) ²	3M EURIBOR + 2.50%	12/31/2023	292	270	356
EUR 5m bank loan – Luminor (Amber Distribution Latvia) ²	1M EURIBOR +2.50%	12/31/2023	763	508	1 525
EUR 4.9m bank loan – Swedbank AB (Bennet Distributors) ¹	3M EURIBOR + 2.2%	5/8/2018	–	–	3 081
EUR 2.9m bank loan – Swedbank AS (Bennet Distributors) ¹	3M EURIBOR + 2.2%	5/31/2021	1 434	–	–
EUR 7m bank loan – Luminor (Amber Beverage Group Holding) ²	3M EURIBOR + 2.3%	12/31/2023	7 089	–	–
EUR 1.5m bank loan – Luminor (Amber Beverage Group Holding) ²	3M EURIBOR + 2.3%	12/31/2023	1 556	–	–
EUR 3.6m bank loan – Luminor (Amber Beverage Group Holding) ²	3M EURIBOR + 2.3%	12/31/2023	3 286	–	–
Loans from related parties (EUR)	3%	12/31/2020	–	5 428	31
Loans from related parties (RUB)	6-11%	12/31/2020	4 273	6 388	–
Loans from related parties (USD)	1.575%	12/22/2025	28	–	–
Loans from related parties (GBP)	7,25%	12/29/2022	184	4 589	–
Total non-current interest-bearing loans and borrowings			24 872	26 622	17 948
Total interest-bearing loans and borrowings			63 523	54 448	42 175

1 In April 2018 Bennet Distributors refinanced its borrowing from Swedbank AB (Lithuania) to Swedbank AS (Latvia) and extended the maturity period of the borrowing until 31 May 2021.

2 In December 2018 the Group restructured its short-term and long-term borrowings from Luminor Bank AS Latvian branch. According to that the group overdraft, as well as loans obtained for acquisition of Fabrica de Tequilas Finos, Interbaltija AG and Think Spirit by Amber Beverage Group SIA were transferred to the Parent Company. In addition, the maturity date and repayment schedule for these loans and other borrowings received from Luminor Bank AS Latvian branch by other entities of the Group were prolonged until 31 December 2023.

Fulfilment of the Group's liabilities is secured and enforced by:

- (i) The mortgage of largest part of real estate owned by the Group;
- (ii) Commercial pledge of All Group's movable property (except items owned by Talvis AO, Permalko AO, and Cellar Trends Limited) as aggregation of property on the date of pledging as well as future aggregation of property;
- (iii) All pledged shares of the Parent Company and subsidiaries, and any other shares that may be acquired in the future.

The Group is subject to certain covenants related primary to its borrowings from Luminor Bank AS Latvian branch, Swedbank AS and banks in Russia. Non-compliance with such covenants may result in negative consequences for the Group including increase of applied interest rates. According to estimations by the Management as at 31 December 2018 and 31 December 2017 the Group has complied with all the covenants.

18. Finance Lease Liabilities

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

The Group as lessee

Assets held under finance leases are initially recognised as assets of the Group at their fair value at the inception of the lease or, if lower, at the present value of the minimum lease payments. The corresponding liability to the lessor is included in the consolidated statement of financial position as a finance lease obligation.

Lease payments are apportioned between finance expenses and reduction of the lease obligation so as to achieve a constant rate of interest on the remaining balance of the liability. Finance expenses are recognised immediately in statement of comprehensive income, unless they are directly attributable to qualifying assets, in which case they are capitalised in accordance with the Group's general policy on borrowing costs. Contingent

rentals are recognised as expenses in the periods in which they are incurred.

Operating lease payments are recognised as an expense on a straight-line basis over the lease term, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed. Contingent rentals arising under operating leases are recognised as an expense in the period in which they are incurred.

In the event that lease incentives are received to enter into operating leases, such incentives are recognised as a liability. The aggregate benefit of incentives is recognised as a reduction of rental expense on a straight-line basis, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

	Minimum lease payments 12/31/2018 EUR 000	Present value of minimum lease payments 12/31/2018 EUR 000	Minimum lease payments 12/31/2017 EUR 000	Present value of minimum lease payments 12/31/2017 EUR 000	Minimum lease payments 12/31/2016 EUR 000	Present value of minimum lease payments 12/31/2016 EUR 000
Amounts payable under finance leases:						
Within one year	881	831	579	557	594	586
In the second to fifth year inclusive	2 099	2 032	936	913	828	793
Over five years	–	–	–	–	–	–
	2 980	2 863	1 515	1 470	1 422	1 379
less future finance charges	(117)	–	(45)	–	(43)	–
Present value of minimum lease payments	2 863	2 863	1 470	1 470	1 379	1 379
Less amounts included in current liabilities		(831)		(557)		(586)
Amounts included in non-current liabilities		2 032		913		793

19. Capital Management

The Group's management manages the capital structure on going concern basis. During the reporting period there were no changes in capital management objectives, policies or processes to ensure capital sufficiency, the management of the Group proposes to leave the profit of reporting period not distributed.

The Group's management controls the net debt to equity (gearing ratio). During the reporting the gearing ratio is 39% (31.12.2017: 37%; 31.12.2016: 30%) and ratio equity to total assets is 47% (31.12.2017: 48%; 31.12.2016: 54%).

	12/31/2018 EUR 000	12/31/2017 EUR 000	12/31/2016 EUR 000
Cash and cash equivalents	4 048	4 166	4 360
Interest bearing loans and borrowings	(60 660)	(52 978)	(40 796)
Financial leases	(2 863)	(1 470)	(1 379)
Total net debt	(59 475)	(50 282)	(37 815)

	Cash and cash equiva- lents EUR 000	Finance lease due after 1 year EUR 000	Finance lease due within 1 year EUR 000	Borrowings due after 1 year EUR 000	Borrowings due within 1 year EUR 000	Total EUR 000
Net debt as at 31 December 2016	4 360	(793)	(586)	(17 155)	(23 641)	(37 815)
Cash flows	(1 638)	–	(748)	–	18 728	16 342
New leases and borrowings	–	(838)	–	(1 040)	(11 000)	(12 878)
Other non-cash movement	1 444	718	777	(7 514)	(11 356)	(15 931)
Net debt as at 31 December 2017	4 166	(913)	(557)	(25 709)	(27 269)	(50 282)
Cash flows	(1 567)	–	(945)	(10 000)	(19 299)	(31 811)
New leases and borrowings	–	(2 369)	–	(4 560)	(7 903)	(14 832)
Other non-cash movement	1 449	1 250	671	17 428	16 651	37 449
Net debt as at 31 December 2018	4 048	(2 032)	(831)	(22 841)	(37 820)	(59 476)

20. Share Capital and Share Premium

The Parent Company Amber Beverage Group Holding S.à r.l. was established on 26 September 2017. The share capital of the Parent Company as at 31 December 2018 is EUR 12 500 (31.12.2017: EUR 12 500) and consists of 12 500 shares with par value of EUR 1 each. Share capital has been fully paid. As the result of Group reorganization started in 2017 and finalized in 2018, the shareholders of the Parent Company have contributed the share premium in amount of EUR 132 million.

As at 31.12.2016 (before the reorganisation) the share capital of the Parent Company Amber Beverage Group SIA is EUR 104 536 523, consisting of 104 536 523 shares with par value of EUR 1 each.

21. Pooling Reserve

In 2017 the Group acquired majority shareholding in Tambovskoye spirtovoye predpriyatye "Talvis" AO from the related party S.P.I. Production B.V. (70.95%) and minority shareholder (1.91%). As the transaction was treated as part of SPI Group reorganisation, the assets and liabilities were accounted at their book values on the date of acquisition.

(92.6%). As the transaction was treated as part of SPI Group reorganisation, the assets and liabilities were accounted at their book values on the date of transaction.

See details of pooling reserve calculation in [Note 11.2](#).

In 2018 the Group acquired majority shareholding in Permalko AO from the related party S.P.I. Production B.V.

22. Non-Controlling Interest

	2018 EUR 000	2017 EUR 000
Opening balance	4 575	9 617
Acquired through reorganisation of the Group (Note 11.2)	663	(6 069)
Current period charge to statement of comprehensive income	1 150	1 027
Settlement against dividends	(93)	–
Closing balance	6 295	4 575

Other Financial Information

This section includes additional financial information that are either required by the relevant accounting standards or management considers these to be material information for shareholders.

23. Operating Lease Commitments

The Group has concluded several agreements for the operating lease of assets. Total lease payments made for the reporting year are EUR 2 545 thousand (2016: EUR 1 955 thousand).

According to the signed lease agreements, the Group has the following non-cancellable lease liabilities:

	12/31/2018 EUR 000	12/31/2017 EUR 000	12/31/2016 EUR 000
Payable in 1 year	1 411	1 479	1 463
Payable in 2-5 years	289	544	824
Total	1 700	2 023	2 287

24. Commitments and Contingencies

24.1. Guarantees Issued

The Group entity - Latvijas balzams AS - has issued a guarantee to Luminor Bank AS Latvian branch for the related company S.P.I. Spirits (Cyprus) Ltd of EUR 13.2 million, resulting from Overdraft agreement signed in July 2007. The guarantee is valid until the fulfilment of all overdraft contract obligations and the deadline is defined as 30 June 2019. S.P.I. Spirits (Cyprus) Limited pays a guarantee fee in

amount equal to the annual interest rate of 6.3% of the used overdraft amount.

Taking into account the financial position of the SPI Group companies it is not expected that the Group shall fulfil the warranty or guarantee obligation, as a result no provisions have been recognised in the financial statements.

24.2. Guarantees Received

In 2018 the Group entity - Bennet Distributors UAB - has changed the security for excise tax payment to State Revenue Authority of Republic of Lithuania from previously used guarantee issued by Swedbank AB to insurance agreement with AAS BTA. The previously issued guarantee by Swedbank AB was ceased on 8 February 2018.

In 2015 Luminor Bank AS Latvian Branch has issued two guaranties to the Group entities Latvijas balzams AS and Amber Distribution Latvia SIA for total maximal amount of EUR 783 thousand. The applied interest rate is EONIA + 2.05%, maturity date – 31.12.2019.

24.3. Trademark Related

Moskovskaya case

SPI Group is the owner of a number of world-famous vodka trademarks (sometimes also referred to as “Soviet vodka brands”) in most countries of the world. One of the key “Soviet brands” in the trademark portfolio of the Group is Moskovskaya®. The history of Moskovskaya® trademark goes back to the Soviet times, namely, to the 1960s-70s, when the Soviet State Enterprise SOJUZPLODOIMPORT, under instructions of the USSR Ministry of Foreign Trade, started to commercialize Russian vodka around the world, mainly STOLICHNAYA and MOSKOVSKAYA®.

In order to facilitate and protect such business, the trademark Moskovskaya® was registered in a number of countries in the world (including in the USSR) in the name of aforementioned Soviet State Enterprise SOJUZPLODOIMPORT.

Due to the liberalization of the Soviet economy, which was the result of the famous “PERESTROYKA”, the management of SOJUZPLODOIMPORT was instructed by the competent USSR authority to convert the State Enterprise into a private entity. Such transformation started in September 1990 and ended in January 1992. The transformation procedure was initiated with the mutual consent of the competent USSR authority and the employees of SOJUZPLODOIMPORT and was conducted in accordance with applicable law.

As a result of the transformation initiated in September 1990, the Soviet State Enterprise SOJUZPLODOIMPORT was converted into the private entity (joint stock company) with the same name, and in January 1992 the Joint Stock Company SOJUZPLODOIMPORT was duly registered as the legal successor of Soviet State Enterprise SOJUZPLODOIMPORT.

As the legal successor of Soviet State Enterprise SOJUZPLODOIMPORT, the Joint Stock Company SOJUZPLODOIMPORT inherited all assets of the former, including the worldwide trademark portfolio which included MOSKOVSKAYA® trademark registrations.

It should be noted that both the USSR and the Russian Federation state authorities were well aware of SOJUZPLODOIMPORT’s transformation into the private entity and not only consented, but also actively assisted in the worldwide promotion of Soviet vodka brands by the joint stock company SOJUZPLODOIMPORT. None of those authorities ever questioned validity of the transformation of the state enterprise, as well as its successor’s title to the trademarks worldwide. Moreover, on a number occasions Russian State authorities directly and indirectly confirmed validity of title of Joint Stock Company SOJUZPLODOIMPORT to the trademarks. This was the case until 2000.

In 1997 a group of investors acquired the controlling shareholding in the Joint Stock Company

SOJUZPLODOIMPORT. Later, SPI Group was created and SOJUZPLODOIMPORT became a part of this group.

The new shareholders invested considerable resources into the company and conducted its restructuring. The IP portfolio was also restructured and divided between the Russian and the Dutch companies of SPI Group.

In 2000, a campaign was initiated at the top level of the Russian government for the re-nationalization of the Soviet vodka brands lawfully owned by SPI Group. As part of this campaign the Russian national registrations of the Soviet brands were seized for the benefit of the Russian Federation and (after more than eight years of acquiescence and recognition of its validity by the Russian authorities) the transformation of the State enterprise SOJUZPLODOIMPORT into the private company was declared void in Russia.

It should be noted than neither SPI Group, nor its shareholders participated in the allegedly invalid transformation of the State enterprise SOJUZPLODOIMPORT into the private company. Private company SOJUZPLODOIMPORT was acquired in 1997, more than 5 years after the allegedly void transformation of the State enterprise SOJUZPLODOIMPORT into the private entity was concluded.

Since 2003, a state enterprise of the Russian Federation named FKP (Federal Treasury Enterprise) SOJUZPLODOIMPORT has claimed recognition of its ownership of Soviet vodka brands owned by SPI Group in a number of jurisdictions. SPI is actively defending those lawsuits.

Amber Beverage Group, through its subsidiary, holds the title for MOSKOVSKAYA® trademark registrations in various jurisdictions, a number of which are subject to ongoing disputes.

Austria: In August 2014 the Regional Court of Linz, Austria, rendered a decision in a case filed by FKP in 2005 by which the court ordered the trademarks in Austria to be transferred to FKP. This decision was reversed by the appeals court in December 2014 and FKP appealed to the Cassation Court of Austria which ordered the appeals court to consider the possible binding effect of the Dutch decisions. On February 5, 2018, the appeals court ruled in favor of SPI. The appeals court held that the Dutch decisions had no binding effect in Austria and went on to criticize the Dutch courts’ approach, finding that the Dutch courts: a) wrongly found that an invalidity of the Russian privatization would not be subject to any limitation period, b) ignored the fact that the privatization had been accepted by all parties for years until political power in Russia changed in 1999/2000, and c) ignored considerations on the merits of Russian limitation law. FKP appealed to the Austrian Supreme Court, which decided in June 2018 to return the case to the appeals court for further consideration. On September 5, 2018, the

Appeals Court issued a decision negative to SPI. SPI filed an extraordinary appeal on October 8, 2018. On December 20, 2018, the Austrian Supreme Court decided to stay the proceedings until there is a final judgment in the Dutch proceedings.

Lebanon: In 2011, SPI was successful in defending its trademark in Lebanon, both in the first instance and on appeal. FKP’s appeal to the cassation court remains pending.

Australia: In Australia, a motion to stay the proceedings was filed by SPI as a result of the Russian Federation’s failure to provide discovery. On November 20, 2017 the Federal Court of Australia ordered that the case be stayed until further notice. The Court confirmed that the Russian Federation was the “real plaintiff” in the proceeding, and suspended the case unless the Russian Federation produces documents that it has been withholding for years. The Russian Federation did not produce the relevant documents by the deadline of November 30, 2018, and SPI is seeking formal dismissal of FKP’s claim.

Armenia: In July 2014, FKP filed a claim against the trademark registrar in Armenia seeking cancellation of the Stolichnaya trademarks there. In February 2019, the Administrative Court fully rejected FKP’s claims and found that FKP does not have legal standing to present a claim against SPI. FKP may appeal this decision.

Greece: In July 2014, SPI received a decision in its favour in the Athens Court of First Instance in respect of a claim filed by FKP to terminate SPI’s rights to the Stolichnaya

24.4. Lawsuit Related

Ierosme case

In 2015 the Groups subsidiary Latvijas balzams AS carried out a reorganization by way of merger with Daugavgrivas 7 SIA. Daugavgrivas 7 SIA was a defendant in the lawsuit against Interjeru iekārtošanas un restaurācijas firma “Ierosme” SIA. The claim relates to construction work done for a total amount of EUR 248 thousand, including fines and interest. Daugavgrivas 7 SIA has filed the counter claim for the compensation of losses for the total amount of EUR 882 thousand. Latvijas balzams joined as a defendant in the lawsuit against Interjeru iekārtošanas un restaurācijas firma “Ierosme” SIA as a limited liability company Daugavgrivas 7 legal successor.

On 14 October 2016 the Latvian Supreme Court ruled Interjeru iekārtošanas un restaurācijas firma “Ierosme” SIA claim against Latvijas balzams for debt of EUR 111 thousand and the amount of penalty of EUR 75 thousand of the recovery, and Latvijas balzams counterclaim against Interjeru iekārtošanas un restaurācijas firma “Ierosme” SIA

and Moskovskaya trademarks. In the meantime, FKP filed a new lawsuit in Greece in December 2015 seeking acknowledgment of the res judicata of the judgments of the Russian court and The Hague Court of Appeals and seeking declaration of ownership of the dispute trademarks. There was a hearing in March 2018 and a decision is expected in 2019.

Vietnam: In April 2014, SPI was informed that certain international registrations in Vietnam had been transferred to FKP. As a result, the SPI cannot currently sell its products in that market. SPI believes such a transfer was illegal and is challenging the action and sales in Vietnam have stopped pending resolution.

The Netherlands: In March 2015, the court rendered a decision, the result of which was the cancellation of the contested Benelux trademarks and/or their transfer to FKP. The court also ordered SPI to cease the use of the trademark STOLI in Benelux. SPI filed an appeal and FKP filed a cross-appeal. In January 2018 the appellate court ordered SPI to provide a report regarding the Benelux sales of Stolichnaya and Moskovskaya in order to determine the amount of damages that will have to be paid by Spirits International B.V. The January 2018 judgment is being appealed to the Dutch Supreme Court and a hearing before the Dutch Supreme Court was held in January 2019. A decision is currently expected in 2019. In July 2018 FKP initiated preliminary relief proceedings. The preliminary relief judge ordered Spirits to provide a bank guarantee in the amount of EUR 6 million, subject to a proceeding on the merits to analyze the report on Benelux sales.

for damages of EUR 882 thousand and offsetting and judged to dismiss both claims.

On 19 January 2017 Interjeru iekārtošanas un restaurācijas firma “Ierosme” SIA has appealed a cassation with request to set aside the judgment in relation to rejection of Latvijas balzams debt and penalty recovery and refer the case for retrial. The hearing date is not known yet. The outcome of the case is not clearly stated at this moment, but according to the managements assessments it will be in favor of Latvijas balzams. The financial statements include provisions for the principal amount, but the potential penalties and statutory interest, which could arise from the negative result of the lawsuit, have not been recognized.

Break Cigarillos case

In 2015 subsidiary of the Group - Bennet Distributors UAB - has received notice from Lithuanian tax authorities, concerning “Break Blue” and “Break Original” cigarillos. In the Tax authority inspection certificate, it was stated that based on the conclusions of the examination reports the tobacco products “Break Original” and “Break Blue” are not considered as cigarillos, as products do not match the description of cigarillos (the outer wrapper of the natural tobacco does not cover them in full, including their filters), but should be considered cigarettes. State Tax Inspectorate recommended Bennet to declare and to pay the excise duty for the tobacco products (“Break Blue” and “Break Original”) according to the excise rate applied to cigarettes, which would imply obligation to pay additional EUR 627 thousand of excise duty.

Bennet has informed the producer of the Break Blue” and “Break Original” products - Scandinavian Tobacco Group of the situation. Scandinavian Tobacco Group assured Bennet Distributors that cigarillos BREAK are cigarillos and they clearly meet the definition of cigars and cigarillos stated under applicable regulations and assured that this fact was supported with court decisions in other countries.

On 23 July 2015 tax authorities issued a decision obliging Bennet Distributors to pay the tax difference. Bennet Distributors has appealed against this decision to the Commission on Tax Disputes, which after evaluating the situation cancelled the first decision of the tax authorities. The tax authorities filed an appeal about the latter decision of the Commission on Tax Disputes to court. The court hearings are pending.

Liepaja fire case

SIA “Amber Distribution Latvia” is a distributor of Red Bull products in the territory of Latvia. As distributor Amber Distribution Latvia has carried out marketing activities including, inter alia, placing of POS materials (including refrigerators) owned and supplied by Red Bull GmbH in “Maxima” stores, owned by Maxima Latvija SIA retail chain. One of the refrigerators was placed in Maxima retail store located at XL sala shopping centre 62 Klaipedas street, Liepaja, Latvia.

On late August 21, 2016 fire incident took place in that retail store, resulting in damages done by fire, smoke and soot to Maxima and several other retail stores located at XL sala shopping centre. Maxima`s insurer, Compensa has started a legal action against Amber Distribution Latvia in Daugavpils court, claiming the amount of EUR 918 329,18 (insurance indemnity paid to Maxima Latvija SIA) in this case. Claim is

based on experts conclusions and opinion regarding cause of fire. According to said conclusions, most probable place of origin of fire was on the place where Red Bull refrigerator was placed and most probable cause of fire was damage in electrical installation.

Amber Distribution Latvia does not see strong evidences that fire started particularly in Red Bull refrigerator or any other reasons why Amber Distribution Latvia could be held responsible for the fire. Therefore Amber Distribution Latvia does not recognize Compensa claim in full and finds it groundless. The case has not yet been examined at first instance.

25. Related Party Transactions

The parties are considered related when one party has a possibility to control the other one or has significant influence over the other party in making financial and operating decisions. Related parties of the Parent company are subsidiaries, associates and shareholders who could control or who have significant influence over the Parent company in accepting operating business decisions, key management personnel of the Parent company including members of Supervisory Board and close family members of any above-mentioned persons, as well as entities over which those persons have a control or significant influence.

Balances and transactions between the Parent Company and its subsidiaries, which are related to the Parent Company, have been eliminated on consolidation and are not disclosed in this note. Details of transactions between the Group and other related parties (related through the S.P.I. Group S.à.r.l.) are disclosed below.

The main shareholder of the Group, which owns 94% of shares of the Parent Company is S.P.I. Group S.à.r.l. which is incorporated in Luxembourg and its majority shareholder is Mr. Yuri Shefler.

25.1. Trading Transactions

	Amounts owed by related parties			Amounts owed to related parties		
	12/31/2018 EUR	12/31/2017 EUR	12/31/2016 EUR	12/31/2018 EUR	12/31/2017 EUR	12/31/2016 EUR
Parent Company	493	–	–	33	–	–
Other related parties	24 078	20 155	18 439	2 971	3 368	2 452
Total controlled by the Ultimate controlling party	24 571	20 155	18 439	3 004	3 368	2 452

	Sale of services and goods		Purchase of services and goods	
	2018 EUR 000	2017 EUR 000	2018 EUR 000	2017 EUR 000
Parent Company	44	–	2	–
Other related parties	48 194	52 439	5 512	3 262
Total controlled by the Ultimate controlling party	48 238	52 439	5 514	3 262

Outstanding balances at the year-end are unsecured and interest free and settlement occurs in cash. There have been no guarantees provided or received for any related party receivables or payables. For the year ended 31 December 2018, the Group has not recorded any impairment of

receivables relating to amounts owed by related parties (2017: nil; 2016: nil). This assessment is undertaken each financial year through examining the financial position of the related party and the market in which the related party operates.

25.2. Loans From and To Related Parties

	12/31/2018 EUR 000	12/31/2017 EUR 000	12/31/2016 EUR 000
Loans to related parties			
Issued to Parent company			
Non-current portion	23 329	27 385	39 403
Current portion	806	–	–
Total:	24 135	27 385	39 403
Issued to other related companies			
Non-current portion	129	343	–
Current portion	221	53	2
Total:	350	396	–
Total loans to related parties	24 485	27 781	39 405
Loans from related parties			
Received from Parent company			
Non-current portion	184	9 990	–
Current portion	–	1	–
Totals:	184	9 991	--
Received from other related companies			
Non-current portion	4 301	6 415	31
Current portion	1 035	681	30
Total:	5 336	7 096	61
Total loans to related parties	5 520	17 087	61

Loans to and from related parties have been issued to and received from related parties within SPI Group. The non-current loans issued to related parties are not secured and are maturing in 2022-2025. The Group has applied fixed interest rate of 3%-7% (2017: 3%) for the long-term loans issued determined based on Transfer Pricing study. Current portion of loans to related parties mainly consists of accrued interest on long term loans.

The long-term loans from related parties term is maturing in 2022-2025, with fixed interest rate of 3%-11%. The short-term loans from related parties are maturing in 2019, with fixed interest rate of 15%.

25.3. Compensation to Key Management Personnel

	2018 EUR 000	2017 EUR 000
Short-term employee benefits	2 078	1 559
Social security costs	421	377
Total	2 499	1 936

The key management represents the statutory representatives, including proxies and members of Supervisory Board of the Group.

26. Cash and Cash Equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of

three months or less. Bank overdrafts are shown within borrowings in current liabilities on the statement of financial position.

	12/31/2018 EUR 000	12/31/2017 EUR 000	12/31/2016 EUR 000
Cash at bank	3 780	3 728	3 988
Petty cash	2	1	1
Cash in shops	111	168	297
Cash in transit	155	269	74
Total	4 048	4 166	4 360

27. Group Information

ABG was formed in 2014 after reorganization of Baltic Business Unit of SPI Group. From 2014 till 2017 the Parent Company and the holding company of the ABG was Amber Beverage Group SIA.

In 2017 the next phase of reorganization was started, that resulted in incorporation of Amber Beverage Group S.à r.l. and transferring the holding functions to the new establishment. In consolidated financial statements this reorganization is accounted as transaction under common control.

Name	Principal activities	Country of in-corporation/ operations	% Equity interest 2018	% Equity interest 2017
Amber Distribution Latvia SIA	Distribution	Latvia	100%	100%
Amber Distribution Estonia OU	Distribution	Estonia	100%	100%
Bennet Distributions UAB	Distribution	Lithuania	100%	100%
Interbaltija AG AS	Distribution	Latvia	100%	100%
Cellar Trends Limited ¹	Distribution	the UK	70%	40%
Think Spirits Pty Ltd ²	Distribution	Australia	90%	–
Latvijas balzams AS	Production of alcoholic beverages	Latvia	89.99%	89.99%
Tambovskoye spirtovoye predpiyatye Talvis AO	Rectification of ethyl alcohol	Russia	72.87%	72.87%
Fabrica de Tequilas Finos, S.A. De C.V.	Production of alcoholic beverages	Mexico	100%	100%
Permalko AO ³	Production of alcoholic beverages	Russia	92.6%	–
Remedia AS ⁴	Production of alcohol beverages	Estonia	100%	–
Bravo SIA	Retail sales	Latvia	100%	100%
Amber Beverage Group SIA ⁵	Management services	Latvia	100%	100%
Amber IP Brands S.à r.l.	IP management	Luxemburg	100%	100%
Amber Beverage Group UK Limited	Holding activities	the UK	100%	100%
Cellar Trends Holding Limited ⁶	Holding activities	the UK	70%	40%
ADL IP SIA ⁷	Dormant	Latvia	–	100%

1 Cellar Trends Limited is 100% owned by Cellar Trends Holding Limited

2 On 16 May 2018 the Parent company started the acquisition process of Australian distributor of alcoholic beverages Think Spirits Pty Ltd. by acquiring 90% of share capital of the Company.

3 The control over producer of alcoholic beverages Permalko AO was acquired through the reorganization of the Group and on 26 October 2018 and is treated as common control transaction in these consolidated financial statements.

4 100% of share capital of Estonian producer of alcoholic beverages Remedia AS was acquired on 20 February 2018.

5 Until 29 December 2017 Amber Beverage Group SIA was the holding company of ABG Group

6 The 40% of share capital of Cellar Trends Holding Limited was acquired on 12 April 2017. In 2018 the acquisition process was continued by acquiring 30% of share capital of Cellar Trends Holding Ltd.

7 ADL IP SIA was established on 22 December 2016 with a purpose to manage intellectual property owned by the Group. On 30 November 2017 the liquidation process of the company was initiated. On 20 July 2018 the liquidation was finished, and the Company was deregistered from the Commerce Register of Latvia

28. Other Accounting Policies

The principal accounting policies adopted in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied, unless otherwise stated.

Revenue from contracts with customers

The Group is in the business of production and distribution of alcoholic beverages. Revenue from contracts with customers is recognised when control of the goods are transferred to the customer at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services. The Group has generally concluded that it is the principal in its revenue arrangements because it typically controls the goods before transferring them to the customer.

Sale of finished goods

Revenue from sale of finished goods is recognised at the point in time when control of the asset is transferred to the customer, generally on delivery of the finished goods. The normal credit term is 30 to 90 days upon delivery.

In determining the transaction price for the sale of finished goods, the Group considers the effects of variable consideration.

(i) Variable consideration

If the consideration in a contract includes a variable amount, the Group estimates the amount of consideration to which it will be entitled in exchange for transferring the goods to the customer. The variable consideration is estimated at contract inception and constrained until it is highly probable that a significant revenue reversal in the amount of cumulative revenue recognised will not occur when the associated uncertainty with the variable consideration is subsequently resolved. Some contracts for the sale of finished goods provide customers with volume rebates and rights to return that gives rise to variable consideration.

• Volume rebates

The Group provides retrospective volume rebates to certain customers once the quantity of products purchased during the period exceeds a threshold specified in the contract. Rebates are offset against amounts payable by the customer. To estimate the variable consideration for the expected future rebates, the Group applies the most likely amount method for contracts with a single-volume. The selected method best predicts the amount of variable consideration is primarily driven by the number of volume thresholds contained in the contract. The Group then applies the requirements on constraining estimates of variable consideration and recognises reduction of revenues.

• Rights of return

Certain contracts in specific jurisdictions provide a customer with a right to return the goods within a specified period. The Group uses the expected value method to estimate the goods that will not be returned because this method best predicts the amount of variable consideration to which the Group will be entitled. The requirements in IFRS 15 on constraining estimates of variable consideration are also applied in order to determine the amount of variable consideration that can be included in the transaction price. For goods that are expected to be returned, instead of revenue, the Group recognises a refund liability. A right of return asset (and corresponding adjustment to cost of sales) is also recognised for the right to recover products from a customer.

(ii) Contract assets - Trade receivables

A receivable represents the Group's right to an amount of consideration that is unconditional (i.e., only the passage of time is required before payment of the consideration is due). Refer to accounting policies of financial assets in Section 11 Financial instruments.

Revenue from providing of services

Revenue from providing of services (mainly logistic services) is recognized in the accounting period in which the services are rendered in the amount to which the Group has a right to invoice. Customers are invoiced on monthly basis and consideration is payable when invoiced.

Financing components

The Group does not expect to have any contracts where the period between the transfer of the promised goods or services to the customer and payment by the customer exceeds one year. As a consequence, the Group does not adjust any of the transaction prices for the time value of money.

Financial assets

(i) Classification

From 1 January 2018, the Group classifies its financial assets in the following measurement categories:

- those to be measured subsequently at fair value (either through OCI or through profit or loss), and
- those to be measured at amortised cost.

The classification depends on the entity's business model for managing the financial assets and the contractual terms of the cash flows.

For assets measured at fair value, gains and losses will either be recorded in profit or loss or OCI. For investments in equity instruments that are not held for trading, this will depend on whether the Group has made an irrevocable election at the time of initial recognition to account for the equity investment at fair value through other comprehensive income (FVOCI).

The Group reclassifies debt investments when and only when its business model for managing those assets changes.

(ii) Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade-date, the date on which the Group commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all the risks and rewards of ownership.

(iii) Measurement

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss (FVPL), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

Debt instruments

Subsequent measurement of debt instruments depends on the Group's business model for managing the asset and the cash flow characteristics of the asset. There are three measurement categories into which the Group classifies its debt instruments:

- Amortised cost: Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Interest income from these financial assets is included in finance income using the effective interest rate method. Any gain or loss arising on derecognition is recognised directly in profit or loss and presented in other gains/(losses) together with foreign exchange gains and losses. Impairment losses are presented as separate line item in the statement of profit or loss.
- FVOCI: Assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at FVOCI. Movements in the carrying amount are taken through OCI, except for the recognition of impairment gains or losses, interest

income and foreign exchange gains and losses which are recognised in profit or loss. When the financial asset is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss and recognised in other gains/(losses). Interest income from these financial assets is included in finance income using the effective interest rate method. Foreign exchange gains and losses are presented in other gains/(losses) and impairment expenses are presented as separate line item in the statement of profit or loss.

- FVPL: Assets that do not meet the criteria for amortised cost or FVOCI are measured at FVPL. A gain or loss on a debt investment that is subsequently measured at FVPL is recognised in profit or loss and presented net within other gains/(losses) in the period in which it arises.

Equity instruments

The Group subsequently measures all equity investments at fair value. Where the Group's management has elected to present fair value gains and losses on equity investments in OCI, there is no subsequent reclassification of fair value gains and losses to profit or loss following the derecognition of the investment. Dividends from such investments continue to be recognised in profit or loss as other income when the Group's right to receive payments is established.

Changes in the fair value of financial assets at FVPL are recognised in other gains/(losses) in the statement of profit or loss as applicable.

Impairment

From 1 January 2018, the Group assesses on a forward-looking basis the expected credit losses associated with its debt instruments carried at amortised cost and FVOCI. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

For trade receivables, the Group applies the simplified approach permitted by IFRS 9, which requires expected lifetime losses to be recognised from initial recognition of the receivables, [see Note 16.5](#) for further details.

Financial liabilities

Financial liabilities are recognised initially at fair value plus directly attributable transaction costs and subsequently measured at amortised cost using the effective interest method.

(v) Accounting policies applied until 31 December 2017

The Group has applied IFRS 9 retrospectively but has elected not to restate comparative information. As a result, the comparative information provided continues to be accounted for in accordance with the Group's previous accounting policy.

The Group classifies its financial instruments in the following categories:

- Loans and receivables;
- Financial assets at fair value at fair value through profit or loss;
- Financial liabilities at amortised cost.

The classification depends on the purpose for which the financial instruments were acquired. Management determines the classification of its financial instruments at initial recognition.

Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade-date, the date on which the Group commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all the risks and rewards of ownership.

Measurement

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset. Loans and receivables are subsequently carried at amortised cost using the effective interest method. Gains or losses arising from changes in the fair value of financial instruments at fair value through other comprehensive income are recognised in other comprehensive income. Interest on loans and receivables is calculated using the effective interest method is recognised in the statement of comprehensive income. Details on how the fair value of financial instruments is determined are disclosed in [Note 16.7](#).

Impairment of financial assets

A provision for impairment is established when there is objective evidence that the Group will not be able to collect all amounts according to the original terms of receivables. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganization, and default or delinquency in payments are considered indicators that the trade receivable is impaired. The amount of the impairment is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate. Impairment loss is recognised in the statement of comprehensive income.

Financial liabilities

Borrowings are recognized initially at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the

proceeds (net of transaction costs) and the redemption value is recognized in statement of comprehensive income over the period of the borrowings using the effective interest rate method. Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the end of the reporting period. In case of breach of covenants, the related borrowings are classified as current although their contractual maturity may exceed 12 months from the reporting date.

Derivative financial instruments

Derivatives are initially recognized at fair value as at the date when the contract is concluded. Derivatives are subsequently measured at fair value. The method of recognizing the resulting gain and loss depends on whether the derivative is designated as a hedging instrument, and if so, the nature of the item being hedged. The Group designates derivatives as hedges of an interest rate changes of its borrowings (cash flow hedge).

The effective portion of changes in the fair value of derivatives that are designated and qualify for cash flow hedges is recognized in equity item "Derivatives revaluation reserve". The gain or loss relating to the ineffective portion is recognized immediately in the statement of comprehensive income.

Amounts accumulated in equity are reclassified in the statement of comprehensive income in the periods when the hedged item effects statement of comprehensive income. The gain or loss relating to the effective portion of interest rate swaps hedging variable rate borrowings is recognized in the statement of comprehensive income within "Finance costs". The gain or loss relating to the ineffective portion is recognized in the statement of comprehensive income within "Other expenses".

Share capital and share premium

Ordinary shares are classified as share capital. The excess of consideration received from the shareholders and the nominal value of ordinary shares is classified as share premium.

Employee benefits

Short-term employee benefits, including salaries and social security contributions, bonuses and paid vacation benefits are included in the statement of comprehensive income on an accrual basis.

The Group has no legal or constructive obligation to make pensions or similar benefit payments beyond the payments to the state pension insurance and to the state funded pension schemes in different jurisdictions in accordance with local legislation requirements.

29. Reclassification of Comparatives

	2017 EUR 000 (reported)	Reclassified	2017 EUR 000 (restated)
Revenues	313 455	–	313 455
Excise and duties	–	(101 662)	(101 662)
Net revenue	313 455	(101 662)	211 793
Cost of sales	(257 960)	101 217	(156 743)
Gross profit	55 495	(445)	55 050
Selling expense	(36 642)	966	(35 676)
General and administration expense	(15 594)	323	(15 271)
Net gain/loss on impairment of financial assets	–	(627)	(627)
Other operational income	13 113	(212)	12 901
Other operational expense	(1 977)	(5)	(1 982)
M&A related costs	(559)	–	(559)
Operating profit	13 836	–	13 836
Finance income	1 558	–	1 558
Finance costs	(2 252)	–	(2 252)
Profit before tax	13 142	–	13 142
Corporate income tax	434	–	434
Profit for the period	13 576	–	13 576

Statement of Managers’ Responsibilities

The managers are responsible for preparation of the consolidated financial statements in accordance with applicable law and regulations. Under that law the managers have elected to prepare the financial statements in accordance with International Financial Reporting Standards (“IFRS”) as adopted by the European Union.

In preparing the consolidated financial statements, the managers should:

- select suitable accounting policies and apply them consistently;
- make judgements and estimates that are reasonable;
- prepare the financial statements on a going concern basis, unless it is inappropriate to presume that the Group will continue in business as a going concern.

The managers are responsible for ensuring that proper accounting records are kept, which disclose with reasonable accuracy, at any time, the financial position of the Group and which enable the managers to ensure that the consolidated financial statements comply with the IFRS as adopted by the EU. This responsibility includes designing, implementing and maintaining such internal control as the managers determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error. The managers are also responsible for safeguarding the assets of the Group, and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

30. Events After the Balance Sheet Date

In February 2019 through common control transaction, the ABG acquired 100% of international distributor of alcoholic beverages DDE Holding Ltd incorporated in Cyprus.

In March 2019 Bennet Distributors UAB signed a short term loan facility agreement with BlueOrange Bank AS in amount of EUR 13 million for net working capital financing purposes. Loan is repayable till 2 January 2020.

In May 2019, the Group finalized the acquisition of Cellar Trends – the distributor of alcoholic beverages in the UK by acquiring remaining 30% of share capital of Cellar Trends Holding Limited.

There were no other subsequent events since the last date of the financial period until the date of signing these consolidated financial statements, which require adjustment to or disclosure in these consolidated financial statements.

Approved by the Board of Managers and signed on its behalf on 4 June 2019 by:



Seymour Paul Ferreira
Chairman of the Board of Managers



INDEPENDENT AUDITOR'S REPORT



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Audit report to the shareholders of Amber Beverage Group Holding S.à r.l.

Our opinion

In our opinion, the accompanying consolidated financial statements give a true and fair view of the consolidated financial position of Amber Beverage Group Holding S.à r.l. (the “Company”) and its subsidiaries (the “Group”) as at 31 December 2018, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRSs).

What we have audited

The Group’s consolidated financial statements comprise:

- the consolidated statement of financial position as at 31 December 2018;
- the consolidated statement of comprehensive income for the year then ended;
- the consolidated statement of changes in equity for the year then ended;
- the consolidated statement of cash flows for the year then ended; and
- the notes to the consolidated financial statements, which include a summary of significant accounting policies.

Basis for opinion

We conducted our audit in accordance with the Law of 23 July 2016 on the audit profession (Law of 23 July 2016) and with International Standards on Auditing (ISAs) as adopted for Luxembourg by the “Commission de Surveillance du Secteur Financier” (CSSF). Our responsibilities under the Law of 23 July 2016 and ISAs as adopted for Luxembourg by the CSSF are further described in the “Responsibilities of the “Réviseur d’entreprises agréé” for the audit of the consolidated financial statements” section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

We are independent of the Group in accordance with the International Ethics Standards Board for Accountants’ Code of Ethics for Professional Accountants (IESBA Code) as adopted for Luxembourg by the CSSF together with the ethical requirements that are relevant to our audit of the consolidated financial statements. We have fulfilled our other ethical responsibilities under those ethical requirements.

Other information

The Board of Managers is responsible for the other information. The other information comprises the information stated in the consolidated annual report including the consolidated management report but does not include the consolidated financial statements and our audit report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Board of Managers for the consolidated financial statements

The Board of Managers is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRSs, and for such internal control as the Board of Managers determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the Board of Managers is responsible for assessing the Group’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Managers either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Responsibilities of the “Réviseur d’entreprises agréé” for the audit of the consolidated financial statements

The objectives of our audit are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an audit report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Law of 23 July 2016 and with ISAs as adopted for Luxembourg by the CSSF will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with the Law of 23 July 2016 and with ISAs as adopted for Luxembourg by the CSSF, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group’s internal control;
- evaluate the appropriateness of accounting policies

used and the reasonableness of accounting estimates and related disclosures made by the Board of Managers;

- conclude on the appropriateness of the Board of Managers’ use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group’s ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our audit report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our audit report. However, future events or conditions may cause the Group to cease to continue as a going concern;
- evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation;
- obtain sufficient appropriate audit evidence regarding the financial information of the entities and business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Restriction on Distribution and Use

This report, including the opinion, has been prepared for and only for the Shareholders and the Board of Managers in accordance with the terms of our engagement letter and is not suitable for any other purpose. We do not accept any responsibility to any other party to whom it may be distributed.

PricewaterhouseCoopers, Société coopérative
Represented by

Andrei Chizhov
Luxembourg, 4 June 2019

